

Written Question

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61-5(2)

Feb 24/20

Asked by: Adam Arreak Lightstone

Asked of: Hon. Lorne Kusugak

Minister Responsible for the Department of Community and Government

Services

Number:

Date: February 24, 2020

Subject: Use of Contract Services to Perform Functions Intended for Indeterminate

Employees in 2017-18

Purpose: As I have previously stated, I am very concerned about the practice of using contract services to fill the role intended for indeterminate employees. I believe this practice is removing jobs that could potentially be filled by Nunavummiut, and if not, should be filled by qualified fill time employees who reside permanently in the territory and contribute to the economy.

I would like to request detailed information on the following contract services from the 2017-18 procurement activity report to identify the scope of the issue and determine if it is still ongoing.

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- 1. Figure 1 below shows a sample listing of contracts from the 2017-2018 procurement activity report. Please provide the following for each:
 - a. The start date of the contract
 - b. The end date of the contract
 - c. Scope of work
 - d. Description of Task
 - e. Identify duration of work as One-time project, multiyear project or ongoing task
 - f. Estimated number of days to complete work
 - g. Daily rate
 - h. Per diem costs
 - i. Accommodation information (in staff housing, other leased unit or hotel) and cost, and if applicable any recoveries
 - j. Number of flights and costs associated
 - k. Any other relevant factors in determining the estimate
 - 1. Total estimated price
 - m. Name of subcontract resource
 - n. Actual number of days to complete work
 - o. Breakdown of total actual cost
 - p. Portion (days) of work done in Nunavut
 - q. Portion (days) of work done outside of Nunavut
 - r. Identify if a contract is renewed/reposted/extended because the contractor was unable to complete the specified task with the specified time
- 2. For the positions listed below (i-xx) provide the following:
 - a. When was the last time the position or a similar function was sent to Job Evaluation for review?
 - b. When was the last time the position or a similar function was sent to Recruitment and Staffing for advertisement?
 - c. What is the current, or most recent, job evaluation?
 - Business Analyst
 - Business Analyst Services
 - Business Systems Analyst
 - Information Management Governance Specialist
 - IT Project Manager
 - Project Manager

- Senior Business Analyst
- Senior Business Analyst/Records Analyst
- Senior Business Systems Analyst
- Senior Data Communications Engineer
- Senior Database Admin
- Senior Enterprise Architect
- Senior IT Project Manager
- Senior Network Engineer
- Senior Project Manager
- Senior Project Manager/Business Analyst
- Senior Sharepoint Developer
- Senior Sharepoint Specialist
- Senior Systems Administrator
- Senior Systems Engineer
- Senior Systems/Network Engineer
- Senior Technical Writer
- Senior Telecom Lineman
- Senior Telecomm Lineman
- 3. For the contracts listed below, provide rationale for not having the work completed internally.
 - a. Callup for Operational and Analytical Services
 - b. Creation of a Responsive Strategic Plan
 - c. Financial Services
 - d. HR Support Document
 - e. Job Description Review
 - f. Preparation of Land Administration By-Law
 - g. Zero Based Budget Preparation
- 4. Please provide a list of all 79 positions in the Informatics Planning Services Branch as of March 31, 2018, by program (CIO, Director, Manager Solutions Delivery, 10 positions under Manager Solutions Delivery, Manager Informatics Projects, 6 positions under Manager Informatics Projects...).
 - a. Provide employment status for each position as of March 31, 2018 including whether the position was filled by an indeterminate employee, term employee, casual employee, contractor or was vacant. If necessary, include in the listing all

casuals in unfunded positons who report to positions in the Informatics Planning Services Branch.

- b. For the contracts under the SOA that are "for skill sets that did not exist within the fulltime positions on the organizational chart. The requirement to meet operational needs was beyond the current available skillset, timelines and staffing complement in the teams that made up the organizational chart." Please indicate where those positions/functions would be ideally placed within the organization.
- 5. How many of the subcontractors provided by the vendors, had previously been employed by Community and Government Services?
- 6. Provide a detailed breakdown for all of the SOA call-ups for each of the last 10 fiscal years. Including information such as
 - a. Subcontractors name
 - b. Role of the resource
 - c. Location of work

Type of Contract	Appendix C 2017-18 CONTRACT DETA	▼ Location ▼	Dept.	▼ Vendor	₩ Method ▼	Val
	C2486 IT Project Manager C2487 Senior Systems Engineer	Iqaluit Iqaluit	CGS	Intellistaff Ltd. Intellistaff Ltd.	EXT	\$213,150 \$213,150
onsulting Services	C796 Senior Systems/Network Engineer	Iqaluit Iqaluit	CGS	Intellistaff Ltd. Donna Cona Inc.	EXT	\$211,680 \$201,400
Service Contracts	C2478 Senior Network Engineer	Iqaluit	CGS	Donna Cona Inc.	EXT	\$194,089
Service Contracts Consulting Services	C2479 Senior Systems Engineer C782 Senior Data Communications Engineer	Iqaluit Iqaluit	CGS	Donna Cona Inc. Intellistaff Ltd.	EXT	\$194,089 \$194,040
Service Contracts	C2474 Senior Project Manager	Iqaluit	CGS	Intellistaff Ltd.	EXT EXT	\$182,750 \$181,125
Consulting Services Contracts	C775 Senior Project Manager/Business Analyst C2471 Senior Data Communications Engineer	Iqaluit Iqaluit	CGS	Intellistaff Ltd. Donna Cona Inc.	EXT	\$180,500
Consulting Services	C772 Senior Database Admin C769 Senior IT Project Manager	Iqaluit Iqaluit	CGS	Intellistaff Ltd. Intellistaff Ltd.	EXT	\$179,375 \$176,400
Service Contracts	C2469 Senior Enterprise Architect	Iqaluit	CGS	Intellistaff Ltd.	EXT	\$176,075
-	C2466 Senior Project Manager C767 Senior Enterprise Architect	Iqaluit Iqaluit	CGS	Donna Cona Inc. Intellistaff Ltd.	EXT	\$172,626 \$172,200
Consulting Services	C768 Senior Project Manager	Iqaluit	CGS	Intellistaff Ltd.	EXT EXT	\$172,200 \$171,600
Consulting Services Contracts	C766 Senior Data Communications Engineer C2465 Business Systems Analyst	Iqaluit Iqaluit	CGS	Donna Cona Inc. Intellistaff Ltd.	EXT	\$167,500
ervice Contracts	C2464 Senior Data Communications Engineer	Iqaluit Iqaluit	CGS	Intellistaff Ltd. Donna Cona Inc.	EXT	\$167,325 \$167,318
-	C765 Senior Database Admin C2463 Business Systems Analyst	Iqaluit	CGS	Intellistaff Ltd.	EXT	\$164,800
_	C759 Senior Network Engineer C760 Senior Network Engineer	Iqaluit Iqaluit	CGS	Donna Cona Inc. Donna Cona Inc.	EXT	\$160,626 \$160,626
ervice Contracts	C2457 Senior Network Engineer	Iqaluit	CGS	Intellistaff Ltd.	EXT	\$160,325
	C757 Senior Project Manager C2454 Senior Database Admin	Iqaluit Iqaluit	CGS	Intellistaff Ltd. Intellistaff Ltd.	EXT	\$158,400 \$158,075
ervice Contracts	C2452 Senior Project Manager	Iqaluit	CGS	Donna Cona Inc.	EXT EXT	\$155,875 \$154,200
	C756 Senior Data Communications Engineer C2449 Senior Project Manager	Iqaluit Iqaluit	CGS	Intellistaff Ltd. Intellistaff Ltd.	EXT	\$151,390
onsulting Services	C751 Senior IT Project Manager	Iqaluit	CGS	Intellistaff Ltd. Donna Cona Inc.	EXT EXT	\$150,000 \$148,590
ervice Contracts onsulting Services	C2436 IT Project Manager C740 Senior IT Project Manager	Iqaluit Iqaluit	CGS	Intellistaff Ltd.	EXT	\$146,500
ervice Contracts	C2432 Senior Project Manager	Iqaluit Iqaluit	CGS	Donna Cona Inc. Intellistaff Ltd.	EXT EXT	\$144,590 \$144,000
ervice Contracts	C739 Business Systems Analyst C2422 Senior Database Admin	Iqaluit	CGS	Donna Cona Inc.	EXT	\$136,500
onsulting Services	C730 Senior Network Engineer C2412 Senior Telecom Lineman	Iqaluit Iqaluit	CGS	Donna Cona Inc. Donna Cona Inc.	IRFP EXT	\$133,855 \$129,470
ervice Contracts	C2404 Callup for Operational and Analytical Services	Iqaluit	CGS	The Right Door Consulting and Solutions I	nc. PRFP	\$124,800
onsulting Services	C708 Senior Project Manager C2391 Senior Project Manager/Business Analyst	Iqaluit Iqaluit	CGS	Donna Cona Inc. Intellistaff Ltd.	IRFP EXT	\$118,590 \$113,750
onsulting Services	C698 Business Systems Analyst	Iqaluit	CGS	Bevertec CST Inc.	EXT	\$110,700
	C2384 Senior Business Analyst/Records Analyst C2382 Senior Network Engineer	Iqaluit Iqaluit	CGS	Intellistaff Ltd. Intellistaff Ltd.	EXT	\$108,650 \$107,450
ervice Contracts	C2380 IT Project Manager	Iqaluit	CGS	Intellistaff Ltd.	EXT	\$106,400
_	C2381 Senior Systems/Network Engineer C2374 Business Systems Analyst	Iqaluit Iqaluit	CGS	Intellistaff Ltd. Intellistaff Ltd.	EXT	\$106,400 \$104,300
ervice Contracts	C2373 Senior Project Manager	Iqaluit	CGS	Donna Cona Inc. Donna Cona Inc.	EXT	\$104,200 \$104,200
	C2372 Senior Telecomm Lineman C2370 Senior Database Admin	Iqaluit Iqaluit	CGS	Intellistaff Ltd.	EXT	\$103,950
ervice Contracts	C2371 Senior Enterprise Architect	Iqaluit	CGS	Intellistaff Ltd. Intellistaff Ltd.	EXT EXT	\$103,950 \$103,950
	C2369 Senior Project Manager C2363 Senior Data Communications Engineer	Iqaluit Iqaluit	CGS	Intellistaff Ltd.	EXT	\$101,150
	C2351 Senior Network Engineer C673 Senior Network Engineer	Iqaluit Iqaluit	CGS	Donna Cona Inc. Intellistaff Ltd.	EXT	\$97,200 \$96,525
onsulting Services Cervice Contracts	C2346 Senior Database Admin	Iqaluit	CGS	Donna Cona Inc.	EXT	\$94,500
onsulting Services	C666 Senior Enterprise Architect C2344 Senior Enterprise Architect	Iqaluit Iqaluit	CGS	Donna Cona Inc. Donna Cona Inc.	EXT	\$94,500 \$93,715
	C2344 Senior Data Communications Engineer	Iqaluit	CGS	Intellistaff Ltd.	EXT	\$93,450
	C2341 Business Analyst C663 Senior Enterprise Architect	Iqaluit Iqaluit	CGS	Intellistaff Ltd. Donna Cona Inc.	EXT	\$92,400 \$91,875
ervice Contracts	C2340 Senior Data Communications Engineer	Iqaluit	CGS	Intellistaff Ltd.	EXT	\$91,140
	C656 Senior Project Manager/Business Analyst C2337 Senior Business Analyst/Records Analyst	Iqaluit Iqaluit	CGS	Intellistaff Ltd. Intellistaff Ltd.	EXT EXT	\$90,000 \$89,950
Service Contracts	C2335 Business Systems Analyst	Iqaluit	CGS	Bevertec CST Inc.	EXT	\$89,600
_	C2336 Business Systems Analyst C652 Senior Network Engineer	Iqaluit Iqaluit	CGS	Bevertec CST Inc. Intellistaff Ltd.	EXT	\$89,600 \$89,100
	C651 Senior Business Analyst C648 Information Management Governance Specalist	Iqaluit Iqaluit	CGS	Intellistaff Ltd. Intellistaff Ltd.	EXT	\$88,900 \$88,200
_	C646 Business Systems Analyst	Iqaluit	CGS	Donna Cona Inc.	EXT	\$86,313
	C645 Business Systems Analyst C2325 Senior Network Engineer	Iqaluit Iqaluit	CGS	Bevertec CST Inc. Donna Cona Inc.	EXT	\$86,100 \$83,813
Consulting Services	C636 Project Manager	Iqaluit	CGS	Intellistaff Ltd.	EXT	\$81,450
	C2318 Senior Database Admin C2317 Senior Project Manager	Iqaluit Iqaluit	CGS	Donna Cona Inc. Donna Cona Inc.	EXT	\$80,500 \$80,500
Consulting Services	C628 Senior Network Engineer	Iqaluit	CGS	Donna Cona Inc.	EXT	\$80,313
	C629 Senior Network Engineer C630 Senior Network Engineer	Iqaluit Iqaluit	CGS	Donna Cona Inc. Donna Cona Inc.	IRFP EXT	\$80,313 \$80,313
ervice Contracts	C2315 Senior Project Manager	Iqaluit	CGS	Donna Cona Inc.	EXT	\$80,313
	C2314 Senior Sharepoint Developer C2307 Senior IT Project Manager	Iqaluit Iqaluit	CGS	Bevertec CST Inc. Intellistaff Ltd.	EXT	\$80,000 \$78,900
ervice Contracts	C2302 Senior Network Engineer	Iqaluit	CGS	Donna Cona Inc.	EXT	\$76,800
	C294 Senior Project Manager C2294 Senior Enterprise Architect	Iqaluit Iqaluit	CGS	Donna Cona Inc. Donna Cona Inc.	EXT	\$76,500 \$73,500
ervice Contracts	C2291 Senior Sharepoint Specialist	Iqaluit Iqaluit	CGS	Intellistaff Ltd. Intellistaff Ltd.	EXT EXT	\$72,000
onsulting Services	C606 Preparation of Land Administration By-Law	Chesterfield	CGS	DPRA Canada Inc.	PRFP	\$70,650 \$69,538
	C603 Senior Project Manager C604 Senior Project Manager	Iqaluit Iqaluit	CGS	Donna Cona Inc. Donna Cona Inc.	EXT EXT	\$69,000 \$69,000
ervice Contracts	C2279 Information Management Governance Specalist	Iqaluit	CGS	Intellistaff Ltd.	EXT	\$68,250
	C601 Senior Project Manager C599 Senior Technical Writer	Iqaluit Iqaluit	CGS	Donna Cona Inc. Intellistaff Ltd.	EXT IRFP	\$68,120 \$67,500
onsulting Services	C597 Senior Project Manager	Iqaluit	CGS	Donna Cona Inc.	EXT	\$66,930
	C589 Senior Project Manager/Business Analyst C587 Senior Network Engineer	Iqaluit Iqaluit	CGS	Intellistaff Ltd. Donna Cona Inc.	EXT	\$63,420 \$62,91
ervice Contracts	C2261 Senior Enterprise Architect C584 Senior Business Analyst	Iqaluit Iqaluit	CGS	Donna Cona Inc. Intellistaff Ltd.	EXT	\$62,397
ervice Contracts	C2259 Senior Data Communications Engineer	Iqaluit	CGS	Intellistaff Ltd. Intellistaff Ltd.	IRFP EXT	\$62,325 \$61,275
ervice Contracts onsulting Services	C2258 Senior Enterprise Architect C572 Zero Based Budget Preparation	Iqaluit Iqaluit	CGS	Donna Cona Inc. The Right Door Consulting and Solutions I	EXT nc. PRFP	\$61,250 \$59,000
	C2242 Senior Project Manager	Iqaluit	CGS	Intellistaff Ltd.	EXT	\$59,000
	C2232 Financial Services C2227 Senior Project Manager	Iqaluit Iqaluit	CGS	The Right Door Consulting and Solutions I Donna Cona Inc.	nc. PRFP EXT	\$53,625 \$52,500
ervice Contracts	C2220 Senior Technical Writer	Iqaluit	CGS	Intellistaff Ltd.	EXT	\$52,500 \$50,750
ervice Contracts ervice Contracts ervice Contracts	C2215 Senior Network Engineer	Iqaluit Rankin Inlet	CGS	Donna Cona Inc. The Right Door Consulting and Solutions In	EXT nc. PRFP	\$50,000 \$47,000
ervice Contracts ervice Contracts ervice Contracts ervice Contracts ervice Contracts		- minut lillet	CGS	Intellistaff Ltd.	EXT	\$47,000
ervice Contracts	C2207 Business Analyst Services C2170 Senior Systems Administrator	Iqaluit				
ervice Contracts	C2207 Business Analyst Services	Iqaluit	CGS	The Right Door Consulting and Solutions In The Right Door Consulting and Solutions In	nc. SE	
ervice Contracts consulting Services	C2207 Business Analyst Services C2170 Senior Systems Administrator C2162 Financial Services C2134 Financial Services C401 Senior Business Systems Analyst			The Right Door Consulting and Solutions In The Right Door Consulting and Solutions In Donna Cona Inc.	nc. SE	\$34,300
ervice Contracts consulting Services curchase Orders	C2207 Business Analyst Services C2170 Senior Systems Administrator C2162 Financial Services C2134 Financial Services	Iqaluit Rankin Inlet Iqaluit Iqaluit	CGS CGS CGS	The Right Door Consulting and Solutions Is Donna Cona Inc. DPRA Canada Inc.	nc. SE nc. PRFP EXT PRFP	\$39,000 \$34,300 \$28,771 \$28,009
ervice Contracts	C2207 Business Analyst Services C2170 Senior Systems Administrator C2162 Financial Services C2134 Financial Services C2134 Financial Services C2134 Centrol Senior Business Systems Analyst C1463 Creation of a Responsive Strategic Plan C2083 Senior Systems Administrator C2029 Job Description Review	Iqaluit Rankin Inlet Iqaluit	CGS CGS	The Right Door Consulting and Solutions In Donna Cona Inc.	nc. SE nc. PRFP EXT	\$34,300 \$28,771