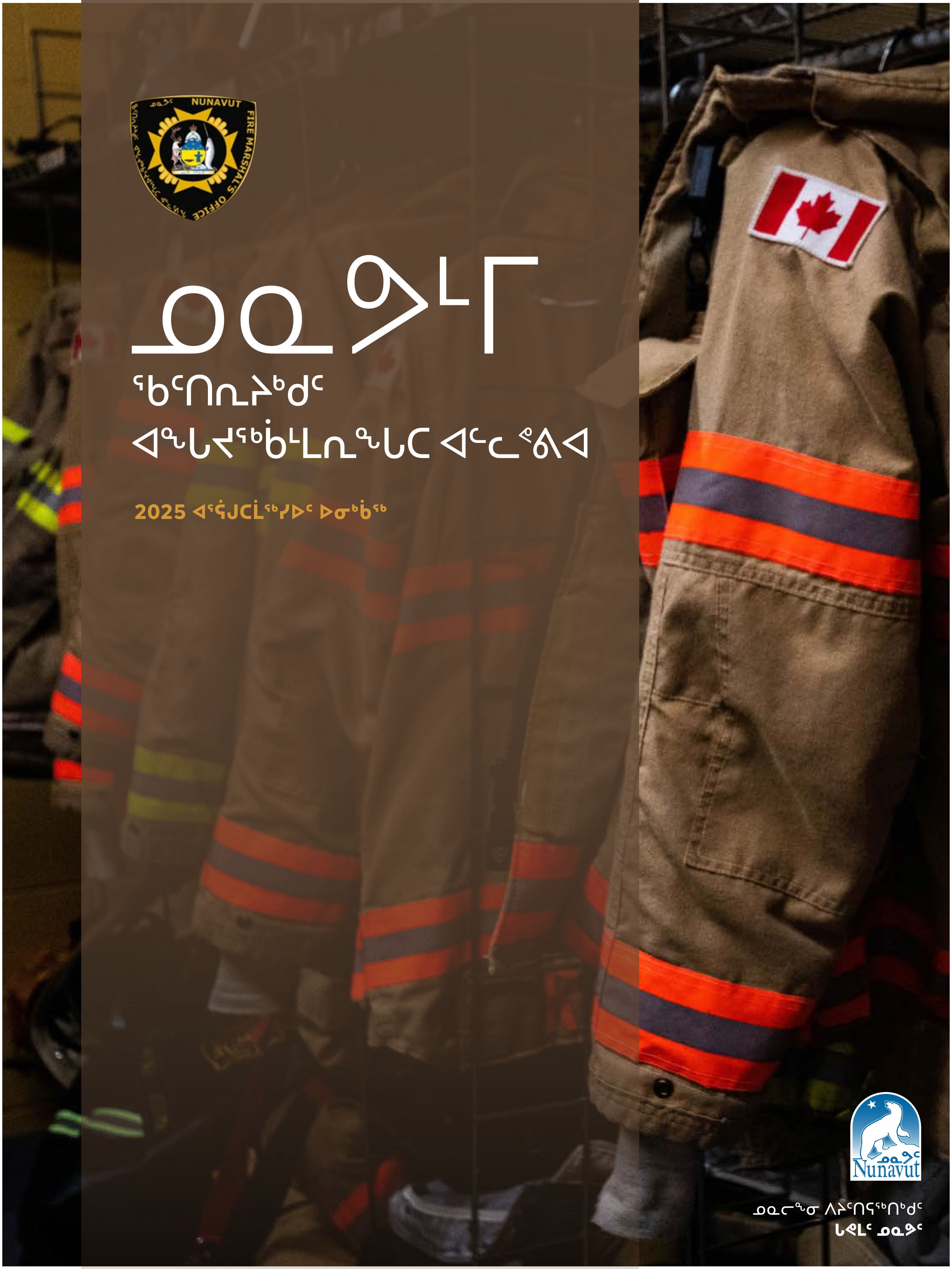
ᓄᓇᕗᒻᒥ

2025 ᐊᕐᕌᒍᑕᒫᖅᓯᐅᑦ ᐅᓂᒃᑳᖅ

ᓄᓇᓕᖕᓂ ᐱᔨᑦᑎᕋᖅᑎᒃᑯᑦ
ᒐᕙᒪᑦ ᓄᓇᕗᑦ

ᖃᑦᑎᕆᔨᒃᑯᑦ
ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ ᐊᓪᓚᕝᕕᐊ



2 ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ ᐊᓪᓚᕝᕕᐊ ᐊᕐᕌᒍᑕᒫᖅᓯᐅᑦ ᐅᓂᒃᑳᖅ 2025

ᑐᓴᒐᒃᓴᖅ ᒥᓂᔅᑕ ᑯᕋᐃᒡ ᓯᒪᐃᓚᒡᒥᑦ 2
ᑐᓴᒐᒃᓴᑦ ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖄᒻᒪᕆᖓᓐᓂ 3
ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᖓᑕ ᐊᓪᓚᕕᖓ ᐅᖃᐅᓯᐅᔪᖅ 4
ᑎᓴᒪᑦ ᑐᙵᕕᖏᑦ ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒥᑦ 5
2025 ᒥ ᓈᓴᐅᑎᑎᒍᑦ 6
ᐃᑭᑦᑕᐃᓕᒪᑎᑦᑎᓂᕐᒧᑦ ᐊᒻᒪᓗ ᑭᒃᑯᑐᐃᓇᕐᓂᑦ ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᖅ 7
ᐃᑲᔪᖅᑐᐃᓂᖅ ᓄᓇᓕᓐᓂᑦ ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ ᐊᑦᑕᕐᓇᖅᑕᐃᒪᓕᒪᓂᕐᒧᑦ ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᖅ 7
12 ᐅᓪᓗᐃᑦ ᕿᑲᕐᓇᒥ ᐊᑦᑕᕐᓇᖅᑐᒦᑦᑕᐃᓕᒪᓂᕐᒧᑦ 7
ᐃᑭᑦᑐᑦ ᐊᒻᒪᓗ ᐃᑭᑦᑐᒧᑦ ᐊᓯᐅᔪᑦ 8
ᐃᑭᑦᑐᑦ 8
ᐃᑭᑦᑐᖅ ᖃᓄᐃᑦᑑᓂᖓ 8
ᐃᑭᑦᑐᑦ ᓄᓇᓕᓐᓂ 9
ᐃᑯᒪ ᓇᓃᓐᓂᖓ, ᐱᔾᔪᑎᖓ ᐊᒻᒪᓗ ᖃᓄᐃᓐᓂᕆᔭᐅᔪᑦ ᖃᐅᔨᓴᖅᑕᐅᓂᖏᑦ 10
ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ ᐃᓅᓯᕐᒥ ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ ᖃᐅᔨᓴᖃᑦᑕᕐᓂᒃᑯᑦ 10
ᐃᑲᔪᖅᑐᐃᓂᖅ ᓄᓇᓕᖕᓂ ᐱᔭᕆᑐᔪᒥᒃ ᐃᑭᑦᑐᖃᖅᑎᓪᓗᒍ 11
ᖃᑦᑎᕆᔨᑦ ᐊᔪᕈᓐᓃᒃᑲᓐᓂᖅᑎᑕᐅᓗᑎᑦ ᐱᓕᕆᔪᓐᓇᕐᓂᖏᑦ 11
ᖃᑦᑎᕆᔩᑦ ᐱᓕᒻᒪᒃᓴᖅᑎᑕᐅᓂᖏᑦ 11
ᖃᑦᑎᕈᑏᑦ ᐊᓯᑖᖅᑎᑕᐅᓂᖏᑦ 12
ᐱᓕᕆᖃᑎᒌᓐᓂᖅ 12
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ᓴᖅᑭᐸᓪᓕᐊᔪᑦ ᐊᑦᑕᕐᓇᖅᑐᑦ ᐊᓯᔾᔨᖅᐸᓪᓕᐊᔪᓪᓗ ᖃᓄᐃᓕᖓᓂᖏᑦ 13

ᑎᑎᕋᖅᓯᒪᔪᑦ

ᒥᓂᔅᓴᑕᒋᔭᐅᓪᓗᖓ ᓄᓇᓕᖕᓂ ᒐᕙᒪᒃᑯᓂᓪᓗ ᐱᔨᑦᓯᕋᖅᑎᒃᑯᑦ

ᐱᓕᕆᕝᕕᖓᓐᓂᑦ, ᖁᕕᐊᓱᒃᐳᖓ ᑖᒃᑯᐊ ᓴᖅᑭᑎᑦᑐᓐᓇᕋᒃᑭᑦ ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ ᑎᑎᕋᕐᕕᖓᓐᓂᑦ 2025 ᐅᕐᕌᒍᓕᒫᒧᑦ ᐅᓂᒃᑳᓕᐊᑦ ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑦᑕ ᐊᓪᓚᕝᕕᐊᓂ.

ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ ᐃᓅᓯᕐᒧᓪᓗ ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᖅ
ᑲᑐᔾᔭᐅᓪᓗᓂ ᑲᒪᒋᔭᐅᔪᖅ ᓄᓇᕘᓕᒫᒥ. ᓄᓇᓕᕗᑦ
ᑐᙵᕕᖃᖅᐳᑦ ᐱᓕᕆᑦᑎᐊᕈᒪᓂᖏᓐᓄᑦ

ᕼᐋᒻᒪᓚᒃᑯᑦ ᖃᑦᑎᕆᔨᖏᑦ, ᓄᓇᓕᖕᓂ ᓯᕗᓕᖅᑎᑦ,
ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ
ᑎᑎᕋᕐᕕᖓ, ᐱᓕᕆᖃᑎᒋᔭᖏᓪᓗ
ᐱᓕᕆᖃᑎᒌᒃᐸᒃᑐᑦ ᐃᑭᑎᑦᑎᑦᑕᐃᓕᒪᓂᕐᒧᑦ,
ᖃᓄᐃᓕᐅᖅᑐᖃᕌᖓᑦ ᑭᐅᓯᕙᒃᖢᑎᒃ,
ᓴᐳᔾᔨᓯᒪᓪᓗᑎᒡᓗ ᐃᓄᖕᓂᒃ ᐱᖁᑎᒋᔭᐅᔪᓂᒡᓗ.

2025−ᒥ, ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ
ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ ᑎᑎᕋᕐᕕᖓ
ᐱᓕᕆᐊᖃᐃᓐᓇᓚᐅᖅᐳᑦ
ᓴᙱᒃᑎᒋᐊᖅᑎᑦᑎᔪᒪᓪᓗᑎᒃ
ᐃᑭᑎᑦᑎᑦᑕᐃᓕᒪᓂᕐᒥᒃ,
ᐃᑲᔪᖅᑐᐃᓪᓗᑎᒃ ᕼᐋᒻᒪᓚᒃᑯᓐᓂ
ᖃᑦᑎᕆᓂᕐᒧᑦ ᐱᔨᑦᑎᕋᕐᓂᕆᔭᐅᕙᒃᑐᓂᒃ,
ᐱᐅᓯᒋᐊᖅᑎᑦᑎᔪᒪᓪᓗᑎᒃ ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ
ᐃᓅᓯᕐᒧᓪᓗ ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ ᑲᒪᒋᔭᖃᕐᓂᕐᒥᒃ, ᐱᑎᑦᑎᕙᒡᓗᑎᒡᓗ ᐊᔪᙱᓐᓂᖃᓪᓚᕆᖕᓂᕐᒥᒃ
ᐱᑐᐃᓐᓇᐅᙱᑦᑐᓂᒃ ᐃᑭᑦᑐᖃᖅᑎᓪᓗᒍ.

ᑕᒪᓐᓇ ᐱᓕᕆᓂᐅᔪᖅ ᐃᓚᖃᓚᐅᖅᐳᖅ
ᑭᒃᑯᑐᐃᓐᓇᓂᒃ ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᕐᒥᒃ,
ᖃᑦᑎᕆᔨᓂᒃ ᐊᔪᕈᓐᓃᖅᓴᖅᑎᑦᑎᓂᕐᒥᒃ

ᐊᔪᙱᓐᓂᕆᔭᐅᔪᓂᒡᓗ ᐋᖅᑭᒃᓱᐃᕙᓪᓕᐊᓂᕐᒥᒃ,
ᐃᑭᑦᑐᓂᒃ ᖃᐅᔨᓴᖅᓯᓂᕐᒥᒃ, ᖃᐅᔨᓴᕈᑎᓂᒃ,
ᑲᔪᓰᓐᓇᖅᑐᒥᒡᓗ ᑮᓇᐅᔭᓕᐅᕋᓱᖕᓂᕐᒥᒃ ᓄᓇᓕᖕᓂ ᖃᑦᑎᕆᓂᕐᒧᑦ ᐱᔨᑦᑎᕋᕐᓂᕆᔭᐅᕙᒃᑐᓂᒃ.

ᐱᓕᕆᓂᐅᔪᖅ ᑕᑯᒃᓴᐅᑎᑕᐅᔪᖅ ᑕᕝᕙᓂ
ᐅᓂᒃᑳᒥ ᑕᑯᒃᓴᐅᑎᑦᑎᕗᖅ ᐱᒻᒪᕆᐅᓂᖓᓂᒃ
ᓴᙱᔪᒥᒃ ᐱᓕᕆᖃᑎᒌᖕᓂᕐᒥᒃ ᑲᔪᓰᓐᓇᖅᑐᒥᒡᓗ
ᑮᓇᐅᔭᓕᐅᕋᓱᖕᓂᕐᒥᒃ ᐃᑭᑎᑦᑎᑦᑕᐃᓕᒪᓂᕐᒧᑦ
ᓄᓇᕘᓕᒫᒥ. ᖁᔭᓕᔪᒪᕙᒃᑲ ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᑦ, ᓄᓇᓕᖕᓂ ᐱᓕᕆᖃᑎᒌᑦ, ᐊᒻᒪ ᓄᓇᕗᒻᒥ
ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ ᑎᑎᕋᕐᕕᖓᓂ ᐃᖅᑲᓇᐃᔭᖅᑎᑦ ᐊᖏᖅᓯᒪᑦᑎᐊᕐᓂᖏᓐᓄᑦ
ᓴᐳᔾᔨᓯᒪᔪᒪᓪᓗᑎᒃ ᓄᓇᕗᒻᒥᐅᑦ.

ᒪᑦ’ᓇ,

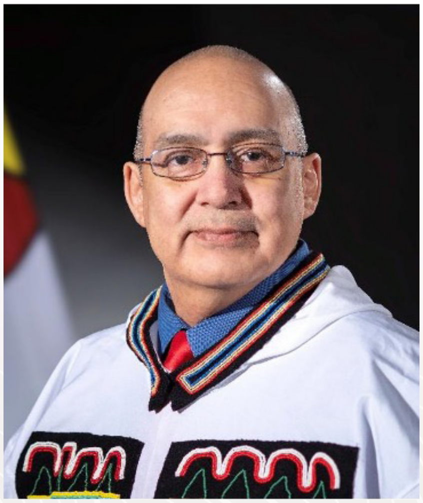
ᒪᓕᒐᓕᐅᖅᑎ ᑯᕋᐃᒡ ᓯᒪᐃᓚᒃ
ᒥᓂᔅᑕ, ᓄᓇᓕᖕᓂᑦ ᐱᔨᑦᑎᕋᖅᑎᓄᑦ

ᑐᓴᒐᒃᓴᖅ

ᒥᓂᔅᑕ ᑯᕋᐃᒡ ᓯᒪᐃᓚᒡᒥᑦ

2025-ᖑᑎᓪᓗᒍ, 77-ᓂᑦ ᐃᑭᑦᑐᒥᓂᕐᓂᑦ ᐅᖃᐅᓯᐅᓯᒪᔪᖃᖅᑐᖅ
ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓᓐᓄᑦ, ᑖᒃᑯᓇᙵᑦ ᐃᑭᓐᓂᑦᑐᓂᒃ ᐊᑕᐅᓯᕐᒥᑦ ᐃᓅᔪᓐᓃᖅᑐᖃᖅᓯᒪᔪᖅ, ᑕᓪᓕᒪᓂᑦ ᐃᑭᑦᑐᒧᑦ ᐋᓐᓂᖅᑐᖃᖅᓯᒪᔪᖅ, ᐊᒻᒪᓗ ᑕᒫᓂ $46.9 ᒥᓕᐊᓐ ᑮᓇᐅᔭᑦ ᐊᑭᖏᑦ ᓇᓚᐅᑦᑖᖅᓯᒪᔪᑦ ᐊᓯᐅᔨᔭᐅᓯᒪᔪᑦ.

2 ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ ᐊᓪᓚᕝᕕᐊ ᐊᕐᕌᒍᑕᒫᖅᓯᐅᑦ ᐅᓂᒃᑳᖅ 2025



3

ᑐᓴᒐᒃᓴᑦ

ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖄᒻᒪᕆᖓᓐᓂ

ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᒻᒪᕆᖓ, ᐃᓕᓴᖅᓯᕗᖓ
ᐱᒻᒪᕆᐅᓂᖓᓂᒃ ᐃᑭᑎᑦᑎᑦᑕᐃᓕᒪᓂᖅ, ᑭᒃᑯᑐᐃᓐᓇᓂᒃ

ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᖅ, ᐊᒻᒪ ᖃᑦᑎᕆᔩᑦ ᐱᓕᒻᒪᒃᓴᖅᑎᑕᐅᓂᖏᑦ
ᓄᓇᕗᒻᒥᐅᑦ ᐊᑦᑕᕐᓇᙱᑦᑐᒦᖁᓪᓗᒋᑦ.

2025−ᒥ ᐊᕐᕌᒍᑕᒫᖅᓯᐅᑦ ᐅᓂᒃᑳᖅ
ᓇᓗᓇᐃᖅᓯᕗᖅ ᐱᓕᕆᐊᖑᖃᑦᑕᖅᓯᒪᔪᓂᒃ
ᐊᕐᕌᒍᓕᒫᒥ ᐃᑲᔪᖅᑐᐃᔪᒪᓪᓗᑎᒃ
ᐱᓇᔪᒃᑕᐅᔪᓂᒃ ᓄᓇᕗᓕᒫᒥ.

ᐊᕐᕌᒎᑉ ᐃᓗᐊᓂ, ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ
ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ ᐊᓪᓚᕝᕕᖓ
ᑲᒪᒋᖃᖅᐳᖅ ᐃᑲᔪᖅᑐᐃᓂᕐᒥᒃ ᓄᓇᓕᖕᓂᑦ,
ᓴᙱᒃᑎᒋᐊᖅᑎᑦᑎᓂᕐᒥᒃ ᓄᓇᓕᖕᓂ ᖃᑦᑎᕆᓂᕐᒧᑦ ᐱᔨᑦᑎᕋᕐᓂᕆᔭᐅᕙᒃᑐᓂᒃ, ᐱᐅᓯᒋᐊᖅᑎᑦᑎᓂᕐᒥᒃ
ᐃᑭᑎᑦᑎᑦᑕᐃᓕᒪᓂᕐᒧᑦ ᐱᓕᕆᐊᖑᕙᓪᓕᐊᔪᒪᔪᓂᒃ, ᐊᖏᒡᓕᒋᐊᖅᑎᑦᑎᓂᕐᒥᒡᓗ ᐊᔪᕈᓐᓃᖅᓴᕐᓂᕐᒧᑦ
ᐱᕕᒃᓴᓂᒃ ᖃᑦᑎᕆᔨᓄᑦ ᓄᓇᕘᓕᒫᒥ.

ᐊᓂᒍᖅᑎᑕᐅᔪᑦ ᓇᓗᓇᐃᖅᑕᐅᓯᒪᔪᑦ
ᑕᕝᕙᓂ ᐅᓂᒃᑳᒥ ᑕᑯᒃᓴᐅᑎᑦᑎᕗᑦ ᖃᑦᑎᕆᔨᑦ
ᐱᓕᕆᑦᑎᐊᖃᑦᑕᖅᓯᒪᓂᖏᓐᓂᒃ, ᕼᐋᒻᒪᓚᒃᑯᑦ
ᓯᕗᓕᖅᑎᖏᓐᓂᒃ, ᐊᒻᒪ ᑭᒃᑯᑐᐃᓐᓇᓂᒃ
ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ ᐱᓕᕆᔨᐅᖃᑕᐅᔪᓂᒃ
ᓄᓇᕘᓕᒫᒥ. ᖃᔅᓯᑲᓪᓚᑦ ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᑦ
ᐊᑭᓕᖅᓱᖅᑕᐅᙱᖦᖢᑎᒃ ᐱᓕᕆᓲᖑᕗᑦ,
ᐱᕕᒃᓴᖃᖅᑎᖦᖢᑎᒃ ᐊᒻᒪ ᐊᔪᙱᑕᒥᓂᒃ
ᐱᓕᕆᕙᒃᖢᑎᒃ ᓄᓇᖅᑲᑎᒥᓂᒃ ᓴᐳᔾᔨᓇᓱᒃᖢᑎᒃ.
ᐊᖏᖅᓯᒪᓂᖏᑦ ᓯᕗᓕᖅᑎᐅᓂᖏᓪᓗ
ᐱᒻᒪᕆᐅᕗᑦ ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ ᐃᓅᓯᕐᒧᓪᓗ
ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ ᓄᓇᕗᒻᒥ.

ᓯᕗᒧᑦ ᑕᐅᑐᒃᑎᓪᓗᑕ, ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ
ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ ᑎᑎᕋᕐᕕᖓ
ᐊᖏᖅᓯᒪᐃᓐᓇᖅᐳᖅ ᐃᑲᔪᖅᓱᐃᓂᕐᒥᒃ
ᓄᓇᓕᖕᓂᑦ, ᓴᙱᒃᑎᒋᐊᖅᑎᑦᑎᓂᕐᒥᒃ
ᐃᑭᑎᑦᑎᑦᑕᐃᓕᒪᓂᕐᒧᑦ ᐱᓇᔪᒃᑕᐅᔪᓂᒃ,
ᐱᐅᓯᒋᐊᖅᑎᑦᑎᓂᕐᒥᓗ ᐱᓕᒻᒪᒃᓴᐃᓂᕐᒥᒃ
ᐱᕙᓪᓕᐊᑎᑦᑎᓂᕐᒥᓗ ᓄᓇᕗᓕᒫᒥ.

ᖁᔭᓐᓇᒦᒃ,

ᐃᐅᕆᒃ ᑳᒻᐳᓪ
ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᒻᒪᕆᖓ

ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ ᐊᓪᓚᕝᕕᖓ (NFMO) ᐱᓕᕆᓲᖑᕗᑦ ᓴᖅᑭᑦᑎᓇᓱᒃᖢᑎᒃ ᐊᑦᑕᕐᓇᙱᓐᓂᖅᓴᓂᒃ ᓄᓇᓕᖕᓂ ᐃᑭᑎᑦᑎᑦᑕᐃᓕᒪᓂᒃᑯᑦ, ᐃᑭᑎᑦᑎᑦᑕᐃᓕᒪᓂᕐᒧᑦ ᐊᒻᒪ ᐃᓅᓯᕐᒧᑦ ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᒃᑯᑦ, ᖃᐅᔨᓴᕐᓂᒃᑯᑦ, ᐊᒻᒪ ᒪᓕᑦᑎᐊᕐᓂᒃᑯᑦ ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ ᐱᖁᔭᒃᑯᑦ.

ᑕᓯᐅᖅᑕᐅᓪᓗᑎᒃ ᐃᓄᐃᑦ ᐱᒻᒪᕆᐅᒋᔭᖏᓐᓄᑦ
ᓄᓇᓕᖕᓂᓗ ᑐᙵᕕᓕᖕᓂᒃ

ᑲᑐᔾᔨᖃᑎᒌᖕᓂᒃᑯᑦ, ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ
ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ ᐊᓪᓚᕝᕕᖓ ᐃᑲᔪᖅᑐᐃᕗᑦ
ᐃᑭᑎᑦᑎᑦᑕᐃᓕᒪᓂᕐᒧᑦ ᐅᔾᔨᕈᓱᖕᓂᕐᒥᒃ,
ᖁᐋᖅᓵᕐᓇᕈᓐᓇᖅᑐᓂᒃ ᒥᒃᖠᒋᐊᖅᑎᑦᑎᓂᕐᒥᒃ,

ᓴᙱᓂᖅᓴᒥᒡᓗ ᐃᑭᑎᑦᑎᑦᑕᐃᓕᒪᓂᕐᒧᑦ
ᐊᑐᖅᑕᐅᕙᒃᑐᓂᒃ ᓄᓇᕘᓕᒫᒥ.

ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ
ᐊᓪᓚᕝᕕᖓ ᐃᑲᔪᖅᑐᐃᕗᑦ ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ
ᐃᓅᓯᕐᒧᓪᓗ ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒥᒃ
ᓄᓇᕘᓕᒫᒥ ᐅᑯᑎᒎᓇᖅ:

• ᐃᑭᑦᑐᓕᕆᓂᖅ ᐃᓅᓯᕐᒥ
ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ ᖃᐅᔨᓴᖃᑦᑕᕐᓂᒃᑯᑦ

• ᐃᑯᒪ ᓇᓃᓐᓂᖓ, ᐱᔾᔪᑎᖓ ᐊᒻᒪᓗ
ᖃᓄᐃᓐᓂᕆᔭᐅᔪᑦ ᖃᐅᔨᓴᖅᑕᐅᓗᑎᒃ

• ᐃᑭᑦᑕᐃᓕᒪᑎᑦᑎᓂᕐᒧᑦ ᐊᒻᒪᓗ
ᑭᒃᑯᑐᐃᓇᕐᓂᑦ ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᖅ

• ᖃᑦᑎᕆᔨᐅᓂᕐᒧᑦ ᐱᓕᒻᒪᒃᓴᕐᓂᖅ ᐊᒻᒪ
ᐃᓕᓴᕆᔭᐅᔾᔪᑎᑖᕐᓂᖅ

• ᐃᑲᔪᖅᑐᐃᓂᖅ ᕼᐋᒻᒪᓚᒃᑯᓐᓂ
ᖃᑦᑎᕆᔨᓂᒃ, ᐃᓚᒋᔭᐅᓗᓂ ᐊᑐᕈᓐᓇᕐᓂᖅ
ᐱᖁᑎᓂᒃ ᐊᑐᖅᑕᐅᔪᓐᓇᖅᑐᓂᒡᓗ

• ᐅᖃᐅᔾᔪᖅᓱᐃᓂᖅ ᐊᔪᕆᖅᓲᔾᔨᓂᕐᓗ
ᓄᓇᓕᖕᓄᑦ, ᑲᑐᔾᔨᖃᑎᒌᓄᑦ,

ᐊᓯᖏᓐᓄᓪᓗ ᐱᓕᕆᖃᑎᒋᔭᐅᔪᓄᑦ

ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ
ᐊᓪᓚᕝᕕᖓ ᐱᓕᕆᖃᑎᖃᑦᑎᐊᓲᑦ ᕼᐋᒻᒪᓚᒃᑯᑦ
ᖃᑦᑎᕆᔨᒃᑯᖏᓐᓂᑦ ᐱᓕᕆᖃᑎᒋᔭᖏᓐᓂᒡᓗ
ᓄᓇᓕᖕᓂᑦ, ᓄᓇᕗᒻᒥᑦ, ᑲᓇᑕᒥᓪᓗ
ᓴᙱᒃᑎᒋᐊᕋᓱᒃᖢᒋᑦ ᐃᑭᑎᑦᑎᑦᑕᐃᓕᒪᓂᖅ,
ᑭᐅᓯᔪᓐᓇᕐᓂᖅ, ᐃᑭᑦᑐᓄᓪᓗ ᐃᓅᓯᕐᒧᓪᓗ
ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᖅ ᓄᓇᕗᒻᒥ.

ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᖓᑕ ᐊᓪᓚᕕᖓ ᐅᖃᐅᓯᐅᔪᖅ

4 ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ ᐊᓪᓚᕝᕕᐊ ᐊᕐᕌᒍᑕᒫᖅᓯᐅᑦ ᐅᓂᒃᑳᖅ 2025

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ᑎᓴᒪᑦ ᑐᙵᕕᖏᑦ ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒥᑦ

ᐃᑲᔪᖅᑐᕐᓗᒋᑦ
ᒪᓕᔅᓯᒪᔭᕆᐊᖃᕐᓂᖏᑦ
ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ
ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ ᐱᖁᔭᕐᒥ,
ᑐᕌᖓᓂᖃᑦᑐᑦ ᐊᑐᕆᐊᓖᑦ,
ᒪᓕᑦᑕᐅᔭᕆᐊᖃᖅᑐᑦ, ᐊᒻᒪᓗ
ᐃᑭᑦᑐᒥᑦ ᐊᒻᒪᓗ ᐃᓅᓯᕐᒥᑦ
ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᕐᓂᕐᒧᑦ
ᐊᑐᕆᐊᓖᑦ ᒪᓕᒐᖅᑎᒎᖓᔪᑦ
ᑲᒪᑦᑎᐊᕆᐊᖃᕐᓂᕐᒧᑦ,
ᖃᐅᔨᓴᕐᓂᕐᒧᑦ,
ᐅᖃᐅᔾᔨᒋᐊᕐᓂᕐᒧᑦ, ᐊᒻᒪᓗ
ᑐᑭᒧᐊᒍᑎᓂᑦ.

ᐃᓕᓐᓂᐊᕐᓂᖅ

ᐃᑭᑦᑐᓕᕆᓂᕐᒥᑦ
ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ
ᖃᐅᔨᒪᑦᑎᐊᕐᓂᕐᒥᑦ ᐊᒻᒪᓗ
ᐅᔾᔨᖅᓴᑦᑎᐊᕐᓂᕐᒧᓪᓗ
ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᖅ
ᑭᒃᑯᑐᐃᓐᓇᕐᓂᑦ
ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᒃᑯᑦ,
ᐃᑭᑦᑕᐃᓕᒪᑎᑦᑎᓂᕐᒨᖓᔪᓂᑦ
ᐅᖃᐅᓯᔅᓴᐃᑦ, ᓄᓇᓕᓐᓂᑦ
ᐱᓕᕆᖃᑎᖃᖅᐸᖕᓂᒃᑯᑦ,
ᐊᒻᒪᓗ ᐃᑲᔫᑎᔅᓴᓂᓪᓗᒋᑦ
ᓄᓇᕗᒻᒥᐅᑦ
ᑐᑭᓯᐅᒪᑎᑕᐅᑦᑎᐊᖁᓪᓗᒋᑦ
ᐃᑭᑦᑕᐃᓕᒪᑎᑦᑎᓂᕐᒨᖓᔪᓂᑦ.

ᐃᑭᑦᑕᐃᓕᒪᑎᑦᑎᓂᖅ

ᓇᓗᓇᐃᖅᓯᓂᖅ ᐊᒻᒪᓗ
ᐃᑭᑦᑕᐃᓕᒪᑎᑦᑎᓂᕐᒧᑦ
ᐊᒻᒪᓗ ᐃᓅᓯᕐᒧᑦ
ᐊᑦᑕᕐᓇᖅᑐᒦᑎᑦᑎᖏᓐᓂᖅᓴᐅᓗᓂ
ᐱᓂᕐᓗᑦᑐᖃᓚᐅᙱᓐᓂᖓᓂᒃ
ᖃᐅᔨᓴᖃᑦᑕᓂᒃᑯᑦ,
ᓄᖅᑲᖅᑎᑦᑎᓇᓱᖕᓂᒃᑯᑦ,
ᐃᑭᑦᑕᐃᒪᓕᑎᑦᑎᓇᓱᓐᓂᕐᒧᑦ,
ᐊᒻᒪᓗ ᐃᑲᔪᖅᑐᕐᓗᒋᑦ ᓄᓇᓖᑦ
ᕼᐋᒻᒪᓚᒃᑯᑦ ᖃᑦᑎᕆᔨᖏᑦ.

ᖃᓄᐃᓕᓯᒋᐊᕐᓂᖓ

ᐃᑲᔪᖅᑐᕐᓗᒋᑦ
ᐊᑑᑎᖃᑦᑎᐊᖅᑐᒥᑦ
ᖃᓄᐃᓕᒋᐊᕈᑎᖃᖅᑎᓪᓗᒋᑦ
ᐃᑭᑦᑐᖃᖅᐸᑦ ᕼᐋᒻᒪᓚᒃᑯᑦ
ᖃᑦᑎᕆᔨᖏᑎᒍᑦ, ᖃᑦᑎᕆᔩᑦ

ᐱᓕᒻᒪᒃᓴᖅᑕᐅᓂᖏᓐᓄᑦ
ᐊᒻᒪᓗ ᓱᓇᒃᑯᑎᖏᓐᓂᑦ,
ᐃᑭᑦᑐᓂᒃ ᖃᐅᔨᓴᕐᓂᖅ,
ᐊᒻᒪᓗ ᓄᓇᓕᐅᔪᓂᑦ
ᐋᖅᑭᔅᓱᐃᖃᑎᖃᕐᓂᖅ ᐊᒻᒪᓗ
ᐃᑭᑦᑐᓕᕆᖃᑕᐅᔪᓂᑦ.

ᒪᓕᒐᖅ

ᑲᑐᔾᔨᓂᒃᑯᑦ, ᑖᒃᑯᐊ ᑎᓴᒪᑦ ᑐᙵᕕᖏᑦ ᖃᐅᔨᒪᔾᔪᑎᐅᕗᖅ ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖄᕐᔪᐊᖓᑕ ᐊᓪᓚᕕᖓ ᐱᓕᕆᐊᖏᓐᓂ ᐊᑦᑕᕐᓇᙱᓐᓂᖅᓴᐅᖁᓪᓗᒍ ᐃᑭᔭᑦᑐᑦ, ᐱᕙᓪᓕᐊᑎᑦᑎᓂᖅ ᓄᓇᓕᖕᓂᑦ ᐊᔪᙱᓐᓂᕆᔭᐅᔪᑦ, ᐃᑲᔪᖅᑐᐃᓗᓂᓗ ᐊᑦᑕᕐᓇᙱᓐᓂᖅᓴᒥᑦ ᓄᓇᓕᖕᓂᑦ ᓄᓇᕗᓕᒫᒥᑦ.

2025-ᒥ

ᒥ ᓈᓴᐅᑎᑎᒍᑦ*

*ᐃᑭᑦᑐᑦ ᓈᓴᖅᑕᐅᓯᒪᔪᑦ ᐊᑦᑐᐊᓂᖃᖅᑐᑦ ᐅᖃᐅᓯᐅᓯᒪᔪᓂᑦ ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓᓐᓄ ᐊᒻᒪᓗ ᐊᑕᖏᖅᓯᒪᑐᐃᓐᓇᕆᐊᓖᑦ ᐃᑭᑦᑐᓕᒫᖑᓯᒪᔪᑦ ᑕᕝᕙᓂ ᑎᑎᕋᖅᑕᐅᓯᒪᔪᓂᑦ ᓄᓇᕗᒻᒥ ᑖᔅᓱᒥᖓ ᐊᕐᕌᒍᖓᓐᓂᒃ.

ᐅᖃᐅᓯᐅᓯᒪᔪᑦ
ᐃᑭᑦᑐᕕᓃᑦ

ᐃᑭᑦᑐᒥ
ᐃᓅᔪᓐᓃᖅᑐᑦ

ᐃᑭᑦᑐᒥᑦ
ᐋᓐᓂᐊᖅᑐᑦ

ᓄᓇᓖᑦ ᓄᑖᓂᒃ
ᖃᑦᑎᕈᑎᑖᖅᓯᒪᔪᑦ

ᐃᑭᑦᑐᓕᕆᓂᖅ / ᐃᓅᓯᕐᒥ
ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ ᖃᐅᔨᓴᕈᓯᑦ

ᓇᓚᐅᑦᑖᖅᑕᐅᓯᒪᔪᑦ
ᐊᓯᐅᔨᔭᐅᔪᑦ ᐃᑭᑦᑐᒧᑦ:

6 ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ ᐊᓪᓚᕝᕕᐊ ᐊᕐᕌᒍᑕᒫᖅᓯᐅᑦ ᐅᓂᒃᑳᖅ 2025

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ᐃᑭᑦᑕᐃᓕᒪᑎᑦᑎᓂᕐᒧᑦ ᐊᒻᒪᓗ ᑭᒃᑯᑐᐃᓇᕐᓂᑦ ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᖅ

ᐃᓄᐃᑦ ᑎᑭᑕᐅᓚᐅᖅᑐᑦ.

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ᐃᑭᑦᑕᐃᒪᓕᑎᑦᑎᓂᕐᒧᑦ ᐊᒻᒪᓗ ᑭᒃᑯᑐᐃᓐᓇᕐᓂᑦ ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᖅ

ᐱᒻᒪᕆᐅᖃᑕᐅᔪᑦ ᐃᑭᑦᑐᖃᓗᐊᖃᑦᑕᖁᓇᒍ ᐊᒻᒪᓗ

ᐃᑲᔪᖅᑐᐃᓂᐅᓪᓗᓂ ᐊᖏᕐᕋᕆᔭᐅᔪᓂᑦ ᐊᑦᑕᕐᓇᖏᓐᓂᖅᓴᒦᖁᓪᓗᒋᑦ

ᐊᒻᒪᓗ ᓄᓇᓕᖏᓐᓂᑦ ᓄᓇᕗᓕᒫᒥ.

ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ
ᐊᓪᓚᕝᕕᖓ ᕼᐋᒻᒪᓚᒃᑯᑦ ᖃᑦᑎᕆᔨᖏᓐᓂᑦ
ᐊᒻᒪᓗ ᐊᓯᖏᓐᓂᑦ ᐱᓕᕆᖃᑕᐅᖃᑦᑕᖅᑐᑦ
ᓄᓇᕗᒻᒥᐅᓂᑦ ᐃᑭᑦᑐᓕᕆᓂᕐᒥᑦ ᐊᒻᒪᓗ ᐃᓅᓯᕐᒥᑦ
ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ ᑐᑭᓯᐅᒪᑎᑦᑎᒋᐊᑲᓂᕐᓂᕐᒧᑦ ᐊᒻᒪᓗ ᐃᑲᔫᑎᔅᓴᐅᔪᓂᓪᓗ.

2025-ᖑᑎᓪᓗᒍ ᐊᕐᕌᒍᓕᒫᒥ, ᓄᓇᕗᑦ
ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ
ᐊᓪᓚᕝᕕᖓ ᐃᑲᔪᖅᑐᐃᖏᓐᓇᖅᓯᒪᓚᐅᖅᑐᖅ
ᐃᑭᑦᑕᐃᓕᒪᑎᑦᑎᓂᕐᒧᑦ ᐊᒻᒪᓗ ᑭᒃᑯᑐᐃᓐᓇᕐᓂᑦ
ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᕐᒧᑦ ᐱᓕᕆᐊᖑᔪᓂᑦ

ᓄᓇᕗᓕᒫᒥ, ᓄᓇᓕᐅᔪᑦ ᐃᑲᔫᑎᔅᓴᖃᖁᓪᓗᒋᑦ

ᐊᒻᒪᓗ ᓄᓇᓕᒻᒥᑦ ᐃᑭᑦᑐᓕᕆᓂᕐᒥᑦ
ᐊᑦᑕᕐᓇᖏᑦᑐᒥᑦ ᐅᔾᔨᖅᓱᑦᑎᐊᕈᓐᓇᖁᓪᓗᒋᑦ
ᐊᒻᒪᓗ ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᖃᖅᑐᑎᑦ.

ᐃᑲᔪᖅᑐᐃᓂᖅ ᓄᓇᓕᓐᓂᑦ

ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ

ᐊᑦᑕᕐᓇᖅᑕᐃᒪᓕᒪᓂᕐᒧᑦ

ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᖅ

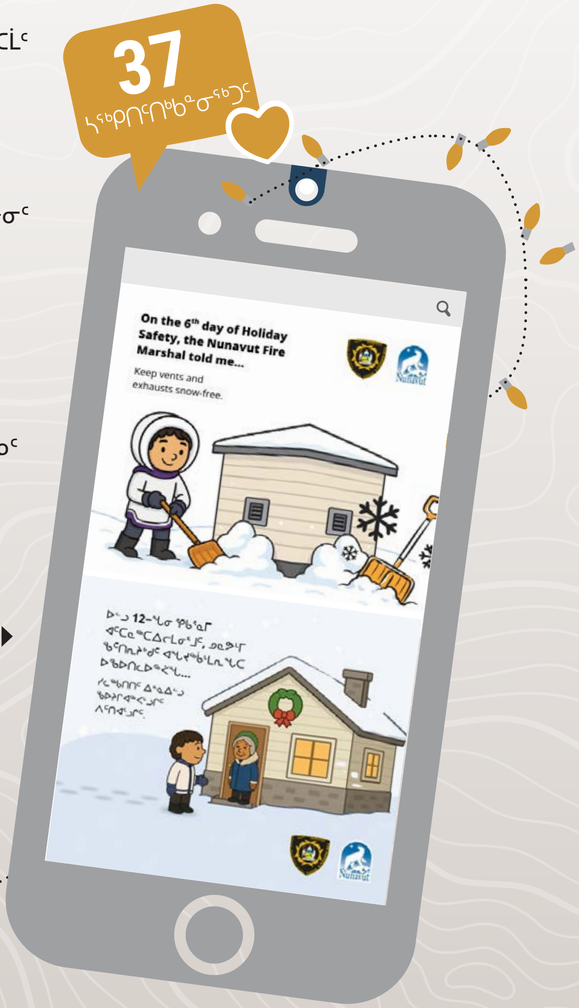
2025-ᖑᑎᓪᓗᒍ, ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ
ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓ
ᐃᓕᓐᓂᐊᖅᑎᑦᑎᒍᑎᔅᓴᓂᑦ ᑐᓂᓯᐅᖃᐃᓯᒪᔪᑦ
ᓄᓇᓕᓐᓂᑦ ᓄᓇᕗᒻᒥ ᐃᑲᔪᖅᑕᐅᒋᐊᒃᑲᓐᓂᖁᓪᓗᒋᑦ ᓄᓇᓕᓐᓂᑦ ᖃᑦᑎᕆᔨᖏᑦ ᐃᑭᑎᑦᑎᑦᑕᐃᒪᓕᓂᕐᒧᑦ
ᐱᓕᕆᐊᖑᔪᓐᓇᖅᑐᑦ ᐃᑭᑦᑕᐃᓕᒪᑎᑦᑎᓂᕐᒧᑦ
ᐱᓇᐊᕈᓯᖃᖅᑎᓪᓗᒋᑦ. ᑖᒃᑯᐊ ᓈᒪᔪᑦ
ᓱᓇᒃᑯᑏᑦ ᓄᓇᓕᓐᓂᑦ ᐃᑲᔫᑎᔅᓴᕆᔭᐅᔪᑦ
ᓴᖅᑭᔮᖅᑎᑦᑎᒋᐊᒃᑲᓐᓂᕐᓂᕐᒧᑦ
ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒥᑦ ᐊᒻᒪᓗ
ᐃᑭᑦᑕᐃᓕᒪᑎᑦᑎᓂᕐᒧᑦ ᑐᑭᓯᐅᒪᔾᔪᑎᔅᓴᓂᑦ
ᓄᓇᖃᖅᑎᐅᔪᓄᑦ.

12 ᐅᓪᓗᐃᑦ ᕿᑲᕐᓇᒥ

ᐊᑦᑕᕐᓇᖅᑐᒦᑦᑕᐃᓕᒪᓂᕐᒧᑦ
2025 ᓄᙳᐊᓂ, ᓄᓇᕗᒻᒥ
ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ
ᑎᑎᕋᕐᕕᐊ ᓴᖅᑭᑎᑦᑎᓚᐅᖅᐳᑦ ᓄᓇᕗᒻᒥ
ᓯᕗᓪᓕᖅᐹᑦᑎᐊᒥᒃ ᐅᓪᓗᓄᑦ 12-ᓄᑦ ᕿᑲᕐᓇᒥ
ᐊᑦᑕᕐᓇᙱᑦᑐᒦᓪᓗᑎᒃ ᐱᓕᕆᐊᖑᔪᒥᒃ, ᖃᐅᑕᒫᑦ ᐃᑭᑎᑦᑎᑦᑕᐃᓕᒪᓂᕐᒧᑦ ᑐᓴᖅᑎᑦᑎᕙᒃᖢᑎᒃ
ᖁᕕᐊᓱᒡᕕᖕᒥ ᕿᑲᕐᓇᐅᓂᓕᒫᖓᓂᒃ. ᑖᓐᓇ
ᐱᓕᕆᐊᖑᓚᐅᖅᑐᖅ ᑐᕌᒐᖃᖅᓯᒪᔪᖅ
ᐊᕐᕌᒎᑉ ᐃᓗᐊᓂ ᐅᓗᕆᐊᓇᖅᑑᔪᓐᓇᖅᑐᑦ
ᑐᑭᓯᓯᒪᒍᑎᔅᓴᖃᖅᑎᑦᑎᒍᑕᐅᓪᓗᓂ ᓄᓇᕗᒻᒥᐅᓂᑦ ᐃᑲᔪᕈᑕᐅᔪᖅ ᐃᑭᓴᕋᐃᑦᑐᑦ ᐊᖏᕐᕋᓐᓂᑦ
ᓄᓇᓕᓐᓄᑦ ᐱᑕᖃᓗᐊᕈᓐᓃᖁᓪᓗᒋᑦ.

ᑖᓐᓇ ᐱᓕᕆᐊᖑᔪᖅ ᑕᑯᔅᓴᐅᑎᑦᑎᔾᔪᑕᐅᔪᖅ
ᐱᒻᒪᕆᐅᓂᖓᓂᒃ ᓈᒻᒪᖅᑯᑎᔪᒥᑦ, ᐃᓄᓐᓂᑦ
ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᕐᒧᑦ ᓄᓇᕗᒻᒥᐅᓂᑦ
ᐃᑭᑦᑕᐃᓕᒪᑎᑦᑎᑐᓂᕐᒧᑦ ᑐᑭᓯᐅᒪᔾᔪᑎᔅᓴᐅᔪᓄᑦ
ᐊᕐᕌᒎᑉ ᐃᓗᐊᓂ ᐅᓗᕆᐊᓇᕈᓐᓇᖅᑐᑦ
ᐊᑐᕐᓂᖅᓴᐅᒐᔪᑦᑎᓪᓗᒋᑦ.

ᓴᖅᑭᑎᑦᑎᒃᑲᓐᓂᖅᑐᑦ



8 ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ ᐊᓪᓚᕝᕕᐊ ᐊᕐᕌᒍᑕᒫᖅᓯᐅᑦ ᐅᓂᒃᑳᖅ 2025

ᐃᑭᑦᑐᖃᖅᑎᓪᓗᒍ ᐅᖃᐅᓯᐅᖃᑦᑕᑎᓪᓗᒋᑦ ᐃᑲᔪᓲᖑᕗᖅ
ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓ ᓇᓗᓇᐃᖅᓯᔪᓐᓇᖁᓪᓗᒍ ᖃᓄᐃᓐᓂᐅᒐᔪᑦᑐᓂᑦ, ᐃᑭᑐᐃᓐᓇᕆᐊᕆᐊᖃᕐᓂᕐᒧᑦ ᐅᓗᕆᐊᓇᕈᑕᐅᔪᑦ ᑐᑭᓯᐅᒪᔾᔪᑎᒋᓗᒍ, ᖃᐅᔨᓴᕐᓂᕐᒥᑦ, ᐊᒻᒪᓗ ᐃᓄᓐᓂᑦ ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᕐᒧᑦ ᓄᓇᕗᓕᒫᒥ.

2025-ᖑᑎᓪᓗᒍ, 77-ᓂᑦ ᐃᑭᑦᑐᒥᓂᕐᓂᑦ ᐅᖃᐅᓯᐅᓯᒪᔪᖃᖅᑐᖅ ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓᓐᓄᑦ, ᑖᒃᑯᓇᙵᑦ ᐃᑭᓐᓂᑦᑐᓂᒃ ᐊᑕᐅᓯᕐᒥᑦ ᐃᓅᔪᓐᓃᖅᑐᖃᖅᓯᒪᔪᖅ, ᑕᓪᓕᒪᓂᑦ ᐃᑭᑦᑐᒧᑦ ᐋᓐᓂᖅᑐᖃᖅᓯᒪᔪᖅ, ᐊᒻᒪᓗ ᑕᒫᓂ $46.9 ᒥᓕᐊᓐ ᑮᓇᐅᔭᑦ ᐊᑭᖏᑦ ᓇᓚᐅᑦᑖᖅᓯᒪᔪᑦ ᐊᓯᐅᔨᔭᐅᓯᒪᔪᑦ.

ᐅᖃᐅᓯᐅᓯᒪᔪᑦ ᐃᑭᑦᑐᓄᑦ ᖃᓄᐃᓕᐅᕈᑕᐅᔪᑦ ᐅᓄᕈᓐᓃᖅᐹᓪᓕᖅᑎᑦᑎᓯᒪᕗᑦ 127−ᒥ ᐅᖃᐅᓯᐅᓯᒪᔪᑦ ᐃᑭᑦᑐᑦ 2024−ᒥ 77−ᒧᑦ 2025−ᒥᑦ. ᐃᑭᑦᑐᓄᑦ ᐃᓅᔪᓐᓃᖅᑐᑦ ᒪᕐᕉᒃ ᐊᑕᐅᓯᕐᒥᑦ, ᐅᖃᐅᓯᐅᓯᒪᔪᑦ ᐋᓐᓂᖅᑐᑦ ᐅᓄᕈᓐᓃᖅᐹᓪᓕᖅᓯᒪᕗᖅ 11−ᒥ 5−ᒧᑦ.

ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓ ᑎᑎᖅᓯᔪᓐᓇᕐᒪᑕ ᑭᓯᐊᓂ ᐅᖃᐅᓯᐅᓯᒪᔪᑦ ᐊᓪᓚᕝᕕᖓᓐᓄᑦ, ᐊᒻᒪᓗ ᖃᑦᑏᓐᓇᕈᕆᐊᖅᓯᒪᓂᖏᑕ ᓈᓴᖅᑕᐅᓯᒪᔪᓂᑦ ᐅᖃᐅᓯᐅᓯᒪᓂᖏᑦ ᐊᔾᔨᒋᙱᑐᐃᓐᓇᕆᐊᓕᖓ ᓄᓇᕗᓕᒫᒥ ᐃᑭᑦᑐᒥᓂᕐᓂᑦ. ᓄᓇᓖᑦ ᐅᖃᐅᓯᖃᖃᑦᑕᕆᐊᖃᖅᐳᑦ ᐃᑭᑦᑐᖃᕐᓂᖅᐸᑦ ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓᓐᓄᑦ, ᑕᐃᒫᔅᓴᐃᓐᓇᓕᖓᔫᒥᓕᖁᓪᓗᒍ ᐊᒻᒪᓗ ᖃᖓᒃᑯᑦ ᐃᑭᑦᑐᑦ ᐅᖃᐅᓯᐅᖃᑦᑕᕐᓂᖏᑦ ᐱᒻᒪᕆᐅᖏᓐᓇᖅᑐᑦ ᑐᕌᒐᕆᔭᑦᑎᓐᓂᑦ. ᓄᑖᖑᓪᓗᓂ ᐃᑭᑦᑐᓄᑦ ᓇᓗᓇᐃᖅᓯᓂᕐᒧᑦ ᒪᓕᒃᑕᐅᔭᕆᐊᓕᒃ ᐸᕐᓇᒃᑕᐅᓯᒪᔪᖅ 2026−ᒧᑦ ᐱᐅᓯᕚᓪᓕᖅᑎᑦᑐᒪᓪᓗᒋᑦ ᐅᖃᐅᓯᐅᖃᑦᑕᕐᓂᖏᑦ ᓄᓇᕗᓕᒫᒥᑦ.

ᐃᑭᑦᑐᑦ

ᐊᒻᒪᓗ ᐃᑭᑦᑐᒧᑦ ᐊᓯᐅᔪᑦ

ᐃᑭᑦᑐᑦ*

ᐃᑭᑦᑐᑦ 2024 2025 ᐅᖃᐅᓯᐅᓯᒪᔪᑦ ᐃᑭᑦᑐᕕᓃᑦ 127 77 ᐃᑭᑦᑐᒥ ᐃᓅᔪᓐᓃᖅᑐᑦ 2 1 ᐃᑭᑦᑐᒧᑦ ᐋᓐᓂᖅᑐᑦ 11 5

ᓇᓚᐅᑦᑖᖅᑕᐅᓯᒪᔪᑦ ᐊᓯᐅᔨᔭᐅᔪᑦ ᐃᑭᑦᑐᒧᑦ $9,946,650 $46,922,728

*ᐃᑭᑦᑐᑦ ᓈᓴᖅᑕᐅᓯᒪᔪᑦ ᐊᑦᑐᐊᓂᖃᖅᑐᑦ ᐅᖃᐅᓯᐅᓯᒪᔪᓂᑦ ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓᓐᓄ ᐊᒻᒪᓗ ᐊᑕᖏᖅᓯᒪᑐᐃᓐᓇᕆᐊᓖᑦ ᐃᑭᑦᑐᓕᒫᖑᓯᒪᔪᑦ ᑕᕝᕙᓂ ᑎᑎᕋᖅᑕᐅᓯᒪᔪᓂᑦ ᓄᓇᕗᒻᒥ ᑖᔅᓱᒥᖓ ᐊᕐᕌᒍᖓᓐᓂ.

ᐃᑭᑦᑐᒥᓂᕐᓂᑦ ᐅᖃᐅᓯᐅᓯᒪᔪᓂᑦ

ᐃᑭᑦᑐᒥᓂᕐᓂᑦ ᐅᖃᐅᓯᐅᓯᒪᔪᓂᑦ

2025

2023

ᐃᑭᑦᑐᒥᓂᕐᓂᑦ ᐅᖃᐅᓯᐅᓯᒪᔪᓂᑦ

2024

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*ᖃᐅᔨᒪᓗᒍ: ᑖᒃᑯᓇᙵᑦ 77-ᓂᑦ ᐃᑭᑦᑐᒥᓂᕐᓂᑦ ᐅᖃᐅᓯᐅᓯᒪᔪᓂᑦ ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓᓐᓄᑦ 2025-ᖑᑎᓪᓗᒍ, 74
ᓄᓇᕗᒻᒥ ᓄᓇᓕᖏᓐᓂᑦ ᐃᑭᑦᑐᒥᓃᑦ ᑕᑯᔅᓴᐅᔪᑦ ᓄᓇᙳᐊᕐᒥ. ᐱᖓᓱᑦ ᐃᑭᑦᑐᒥᓃᑦ ᑖᑯᐊ ᐅᔭᕋᓐᓂᐊᕐᕕᒻᒦᑦᑐᑦ ᓄᓇᓕᓐᓄᑦ ᐃᓚᒋᔭᐅᖃᑕᐅᑎᑕᐅᙱᑦᑐᑦ.

ᐃᑭᑦᑐᖅ ᖃᓄᐃᑦᑑᓂᖓ
ᐃᑭᑦᑐᒥᓃᑦ ᐅᖃᐅᓯᐅᓯᒪᔪᑦ ᓇᓗᓇᐃᖅᑕᐅᓯᒪᔪᑦ
ᖃᓄᐃᑦᑑᓂᖏᑦ ᒪᓕᑦᑐᒍ ᐃᑭᑦᑐᒥᑦ
ᖃᐅᔨᔭᐅᓯᒪᔪᑦ ᐃᑭᒍᑕᐅᓯᒪᔪᖅ ᐊᒻᒪᓗ
ᐱᔾᔪᑎᖓ ᖃᐅᔨᓴᖅᑕᓂᖃᖅᑎᓪᓗᒍ. ᓄᓇᕗᑦ
ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓ
ᐊᑐᖃᑦᑕᖅᑐᑦ ᑎᓴᒪᓂᑦ ᐃᓕᓴᕆᔭᐅᓯᒪᔪᓂᑦ
ᓇᓗᓇᐃᖅᓯᒍᑎᓂᑦ ᖃᓄᐃᑦᑑᒻᒪᖔᑕ −
ᐱᔮᖅᑯᒻᒥᑦ ᐃᑭᑕᐅᓯᒪᔪᑦ, ᐱᔮᖅᑯᑕᐅᙱᑦᑐᒥᑦ,
ᓄᓇᒥ/ᓯᓚᒥ, ᐊᒻᒪᓗ ᑐᑭᑖᕈᑕᐅᓯᒪᙱᑦᑐᑦ −
ᐊᔾᔨᒌᑦᑐᒥᒃ ᐅᖃᐅᓯᖃᖃᑦᑕᖁᓪᓗᒋᑦ ᐃᑭᑦᑐᓂᑦ
ᐅᓂᒃᑳᓕᐅᖅᑎᓪᓗᒋᑦ ᐊᒻᒪᓗ ᐃᑲᔪᕈᑕᐅᓪᓗᓂ
ᓇᓗᓇᐃᖅᓯᒍᑎᖃᕐᓂᕐᒥᑦ ᖃᓄᐃᑉᐸᓪᓕᐊᓂᐅᔪᓂᑦ ᓄᖅᑲᖓᑎᑦᑎᔾᔪᑕᐅᔪᓂᑦ
ᑐᑭᓯᐅᒪᑎᑦᑎᒍᑕᐅᔪᑦ ᐃᓄᓐᓂᑦ ᑭᒃᑯᑐᐃᓐᓇᕐᓂᑦ
ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᖃᖅᑎᓪᓗᒋᑦ.

ᐃᑭᑦᑐᖅ ᖃᓄᐃᑦᑑᓂᖓ 2023 2024 2025

ᐃᑭᓴᕋᐃᑦᑐᑦ 35 5 10

ᐱᔮᖅᑯᒨᙱᑦᑐᖅ 10 26 26

ᓯᓚᒧᑦ ᐱᑎᑕᑦ 0 0 0

ᓇᓗᓇᐃᖅᓯᒪᙱᑦᑐᑦ 95 96 41

ᑲᑎᖦᖢᒋᑦ 140 127 77

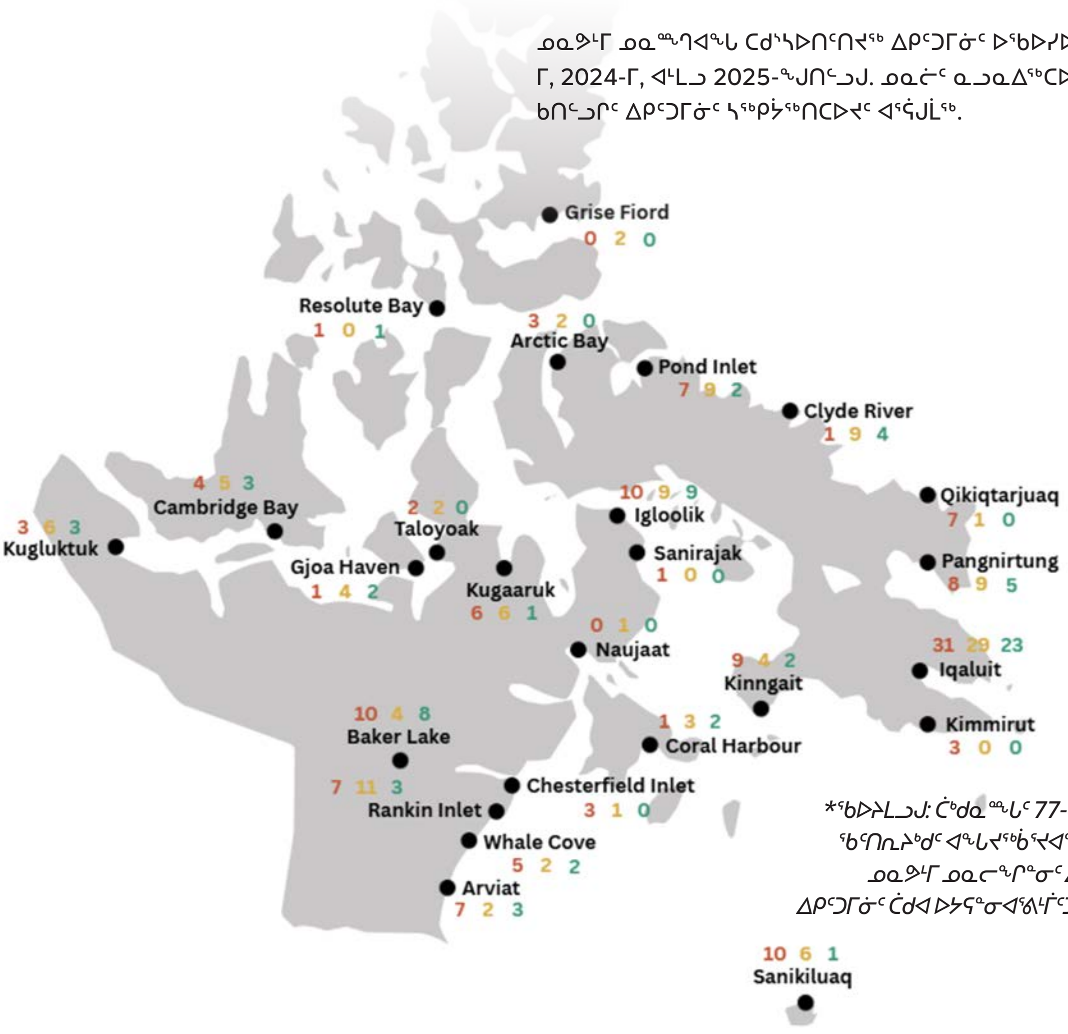
2025-ᖑᑎᓪᓗᒍ, ᐱᔮᖅᑯᑕᐅᙱᑦᑐᒥᑦ ᐃᑭᑦᑐᒥᓃᑦ ᐊᒥᓲᓂᖏᑦ 26-ᖑᓚᐅᖅᑐᑦ ᑖᒃᑯᓇᙵᑦ 77-ᓂᑦ ᐃᑭᑦᑐᒥᓂᕐᓂᑦ ᐅᖃᐅᓯᐅᓯᒪᔪᓂᑦ, ᑖᒃᑯᐊᓗ 10 ᖃᓄᐃᑦᑑᓂᖏᑦ ᓇᓗᓇᐃᖅᑕᐅᓯᒪᔪᑦ ᐱᔮᖅᑯᒻᒥᑦ ᐃᑭᑎᑕᐅᓯᒪᔪᑦ ᐊᒻᒪᓗ 41 ᑐᑭᑖᕈᑕᐅᓯᒪᔪᙱᑦᑐᑦ ᐱᔾᔪᑎᖏᑦ. ᐃᑭᑦᑐᓕᒫᑦ ᓄᓇᒥᑦ
ᓯᓚᒧᑦ ᐱᔾᔪᑎᖃᕐᓗᑎᑦ ᓇᓗᓇᐃᖅᑕᐅᓯᒪᔪᖃᙱᑦᑐᑦ ᖃᑦᑎᐅᓂᖏᑦ ᐃᑭᑦᑐᑦ ᖃᓄᐃᑦᑑᓂᖏᑎᒍᑦ ᓇᓗᓇᐃᖅᑕᐅᓯᒪᙱᑦᑐᓂᑦ ᖃᑦᑏᓐᓇᕈᕆᐊᖅᓯᒪᔪᑦ 96-ᖑᓚᐅᖅᑐᑦ 2024-ᒥ 41-ᓄᑦ 2025-ᒥ.

ᐃᑭᑦᑐᑦ ᓄᓇᓕᓐᓂ

ᐃᑭᑦᑐᑦ ᐊᔾᔨᒌᙱᑦᑑᑕᐅᖃᑦᑕᖅᑐᑦ ᓄᓇᕗᒻᒥ ᓄᓇᓕᖏᓐᓂᑦ ᐊᕐᕌᒍᑕᒫᖅ. ᖃᓄᐃᑉᐸᓪᓕᐊᓂᐅᔪᓂᑦ ᐅᓂᒃᑳᓂᑦ ᐃᑭᑦᑐᒥᓂᕐᓂᑦ ᓄᓇᓕᓐᓂᑦ ᐃᑲᔫᑎᖃᖃᑦᑕᖅᑐᖅ ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᖏᓐᓄᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓᓐᓄᑦ ᑐᑭᓯᓯᒪᓂᖃᑦᑎᐊᖁᓪᓗᒋᑦ ᓇᒥ ᐃᑭᑦᑐᖃᕐᓂᕐᒪᖔᖅ ᐊᒻᒪᓗ ᓇᓗᓇᐃᖅᓯᒍᑎᒋᓪᓗᒍ ᖃᓄᐃᑉᐸᓪᓕᐊᓂᐅᔪᓂᑦ ᖃᐅᔨᒪᑎᑦᑎᒍᑕᐅᔪᓐᓇᖅᑐᑦ ᓄᖅᑲᖓᑎᑦᑎᓇᓱᓐᓂᕐᒧᑦ, ᑭᒃᑯᑐᐃᓐᓇᕐᓂᑦ ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᕐᒧᑦ, ᐱᓕᒻᒪᒃᓴᖅᑎᑦᑎᓂᕐᒧᑦ, ᐊᒻᒪᓗ ᐊᓯᖏᑎᒍᓪᓗ ᐃᑭᑦᑐᓕᕆᓂᕐᒥᑦ ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ ᐱᓕᕆᐊᖑᔪᓄᑦ.

ᓄᓇᕗᒻᒥ ᓄᓇᙳᐊᖓ ᑕᑯᔅᓴᐅᑎᑦᑎᔪᖅ ᐃᑭᑦᑐᒥᓃᑦ ᐅᖃᐅᓯᐅᓯᒪᔪᑦ ᓇᒦᒻᒪᖔᑕ ᓄᓇᓕᓐᓂᑦ 2023-ᒥ, 2024-ᒥ, ᐊᒻᒪᓗ 2025-ᖑᑎᓪᓗᒍ. ᓄᓇᓖᑦ ᓇᓗᓇᐃᖅᑕᐅᓯᒪᖃᑦᑕᖅᑐᑦ ᓄᓇᙳᐊᕐᒥᑦ, ᐊᕐᕌᒍᑕᒫᖅ ᑲᑎᓪᓗᒋᑦ ᐃᑭᑦᑐᒥᓃᑦ ᓴᖅᑭᔮᖅᑎᑕᐅᔪᑦ ᐊᕐᕌᒍᒫᖅ.

ᐅᖃᐅᓯᐅᓯᒪᔪᑦ ᐃᑭᑦᑐᕕᓃᑦ



ᐃᑯᒪ ᓇᓃᓐᓂᖓ, ᐱᔾᔪᑎᖓ ᐊᒻᒪᓗ ᖃᓄᐃᓐᓂᕆᔭᐅᔪᑦ

ᖃᐅᔨᓴᖅᑕᐅᓂᖏᑦ

ᐃᑭᑦᑐᒥᓂᕐᓂᑦ ᖃᐅᔨᓴᕐᓂᐅᔪᑦ
ᐃᑲᔪᖃᑦᑕᖅᑐᑦ ᑐᑭᑖᕈᑎᒋᔭᐅᓪᓗᓂ ᖃᓄᖅ
ᐊᒻᒪ ᓇᑭ ᐃᑭᒋᐊᓯᓐᓂᕐᒪᖔᖅ ᐊᒻᒪᓗ
ᐃᑲᔪᖃᑦᑕᖅᑐᖅ ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ
ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓᓐᓂᑦ
ᓇᓗᓇᐃᖅᓯᓂᕐᒥᑦ ᖃᓄᐃᑉᐸᓪᓕᐊᓂᐅᔪᓂᑦ
ᑐᑭᓯᓯᒪᒍᑎᑦᑎᒍᑕᐅᓪᓗᑎᑦ ᐃᑭᑦᑕᐃᒪᑎᑦᑎᓂᕐᒧᑦ,
ᑭᒃᑯᑐᐃᓇᕐᓂᑦ ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᕐᒥᑦ,
ᐊᒻᒪᓗ ᐃᑭᑦᑐᓂᑦ ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ
ᐱᓕᕆᐊᖑᔪᓂᑦ ᓄᓇᕗᑦ ᐃᓗᐊᓂ.

ᐅᖃᐅᓯᐅᓯᒪᔪᑦ ᐃᑭᑦᑐᑦ ᖃᐅᔨᓴᖅᑕᐅᔪᓐᓇᖅᑐᑦ
ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ
ᐊᓪᓚᕝᕕᖓᓐᓂᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᖓᓐᓄᑦ,
ᓄᓇᓕᓐᓂᑦ ᐃᑲᔪᖅᑎᒧᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ

ᐊᖓᔪᖅᑳᒻᒪᕆᖓᓐᓄᑦ, ᐅᕝᕙᓘᓐᓃᑦ
ᐱᓕᒻᒪᒃᓴᖅᑕᐅᓯᒪᔪᒧᑦ ᐸᓖᓯᒃᑯᓐᓄᑦ (RCMP),
ᖃᓄᐃᑦᑑᓂᖓ ᒪᓕᓪᓗᒍ ᐱᓂᕐᓗᔅᓯᒪᓂᐅᔪᖅ.

2025-ᖑᑎᓪᓗᒍ, ᐊᕐᕕᓂᓕᒃ ᐱᖓᓱᓪᓗ
ᖃᐅᔨᓴᖅᑕᐅᓯᒪᔪᑦ ᐃᑲᔪᖅᑕᐅᓯᒪᔪᓪᓘᓐᓃᑦ
ᓄᓇᕗᓕᒫᒥ. ᒪᕐᕉᒃ ᖃᐅᔨᓴᖅᑕᐅᓯᒪᔪᑦ ᑖᒃᑯᓇᙵᑦ ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ
ᐊᓪᓚᕝᕕᖓᓐᓂᑦ, ᑎᓴᒪᑦ ᐸᓖᓯᒃᑯᓐᓂᑦ, ᐊᒻᒪᓗ ᒪᕐᕉᒃ ᓯᓚᑖᓃᖔᖓᔪᓄᑦ ᑳᓐᑐᓛᖃᖅᑎᐅᔪᒧᑦ.

2025-ᖑᑎᓪᓗᒍ, ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ
ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓ
ᐃᑲᔪᖅᑐᐃᖏᓐᓇᖅᓯᒪᔪᑦ ᐃᑭᑦᑐᒥᑦ
ᐱᒋᐊᕐᕕᒋᓯᒪᔭᖓᓐᓂᒃ, ᐱᔾᔪᑎᖓᓐᓂᒃ ᐊᒻᒪᓗ
ᖃᓄᐃᓐᓂᐅᓯᒪᓂᖓᑕ ᖃᐅᔨᓴᖅᑕᐅᓪᓗᓂ

ᓄᓇᕗᓕᒫᒥ, ᐱᖃᓯᐅᑎᓪᓗᒍ ᐱᓕᕆᖃᑎᒋᓪᓗᒋᑦ

ᐸᓖᓯᒃᑯᑦ ᐃᓅᔪᓐᓃᖅᑐᖃᖅᑎᓪᓗᒍ
ᖃᐅᔨᓴᖅᑕᐅᓯᒪᔪᖅ ᑭᕙᓪᓕᕐᒥ. ᓄᓇᕗᑦ
ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓ
ᐃᑲᔪᖅᓯᒪᔪᑦ ᐃᑭᑦᑐᑦ ᐱᒋᐊᕐᕕᒋᓯᒪᔭᖏᓐᓂᑦ
ᐊᒻᒪᓗ ᐱᔾᔪᑎᖓᓐᓂᑦ, ᓴᙱᒃᑎᒋᐊᖅᑕᐅᓪᓗᓂ
ᑲᒪᒋᔭᐅᓂᖓ ᑖᒃᑯᐊ ᒪᕐᕉᒃ ᐱᓕᕆᕝᕕᐅᔫᒃ
ᐱᔭᕆᐊᑐᔫᑎᓪᓗᒋᑦ ᖃᐅᔨᓴᖅᑕᐅᔪᑦ.

ᐃᑭᑦᑐᓂᑦ ᖃᐅᔨᓴᕐᓂᖅ ᐃᑲᔪᖅᑐᑦ ᐅᖓᑖᓄᑦ
ᐱᓕᕆᖃᑦᑕᖅᑐᑦ ᑐᑭᑖᕈᑎᖃᕋᓱᑦᑎᓪᓗᒋ
ᖃᓄᐃᑦᑐᖃᕐᓂᕐᒪᖔᖅ. ᓇᓂᔭᐅᔪᑦ
ᐃᑲᔪᕈᑕᐅᔪᓐᓇᖅᐳᖅ ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ
ᐊᖓᔪᖄᕐᔪᐊᖓᑕ ᐊᓪᓚᕕᐊᓂ

ᖃᐅᔨᓴᕐᓂᐅᔪᑦ ᐊᑦᑐᐃᓯᒪᓂᖃᖅᑐᑦ
ᐃᖅᑲᓇᐃᔭᖅᑎᖏᑕ
ᐊᔪᙱᓐᓂᕆᔪᓐᓇᖅᑕᖓᓐᓂᒃ ᐊᕐᕌᒎᕋᑖᖅᑐᓂᑦ
ᐊᓂᒍᖅᑐᓂᑦ. ᐅᓄᕈᓐᓃᖅᐹᓪᓕᕐᔪᐊᖅᑐᖅ
ᖃᐅᔨᓴᖅᑕᐅᓂᖏᓐᓄᑦ 2024−ᒥ
ᓇᓗᓇᙱᔾᔪᑎᑦ ᐃᓐᓄᒃᑕᐅᓯᒪᙱᑦᑐᑦ ᓄᓇᕗᑦ
ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖄᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓᓂ.

ᓇᓗᓇᐃᖅᓯᔾᔪᑕᐅᓗᓂ ᐊᑦᑕᕐᓇᕈᑕᐅᖃᑦᑕᐃᓐᓇᖅᑐᑦ, ᐱᒋᐊᓪᓚᒃᑲᓐᓂᖅᑎᑦᑎᓂᖅ

ᐱᔪᓐᓃᖅᐹᓪᓕᖅᑎᑦᑎᓂᕐᒧᑦ, ᐃᑲᔪᖅᓱᐃᓗᒋᓗ

ᐃᑭᑦᑐᒧᑦ ᐃᓅᓯᕐᒧᓪᓗ ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ
ᐃᓕᓐᓂᐊᕐᓂᖅ ᓄᓇᕗᓕᒫᒥᑦ.

ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ ᐃᓅᓯᕐᒥ

ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ

ᖃᐅᔨᓴᖃᑦᑕᕐᓂᒃᑯᑦ

ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ ᐊᒻᒪᓗ ᐃᓅᓯᕐᒧᓪᓗ
ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ ᖃᐅᔨᓴᕐᓂᐅᔪᑦ
ᐃᑲᔪᕈᑕᐅᔪᑦ ᓇᓗᓇᐃᖅᓯᓂᕐᒧᑦ ᐊᑦᑕᕐᓇᖅᑐᓂᑦ,
ᐃᑲᔪᖅᑐᐃᓂᕐᒧᑦ ᒪᓕᔅᓯᒪᔭᕆᐊᖃᕐᓂᕐᒧᑦ
ᐊᑐᕆᐊᓕᓐᓂᑦ, ᐊᒻᒪᓗ ᐊᑦᑕᕐᓇᖏᓐᓂᖅᓴᓂᑦ
ᐃᓪᓗᓂᑦ ᐊᒻᒪᓗ ᑭᒃᑯᑐᐃᓐᓇᕐᓄᑦ
ᐊᑐᖅᑕᐅᑦᑕᖅᑐᓂᑦ ᓄᓇᕗᑦ ᐃᓗᐊᓂ. ᓄᓇᕗᑦ
ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓ
ᖃᐅᔨᓴᖃᑦᑕᖅᑐᑦ ᐊᒻᒪᓗ ᒪᓕᒐᕐᓅᖓᔪᓂᑦ
ᖃᐅᔨᒪᔨᒋᔭᐅᓪᓗᑎᑦ, ᐅᖃᐅᔾᔨᒋᐊᖅᑎᐅᓪᓗᑎᑦ,
ᐊᒻᒪᓗ ᑐᑭᒧᐊᑎᑦᑎᔨᐅᓪᓗᑎᑦ ᐃᑲᔪᕐᓂᕐᒥᑦ
ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ ᐊᒻᒪᓗ ᐃᓅᓯᕐᒧᓪᓗ
ᐊᑦᑕᕐᓚᖅᑕᐃᓕᒪᓂᕐᒧᑦ ᓄᓇᕗᑦ ᐃᓗᐊᓂ.

ᖃᐅᔨᓴᕐᓂᐅᔪᑦ ᐊᔾᔨᒌᙱᑦᑑᑕᐅᓯᒪᔪᑦ
ᐊᕐᕌᒍᓂᑦ ᐊᓂᒍᕋᑖᖅᑐᓂᑦ. ᓄᓇᕗᑦ
ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓ
ᐱᔭᕇᖅᓯᓚᐅᖅᑐᑦ 630−ᓂᒃ ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ
ᒪᓕᒋᐊᓕᖕᓂᒃ ᖃᐅᔨᓴᕐᓂᐅᔪᓂᑦ
2023-ᖑᑎᓪᓗᖑ, 68-ᓂᑦ 2024-ᖑᑎᓪᓗᒍ, ᐊᒻᒪᓗ 38 2025-ᒥ.

ᖃᑦᑏᓐᓇᕈᕆᐊᖅᓯᒪᔪᑦ ᖃᐅᔨᓴᕐᓂᐅᔪᑦ 2024-ᒥ
ᐊᒻᒪᓗ 2025-ᖑᑎᓪᓗᒍ ᐱᔾᔪᑎᖃᓗᐊᖅᓯᒪᔪᑦ
ᐱᑕᖃᕆᐊᖃᓪᓚᕆᑦᑑᒐᓗᐊᑦ ᐃᖅᑲᓇᐃᔮᑦ
ᐃᓐᓄᑦᑕᐅᓯᒪᙱᓐᓂᖏᓐᓄᑦ ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ

ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓᓐᓂ, ᑖᓐᓇ

ᐊᑦᑐᐃᓯᒪᓂᖃᖅᑐᖅ ᐱᓕᕆᐊᖃᕈᓐᓇᕐᓂᕐᒥᑦ
ᖃᐅᔨᓴᕐᓂᐅᔪᓂᑦ ᓄᓇᕗᑦ ᐃᓗᐊᓂ.

ᐃᑯᒪᒧᑦ ᒪᓕᒃᑕᐅᔭᕆᐊᖃᖅᑐᑦ
ᖃᐅᔨᓴᖅᑕᐅᓂᖏᓐᓄᑦ

ᐃᑯᒪᒧᑦ ᒪᓕᒃᑕᐅᔭᕆᐊᖃᖅᑐᑦ
ᖃᐅᔨᓴᖅᑕᐅᓂᖏᓐᓄᑦ

ᐃᑯᒪᒧᑦ ᒪᓕᒃᑕᐅᔭᕆᐊᖃᖅᑐᑦ
ᖃᐅᔨᓴᖅᑕᐅᓂᖏᓐᓄᑦ

2025

2023

2024

10 ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ ᐊᓪᓚᕝᕕᐊ ᐊᕐᕌᒍᑕᒫᖅᓯᐅᑦ ᐅᓂᒃᑳᖅ 2025

11

ᐃᑲᔪᖅᑐᐃᔪᑦ ᕼᐋᒻᒪᓚᒃᑯᑦ ᖃᑦᑎᕆᔨᖏᓐᓂᑦ ᑖᓐᓇ

ᐱᓕᕆᐊᖑᓐᓇᖅᓯᒪᔪᖅ ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ

ᐊᓪᓚᕝᕕᖓᓐᓂᑦ 2025-ᖑᑎᓪᓗᒍ.

ᑖᓐᓇ ᐃᓚᖃᖅᑐᖅ ᐊᖏᒡᓕᒋᐊᖅᑎᑦᑎᓂᕐᒥᑦ
ᐊᑐᕈᓐᓇᕐᓂᖅ ᖃᑦᑎᕆᔾᔪᑎᓄᑦ ᐱᓕᒻᒪᒃᓴᕐᓂᕐᒥᑦ
ᐃᓕᓴᕆᔭᐅᔾᔪᑎᑖᖅᑎᑦᑎᓂᕐᓗ ᐱᕕᒃᓴᓂᑦ
ᑲᔪᓯᑎᑦᑎᓗᓂᓗ ᐊᓯᔾᔨᖅᑕᐅᔪᑦ
ᓄᑕᐅᔪᓐᓃᖅᐸᓪᓕᐊᔪᑦ ᖃᑦᑎᕆᔾᔪᑎᑦ
ᓄᓇᓕᖕᓂᑦ ᓄᓇᕗᓕᒫᒥ.

ᖃᑦᑎᕆᔩᑦ
ᐱᓕᒻᒪᒃᓴᖅᑎᑕᐅᓂᖏᑦ

ᐱᓕᒻᒪᒃᓴᖅᑎᑕᐅᓂᖏᑦ ᐃᑲᔪᖅᑐᑦ ᕼᐋᒻᒪᓚᒃᑯᓐᓂ ᖃᑦᑎᕆᔨᖏᓐᓂᑦ ᐱᕙᓪᓕᐊᖏᓐᓇᖁᓪᓗᒋᑦ
ᐊᒻᒪᓗ ᖃᐅᔨᕙᓪᓕᐊᖏᓐᓇᖁᓪᓗᒋᑦ
ᐊᔪᙱᓐᓂᐅᔭᕆᐊᓕᓐᓂᑦ ᐊᑦᑕᕐᓇᖏᑦᑐᒃᑯᑦ
ᐊᒻᒪᓗ ᐊᑑᑎᖃᑦᑎᐊᖅᑐᒥᒃ ᖃᑦᑎᕆᔪᓐᓇᖁᓪᓗᒋᑦ ᐊᓯᖏᓐᓂᓪᓗ ᑐᐊᕕᓇᖅᑐᓕᕆᓂᕐᒥᑦ.

ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖅᖓᑕ
ᐊᓪᓚᕝᕕᖓ ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓯᒪᐃᓐᓇᖅᑐᑦ
ᐊᒻᒪᓗ ᐃᑲᔪᖅᑐᐃᔨᐅᓪᓗᑎᑦ ᖃᑦᑎᕆᔨᓂᑦ

ᐱᓕᒻᒪᒃᓴᖅᑎᑦᑎᓂᕐᒥᑦ ᓄᓇᕗᓕᒫᒥ. 2025−ᒥ,
ᐱᓕᕆᐊᖑᔪᑦ ᐅᓄᖅᓯᕙᓪᓕᐊᖏᓐᓇᓚᐅᖅᐳᖅ

ᐱᓕᒻᒪᒃᓴᕐᓂᕐᒧᑦ ᐱᕕᒃᓴᐃᑦ ᐱᕙᒌᔭᕐᓂᕐᓗ
ᐃᓚᒋᐊᖅᓯᒪᔪᓂᑦ ᐃᓕᓴᕆᔭᐅᔾᔪᑎᓄᑦ−
ᑐᙵᕕᓕᖕᓂᑦ ᐱᓕᒻᒪᓴᕐᓂᐅᔪᓂᑦ 2026−ᒥ.

ᓯᕗᒧᑦ ᑕᐅᑐᓪᓗᒍ, ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ
ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓ ᐸᕐᓇᓯᒪᔪᑦ
9-ᓂᑦ ᐃᓕᓐᓂᐊᖅᑎᑦᑎᖃᕈᒪᓪᓗᑎᑦ
ᓇᓗᓇᐃᒃᑯᑕᖅᑖᖅᑎᑦᑎᓂᕐᒥᒃ−
ᑐᙵᕕᓕᖕᓂᒃ 2026-ᒧᑦ, ᐱᖃᓯᐅᑎᓗᒍ
ᖃᑦᑎᕆᔨᐅᓕᕋᑖᕐᓂᕐᒧᑦ ᐃᓕᓐᓂᐊᕐᓂᕐᒥᑦ.
ᑖᒃᑯᐊ ᐃᓕᓐᓂᐊᒐᒃᓴᐃᑦ ᐃᑲᔪᕐᓂᐊᖅᑐᑦ
ᓴᙱᒃᑎᒋᐊᖅᑎᑦᑎᒍᑕᐅᓗᑎᑦ ᕼᐋᒻᒪᓚᒃᑯᑦ
ᖃᑦᑎᕆᔨᖏᑦ ᐊᔪᕈᓐᓃᒃᑲᓐᓂᖁᓪᓗᖏᑦ
ᐊᒻᒪᓗ ᐃᑲᔪᖅᑐᖅᑕᐅᓗᓂ ᐊᔾᔨᒌᒡᔫᒥᔪᓂᒃ
ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ ᐃᓅᓯᕐᒥᓪᓗ ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ ᐱᓕᕆᐊᖑᕙᑦᑐᓂᑦ ᓄᓇᕗᓕᒫᒥ.

ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖄᖓᑕ ᐊᓪᓚᕕᖓ ᐱᑎᑦᑎᕙᒃᑐᖅ ᐱᑐᐃᓐᓇᐅᙱᑦᑐᓄᑦ ᖃᐅᔨᒪᓂᕐᒥᑦ ᐊᒻᒪᓗ ᐊᐅᓚᑦᑎᓂᕐᒧᑦ ᐃᑲᔪᖅᑐᐃᓂᕐᒥᑦ ᓄᓇᓕᖕᓄᑦ ᐱᔭᕆᑐᔪᓂᒃ ᐃᑭᑦᑐᖃᖅᑎᓪᓗᒍ, ᑕᒪᓐᓇ ᐃᓚᖃᖅᐳᖅ

ᐃᑲᔪᖅᓱᐃᓂᖅ ᕼᐋᒻᒪᓚᒃᑯᑦ ᖃᑦᑎᕆᔨᖏᓐᓂᑦ, ᐋᖅᑭᒃᓱᐃᓗᓂ ᐱᔾᔪᑎᒃᓴᒃᑲᓐᓂᕐᓂᑦ, ᐊᑐᐃᓐᓇᐅᑎᑦᑎᓂᖅ ᐃᑭᑦᑐᖃᖅᑎᓪᓗᒍ ᖃᐅᔨᓴᖅᓯᓂᕐᒧᑦ ᖃᐅᔨᒪᑦᑎᐊᕐᓂᕐᒥᑦ, ᐊᒻᒪᓗ ᐱᓕᕆᖃᑎᒋᓗᒋᑦ ᐊᕕᒃᑐᖅᓯᒪᔪᓂ ᐊᒻᒪᓗ ᓯᓚᑖᓂᖔᖅᑐᓂᑦ ᐱᓕᕆᖃᑕᐅᔪᓂᑦ.

2025−ᒥ, ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ
ᐊᖓᔪᖄᖓᑕ ᐊᓪᓚᕕᖓ
ᐊᑐᐃᓐᓇᐅᑎᑦᑎᓚᐅᖅᐳᖅ ᐃᑲᔪᖅᑐᐃᓂᕐᒥᑦ
ᐊᑯᓂᐅᔪᒃᑯᑦ ᐃᑭᑦᑐᖃᖅᑎᓪᓗᒍ

ᐊᐅᓚᑦᑎᓂᕐᒥᑦ ᕿᑎᕐᒥᐅᓂᑦ. ᐃᑭᑦᑐᖃᖅᑎᓪᓗᒍ
ᑲᔪᓯᑎᓪᓗᒍ, ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ
ᐊᖓᔪᖄᖓᑕ ᐊᓪᓚᕕᖓ ᐃᑲᔪᓚᐅᖅᑐᑦ
ᐋᖅᑭᒃᓱᐃᓂᕐᒥᑦ ᐱᔾᔪᑎᒃᓴᒃᑲᓐᓂᕐᓂᒃ ᐊᒻᒪᓗ

ᖃᐅᔨᒪᔨᒻᒪᕆᖕᓂᑦ ᐃᑲᔪᖅᑕᐅᓪᓗᑎᒃ ᓄᓇᓕᖓ

ᐊᒻᒪᓗ ᑭᐅᓯᕙᒃᖢᑎᒃ ᑕᖃᓯᒪᓂᖏᓐᓂᒃ
ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᓪᓗ ᐃᓱᒫᓘᑕᐅᔪᓂᑦ.

ᐃᑲᔪᖅᑐᐃᓂᖅ ᓄᓇᓕᖕᓂ

ᐱᔭᕆᑐᔪᒥᒃ ᐃᑭᑦᑐᖃᖅᑎᓪᓗᒍ

ᖃᑦᑎᕆᔨᑦ ᐊᔪᕈᓐᓃᒃᑲᓐᓂᖅᑎᑕᐅᓗᑎᑦ ᐱᓕᕆᔪᓐᓇᕐᓂᖏᑦ

2024

ᐃᓕᓐᓂᐊᖅᑎᑦᑎᒍᑕᐅᓯᒪᓕᖅᑐᑦ

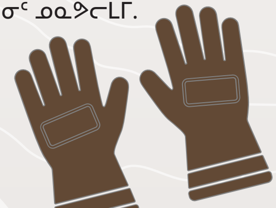
ᖃᑦᑎᕆᔩᑦ ᐊᓂᒍᐃᔪᓐᓇᑦᑎᐊᓚᐅᖅᑐᑦ
ᐱᓕᒻᒪᒃᓴᕐᓂᕆᔭᖏᓐᓂᑦ ᐃᓕᓐᓂᐊᕐᓂᖃᑦᑎᓪᓗᒋᑦ

2023

ᓄᓇᓕᓐᓂᑦ ᐱᓕᒻᒪᒃᓴᖅᑎᑦᑎᓂᕐᒧᑦ
ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᐅᓯᒪᔪᑦ 2024-ᖑᑎᓪᓗᒍ
ᐊᓂᒍᐃᓇᓱᓐᓂᕐᒧᑦ/ᐊᓂᒍᐃᙱᓐᓂᕐᒧᑦ
ᐱᓇᓱᕈᑕᐅᓯᒪᙱᑦᑐᖅ; ᑕᐃᒪᐃᓐᓂᖓᓄᑦ,
ᐊᔾᔨᒌᙱᓐᓂᕆᔭᖏᓐᓂᑦ ᖃᑦᑎᐅᓂᕐᒪᖔᑕ
ᐱᓕᒻᒪᒃᓴᖅᑎᑕᐅᓯᒪᔪᓂᑦ ᐊᓂᒍᓯᒪᔪᑦ ᐱᑕᖃᙱᑦᑐᖅ.

ᐃᓕᓐᓂᐊᖅᑎᑦᑎᖃᕈᓐᓇᓚᐅᖅᑐᑦ ᓄᓇᓕᓐᓃᑦᑐᓂᑦ ᐱᓕᒻᒪᒃᓴᖅᑎᑕᐅᓂᖃᓚᐅᖅᑐᑦ

-ᓂᑦ



ᕿᑭᖅᑕᕐᔪᐊᖅ ᐊᒻᒪᓗ
ᐃᒃᐱᐊᕐᔪᒃ

ᐱᑖᖅᑎᑕᐅᓯᒪᔪᑦ

ᓴᓂᕋᔭᒃ ᑕᓗᕐᔪᐊᒧᓪᓗ

ᐋᖅᑭᒃᑕᐅᓯᒪᔪᑦ

ᖃᑦᑎᕈᑏᑦ
ᐊᓯᑖᖅᑎᑕᐅᓂᖏᑦ
ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ
ᐊᓪᓚᕝᕕᖓ ᐃᑲᔪᖅᑐᐃᖏᓐᓇᖅᓯᒪᔪᑦ ᓄᓇᓕᓐᓂᑦ ᐊᓯᑖᕆᐊᓕᓐᓂᑦ ᐱᑐᖃᕈᖅᐸᓪᓕᐊᔪᓂᑦ
ᕼᐋᒻᒪᓚᒃᑯᑦ ᖃᑦᑎᕈᑎᖏᓐᓂᑦ.

ᖃᑦᑎᕈᑏᑦ ᐊᓯᑖᖅᑎᑕᐅᓂᖏᑦ ᑲᒪᒋᔭᐅᖃᑦᑕᖅᑐᖅ ᐊᕐᒍᓄᑦ ᐊᒥᓱᓄᑦ ᑮᓇᐅᔭᑦ ᐊᑐᖅᑐᒃᓴᑦ
ᓇᓗᓇᐃᖅᑕᐅᒪᓂᖏᑦ ᐊᑐᖅᑕᐅᓪᓗᑎᑦ
ᐃᑲᔪᖅᑕᐅᔪᓐᓇᖁᓪᓗᒍ ᐸᕐᓇᐅᑎᓕᐅᖅᑕᐅᓂᖏᑦ
ᓄᑖᓂᑦ ᕼᐋᒻᒪᓚᒃᑯᑦ ᖃᑦᑎᕈᑏᑦ
ᓄᓇᒃᑰᕈᑎᑖᕈᓐᓇᖁᓪᓗᒋᑦ ᓄᓇᕗᓕᒫᒥ. ᐊᕐᕌᒍᓂᑦ
ᐊᓂᒍᕋᑖᖅᑐᓂᑦ, ᓴᓇᔪᓕᕆᔨᐅᔪᑦ ᐊᓯᔾᔨᖅᓯᓯᒪᒻᒪᑕ

ᖃᑦᑎᕈᑎᓕᐅᖃᑦᑕᕐᓂᕆᔭᖏᓐᓂᑦ ᐊᒻᒪᓗ
ᓂᐅᕕᖃᑦᑕᕐᓂᐅᔪᒥᒃ ᐊᑯᓂᐅᓂᖅᓴᖅ

ᐅᑕᖅᑭᖃᑦᑕᓕᖅᑐᑦ ᓴᓇᔭᐅᓇᓱᓐᓂᕆᔭᖏᑦ
ᐊᒻᒪᓗ ᐅᓪᓗᖏᑕ ᓄᑖᑦ ᓄᓇᒃᑰᕈᑎᓕᐊᖑᔪᑦ
ᐱᔭᕇᖅᑕᐅᕕᔅᓴᖏᑦ. ᑕᒪᓐᓇ ᐱᓪᓗᒍ
ᐊᑦᑐᐃᓯᒪᓂᖃᓕᖅᑐᖅ ᖃᑦᑎᕆᔨᒃᑯᑦ

ᐱᔨᑦᑎᕋᕈᓐᓇᕐᓂᕆᔭᖏᓐᓂᑦ ᑲᓇᑕᓕᒫᒥ, ᐊᒻᒪᓗ
ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ
ᐊᓪᓚᕝᕕᖓ ᓇᐅᑦᑎᖅᓱᖅᐸᓪᓕᐊᖏᓐᓇᖅᑐᑦ
ᐅᓪᓗᖏᓐᓂᑦ ᐊᒻᒪᓗ ᐋᖅᑭᒋᐊᕆᓗᑎᑦ
ᐊᓯᑖᖅᑎᑦᑎᓂᔅᓴᖏᑕ ᐸᕐᓇᐸᓪᓕᐊᓂᖏᓐᓂᑦ
ᐱᔭᕆᐊᖃᕐᓂᖏᑦ ᒪᓕᓪᓗᒋ.

ᐊᐅᓚᑦᑎᓂᕐᒧᑦ ᐱᓕᒻᒪᒃᓴᖅᑎᑕᐅᖃᑦᑕᖅᑐᑦ ᓄᑖᒥᒃ
ᖃᑦᑎᕈᑖᖅᑎᓪᓗᒋᑦ ᑖᒃᑯᐊ ᐊᑦᑕᕐᓇᖏᑦᑐᒥᒃ ᐊᒻᒪᓗ
ᐊᑑᑎᖃᑦᑎᐊᖅᑐᒥᒃ ᐊᑐᖅᑕᐅᔪᓐᓇᖁᓪᓗᒋᑦ.

ᐱᓕᕆ

ᖃᑎᒌᓐᓂᖅ
ᐃᑭᑦᑐᓕᕆᓂᖅ ᐊᒻᒪᓗ ᐃᓅᓯᕐᒥᑦ ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ ᓄᓇᕗᒻᒥ

ᑐᙵᕕᖃᕐᒪᑦ ᑲᑐᔾᔨᖃᑎᒌᓐᓂᕆᔭᐅᔪᓂᑦ ᑖᒃᑯᓇᙵᑦ ᓄᓇᓕᓐᓂᑦ, ᕼᐋᒻᒪᓚᒃᑯᑦ ᖃᑦᑎᕆᔨᖏᓐᓂᑦ, ᓄᓇᕗᓪᓗ ᑲᓇᑕᐅᓪᓗ ᑲᑐᔾᔨᖃᑎᒌᖏᓐᓂᑦ,
ᐊᒻᒪᓗ ᐊᓯᖏᑦ ᐱᓕᕆᐊᖃᖃᑕᐅᖃᑦᑕᖅᑐᑦ ᑕᒪᒃᑯᓂᖓ.

ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓ ᑖᒃᑯᓂᖓ ᐱᓕᕆᖃᑎᖃᖃᑦᑕᖅᑐᑦ ᓴᙱᒃᑎᒋᐊᖅᓯᒪᖁᓪᓗᒍ ᐃᑭᑦᑕᐃᓕᒪᑎᑦᑎᓂᖅ, ᖃᑦᑎᕆᔭᖅᑐᕆᐊᖃᖅᑎᓪᓗᒋᑦ, ᐱᓕᒻᒪᒃᓴᖅᑎᑦᑎᓂᕐᒧᑦ, ᑐᑭᓯᐅᒪᖃᑦᑕᐅᑎᖃᑎᒌᓐᓂᕐᒧᑦ, ᐊᒻᒪᓗ ᐱᐅᓯᕚᓪᓕᖁᓪᓗᒋᒃ ᐊᐅᒪᑦᑎᓂᖅ ᓄᓇᕗᓕᒫᒥ.

2025-ᖑᑎᓪᓗᒍ ᐊᕐᕌᒍᓕᒫᖅ, ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓ ᐱᓕᕆᖃᑎᖃᐃᓐᓇᖅᓯᒪᓚᐅᖅᑐᑦ ᕼᐋᒻᓚᑦᑯᑦ ᖃᑦᑎᕆᔨᒃᑯᖏᓐᓂᑦ ᐊᒻᒪᓗ ᓄᓇᓕᓐᓂᑦ ᓯᕗᓕᖅᑎᒋᔭᔪᓂᑦ ᐃᑲᔪᖅᑐᖅᑕᐅᒋᐊᖁᓪᓗᒋᑦ ᓄᓇᓕᓐᓂᑦ ᖃᑦᑎᕆᔨᒋᔭᖏᑦ ᐊᒻᒪᓗ ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ ᐃᓅᓯᕐᒥᓪᓗ ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᕐᒧᑦ ᐱᔭᕆᐊᖏᑦ ᐱᓪᓗᒋᑦ. ᐊᓪᓚᕝᕕᒃ ᐱᓕᕆᖃᑎᖃᓚᐅᕐᒥᔪᑦ ᐱᓕᕆᕝᕕᐅᔪᓂᑦ ᓲᕐᓗ ᐸᓖᓯᒃᑯᑦ ᐃᑭᑦᑐᓂᑦ ᖃᐅᔨᓴᕐᓂᕐᒧᑦ ᐊᒻᒪᓗ ᐊᓯᖏᑦ ᐱᓕᕆᔨᐅᖃᑦᑕᖅᑐᑦ ᖃᓄᐃᑦᑐᖃᖅᑎᓪᓗᒍ ᐊᒻᒪᓗ ᐊᓯᒃᑲᓐᓂᖏᑦ ᖃᐅᔨᒪᔨᑕᒻᒪᕆᐅᔪᑦ ᐅᕝᕙᓘᓐᓃᑦ ᐃᑲᔫᑎᔅᓴᖃᖅᑎᑦᑎᔨᐅᔪᓂᑦ ᐱᔭᕆᐊᖃᖅᐸᑕ.

12 ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ ᐊᓪᓚᕝᕕᐊ ᐊᕐᕌᒍᑕᒫᖅᓯᐅᑦ ᐅᓂᒃᑳᖅ 2025

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ᓴᖅᑭᐸᓪᓕᐊᔪᑦ ᐊᑦᑕᕐᓇᖅᑐᑦ ᐊᓯᔾᔨᖅᐸᓪᓕᐊᔪᓪᓗ ᖃᓄᐃᓕᖓᓂᖏᑦ

ᓯᕗᓂᒃᓴᒧᑦ ᑕᐅᑐᓐᓂᖅ 2026

ᓴᓇᕕᒋᕙᓪᓕᐊᖏᓐᓇᕐᓗᒍ ᐱᓕᕆᐊᖑᓯᒪᔪᖅ

ᐱᔭᕇᖅᑕᐅᓚᐅᖅᑐᖅ 2025-ᖑᑎᓪᓗᒍ, ᓄᓇᕗᑦ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᕐᔪᐊᖓᑕ ᐊᓪᓚᕝᕕᖓ ᓴᙱᒃᑎᒋᐊᖅᑎᑦᑎᓂᕐᒥᑦ ᐱᓕᕆᐊᖃᐃᓐᓇᕐᓂᐊᖅᑐᑦ ᐃᑭᑦᑐᓄᑦ ᐃᓅᓯᕐᒥᓗ

ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᑎᑦᑎᓂᕐᒧᑦ ᓄᓇᕗᓕᒫᒥᑦ ᐃᑭᑎᑦᑎᑦᑕᐃᓕᒪᓂᒃᑯᑦ, ᐱᓕᒻᒪᒃᓴᖅᑎᑦᑎᓂᕐᒃᑯᑦ, ᒪᓕᒐᖅᑎᒍᑦ ᑲᒪᑦᑎᐊᕐᓂᒃᑯᑦ, ᕼᐋᒻᒪᓚᒃᑯᑦ ᖃᑦᑎᕆᔨᖏᑦ, ᐊᒻᒪᓗ ᐱᓕᕆᖃᑎᑖᖅᐸᓪᓕᐊᖏᓐᓇᕐᓗᑎᑦ
ᓄᓇᕗᒻᒥ ᑲᓇᑕᒥᓗ ᐱᓕᕆᖃᑕᐅᔪᓂᑦ.

ᖃᓄᖅᑑᕈᑎᒃᓴᓄᑦ ᓯᕗᓪᓕᐅᔾᔭᐅᔪᒪᔪᑦ
ᓯᕗᓪᓕᐅᔾᔭᐅᔪᒪᔪᑦ 2026−ᒥ ᑐᕌᒐᖃᖅᐳᖅ ᐱᕙᓪᓕᐊᑎᑦᑎᓂᕐᒥᑦ ᓄᓇᓕᖕᓂᑦ ᐃᓂᒋᔭᐅᔪᓐᓇᕐᓂᖓ, ᐱᐅᓯᕚᓪᓕᖅᑎᓪᓗᒋᑦ ᐃᑭᑎᑦᑎᑦᑕᐃᓕᒪᓂᖅ ᒪᓕᑦᑎᐊᕐᓂᕐᓗ ᐱᓕᕆᐊᒃᓴᓂᑦ, ᐃᑲᔪᖅᓱᕐᓗᒋᑦ ᕼᐋᒻᒪᓚᒃᑯᑦ ᖃᑦᑎᕆᔨᖏᑦ, ᐱᐅᓯᕚᓪᓕᖅᑎᑦᑎᓂᕐᓗ ᐱᓕᕆᖃᑎᒌᖕᓂᖅ ᐅᑭᐅᖅᑕᖅᑐᒥᑦ ᐊᕕᒃᑐᖅᓯᒪᔪᓂ ᑲᓇᑕᒥᓪᓗ ᐱᓕᕆᖃᑕᐅᔪᓂᑦ.

ᖃᑦᑎᕆᔨᓄᑦ ᐱᓕᒻᒪᒃᓴᕐᓂᖅ
ᐃᓂᒋᔭᐅᔪᓐᓇᕐᓂᖓᓗ

ᓇᓗᓇᐃᒃᑯᑕᖅᑖᕐᓂᖅ,
ᐊᔪᕈᓐᓃᖅᓴᕐᓂᕐᒧᑦ ᐊᒻᒪᓗ
ᐱᓕᕆᔨᒻᒪᕆᙳᖅᓴᕐᓂᕐᒧᑦ

ᐃᑭᑎᑦᑎᑦᑕᐃᓕᒪᓂᖅ
ᒪᓕᑦᑎᐊᕐᓂᕐᓗ

ᖃᐅᔨᓴᕐᓂᖅ,
ᐃᑭᑦᑕᐃᓕᒪᑎᑦᑎᓂᖅ, ᐃᓄᓐᓂᑦ
ᐃᓕᓐᓂᐊᖅᑎᑦᑎᓂᖅ ᐊᒻᒪᓗ
ᒪᓕᒐᖅᑎᒍᑦ ᑲᒪᑦᑎᐊᕐᓂᕐᒥᑦ

ᐃᑲᔪᖅᑐᖅᑕᐅᔪᑦ ᕼᐋᒻᒪᓚᒃᑯᑦ
ᖃᑦᑎᕆᔨᖏᑦ

ᓱᓇᒃᑯᑏᑦ, ᖃᑦᑎᕈᑎ,
ᐱᓕᕆᔾᔪᑎᓕᕆᓂᕐᒧᑦ ᐃᑲᔪᕐᓂᖅ
ᐊᒻᒪᓗ ᐊᐅᓚᓂᕆᕙᑦᑕᖏᓐᓂᑦ
ᐱᓕᕆᔪᓐᓇᑦᑎᐊᖁᓪᓗᒋᑦ

ᐱᓕᕆᖃᑎᒌᖕᓂᖅ ᐊᐅᓚᑦᑎᓂᕐᓗ

ᓄᓇᓕᒻᒥ, ᓄᓇᕗᒻᒥ ᐊᒻᒪᓗ
ᑲᓇᑕᒥ ᑲᑐᔾᔨᖃᑎᒌᓐᓂᐅᔪᓄᑦ

ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ ᐃᓅᓯᕐᒧᓪᓗ ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᓂᖅ ᓄᓇᕗᒻᒥ ᐊᒃᑐᖅᑕᐅᓯᒪᐃᓐᓇᖅᐳᖅ ᐊᓯᔾᔨᖅᐸᓪᓕᐊᔪᓄᑦ ᐊᕙᑎᒋᔭᐅᔪᑦ

ᖃᓄᐃᓕᖓᓂᖏᓐᓄᑦ, ᒪᑭᒪᔾᔪᑎᓄᑦ ᐊᒃᓱᕈᕐᓇᖅᑐᑦ, ᓄᓇᓕᖕᓂᑦ ᐱᕈᖅᐸᓪᓕᐊᔪᑦ, ᐊᔾᔨᐅᙱᑦᑐᓄᓪᓗ ᐊᒃᓱᕈᕐᓇᖅᑐᑦ ᑲᔪᓯᑎᑦᑎᓗᓂ ᐃᑭᑦᑐᓕᕆᓂᕐᒧᑦ ᐱᔨᑦᑎᕋᐅᑎᓄᑦ ᐊᖏᔪᒥ ᐅᖓᓯᒃᑐᒥᓪᓗ
ᑲᓇᑕᒥ ᐊᕕᒃᑐᖅᓯᒪᔪᓂ.

ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖄᖓᑕ ᐊᓪᓚᕕᖓ ᖃᐅᔨᓴᐃᓐᓇᖃᑦᑕᕐᓂᐊᖅᐳᖅ ᑕᒪᒃᑯᓂᖓ ᖃᓄᐃᓕᖓᓂᕆᔭᐅᔪᓂ ᐊᒻᒪᓗ ᐃᓚᓕᐅᔾᔨᓗᑎᒡᓗ ᓴᖅᑭᐸᓪᓕᐊᔪᓂᑦ ᐊᑦᑕᕐᓇᖅᑕᐃᓕᒪᑎᑦᑎᓂᕐᒧᑦ, ᐱᓕᒻᒪᒃᓴᕐᓂᖅ, ᖃᐅᔨᓴᖅᓯᓂᖅ, ᐱᖁᑎᓄᑦ ᐱᕙᒌᔭᐃᓂᖅ, ᐃᑲᔪᖅᑐᐃᓂᕐᓗ ᖃᑦᑎᕆᔨᒃᑯᓐᓂ.

14 ᓄᓇᕗᒻᒥ ᖃᑦᑎᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᒻᒪᕆᖓᑕ ᐊᓪᓚᕝᕕᐊ ᐊᕐᕌᒍᑕᒫᖅᓯᐅᑦ ᐅᓂᒃᑳᖅ 2025