

2022-2023
ᐊᕐᕌᒍᑕᒪᖅᓯᐅᑎᕐ ᐅᓂᒃᑲᖅ

NUNAVUT BUSINESS CREDIT CORPORATION
ᓄᓇᕗᑦ ᓇᒥᓂᖅᑐᓄᑦ ᑭᓇᐅᔭᖅᑯᓗᒃ ᑯᐊᐅᓪᓚᕆᓐ

"Lender of Northern Opportunity"





ᐃᓗᓕᖅᑭᑦ

ᐅᖃᐅᓯᕆᓂᖅ ᐃᓕᓴᖅᐅᑕᕐᒥᑦ. 2

ᑎᑕᓴᕐᑕᐅᓴᒪᔪᑦ ᐊᒻᒪ ᐱᑕᕆᐊᖃᓕᑎᑕᐅᔪᑦ 4

ᑎᒥᐅᔪᑦ ᐊᐅᓪᓕᕐᑎᕐᓂᑦ 6

ᐃᖃᓗᓇᐃᒍᖃᑎᒌᑦ. 10

ᐊᐅᓪᓕᕐᑎᓗᐅᕐᓴ ᐅᖃᖅᖃᑎᒋᔭᑎᕐᓂᑦ ᖃᐅᓗᓴᖃᑎᐅᕙᓪᓕᐊᔪᓪᓗ. .12

ᓇᐃᓐᓴᕐᓴᒪᔪᖅ ᑭᓇᐅᒍᓕᕆᔨᕐᑎᓄᑦ 14

ᐱᓕᕆᐊᖃᖅᑎᑦᑎᓂᒃᓴᖅᓯᒪᓕᒃᑐᑦ, ᓂᐅᐃᓴᖃᖅᑕᖅᓂᒃᓴᖅᓯᒪᓕᒃᑐᑦ, ᐊᑐᖅᑐᐊᖅᓂᒃᓴᖅᓯᒪᓕᒃᑐᓪᓗ ᐱᓕᕆᐊᖃᕐᒪᖑᔪᓐᓇᖅᑐᑦ 22

ᐊᑐᖅᑐᐊᖅᑕᐅᓴᒪᔪᑦ 24

ᐊᑐᖅᑐᐊᖅᑕᐅᑎᑦᑎᓂᒃᓴᐊᔭᓂᒃ ᒪᑕᒋᐊᓕᑦ 29

ᖃᐅᔨᓴᖅᑕᐅᓴᒪᔪᑦ ᑭᓇᐅᒍᓕᕆᔨᕐᑎᓄᑦ ᐅᓂᒃᑲᓕᐊᑦ. 30

ᐃᒃᓯᐅᑎᑦ

ᐅᖃᐅᓯᕆᖏᑦ

ᑲᑎᒪᔨᖅᑐᓂᓪᓗᖓ ᓄᓇᕗᒻᒥ ᓇᒻᒥᓂᖅᑲᐃᓐᓂ ᐊᑐᖅᑕᐊᖏᕐᓂᑦ, ᖃᐅᔨᐊᑦᑐᒍ ᓴᖅᑭᑎᓯᓇᕐᑕᒡᒎ ᐊᖏᕐᒍᒪᔪᑎᑐᑦ ᐅᓂᒃᑲᑦ 2022/2023–ᒧᑦ.

ᐱᓕᕆᐊᖅᑕᑦ ᐊᐅᓚᖑᕐᔪᐊᒍ ᐱᓕᕐᓗᓂᖅ ᓄᓇᕗᒻᒥ ᐱᔨᑎᑎᖏᓐᓂᖅᖃᑦ ᐃᓚᖓᑎᖏᓐᓂᖅᖃᑦ ᐊᐅᓚᑎᑎᓂᐊᑐᑦ ᓇᒡᒻᒥᓂᖅᖃᑦ. ᐱᓇᓱᖏᑦᑐᑦᓯᐊᕐᓂᑦ ᓄᓇᕗᒻᒥ ᐃᓄᖓᓂ ᐃᓱᒪᓕᐅᕆᓂᖅ ᐱᔨᑎᑎᖏᓐᓂᖅᖃᑦ.

ᐊᓂᔪᐃᔨᖅᑲᓐᓂᒍ "ᐃᓕᓴᐃᓱᓚᐅᑕᒥᓄᑦ ᐅᑎᖏᓂᒍ ᓄᓇᕗᒻᒥ-19–ᒧᑦ ᐊᔨᓕᖅᑎᑕᐅᔨᓂᑦ, ᐱᓕᓚᖏᓪᓕᐅᕕᖅᑐᑦ ᐱᓴᓚᖏᖅᑲᐅᑉᓕᖅᑐᑦ ᐊᑭᓐᓄᑦᑕᒋᐊᖅᑐᑦ ᐊᐅᓚᑎᑎᓂᐊᑐᑦ ᐃᓂᒧᑦ ᐊᐅᓕᐅᑕᐅᔨᓂᖅ. ᐳᓱᐊᓂ, ᖃᑐᖏᓐᓄᐅᑉᑎᓂ ᐊᐅᑕᑐᓚᖅᑐᑦ ᑲᓇᑕ ᑭᓇᐅᔭᕆᐊᖃᖅᑐᑦ ᐃᓄᐃᑦ ᐊᐅᑕᑐᓚᖅᑐᑦ ᐃᓂᒧᑦ ᓄᓇᕗᒻᒥ ᐊᐅᑕᑐᓚᖅᑐᑦ ᐃᓄᐃᑦ ᐊᐅᑕᑐᓚᖅᑐᑦ ᐃᓕᓴᐃᓱᓚᐅᑕᒥᓄᑦ

“ᐱᓕᕆᔨᖏᑦᑐᖅ ᐊᐅᓚᑦᑎᐊᖅᑐᓄᑦ
ᐱᓯᒪᓕᐊᓂᖅ ᓄᓇᕗᒻᒥ
ᐱᔪᓐᓇᖅᓂᒃᑯᓪᓗ ᐃᓄᖕᓂ
ᑲᔪᓯᓐᓇᖅᓂᒃᑯᓪᓗ ᐊᐅᓚᓐᓂᐊᖅᓄᑦ
ᓇᒻᒥᓂᔪᓐᓇᑎᑦᑕᕐᓗᒍ. ᐱᓇᓱᐊᖅᑲᓕᓐᓄᑦᓴᓗᒍ
ᓄᑖᒃ ᐃᓱᒪᓕᐅᕆᓂᖕᓂ
ᐱᔪᓐᓇᖅᓂᐊᖅᓄᑦ ᐃᓄᖕᓂ.”



ᐃᒃ ᐃᓕ
ᑲᑎᒪᔨᖏᑕᖕᖏᓐᓂ

ᑎᓕᓯᐊᕐᑕᐅᓯᒪᔪᖅ

ᐊᓱᒪ ᐱᓕᕆᐊᒃᑲᓇᑎᑕᐅᔪᖅ

ᑎᓕᓯᐊᕐᑕᐅᓯᒪᔪᖅ ᓄᓇᕗᒻᒥ ᓇᓕᕐᓂᖅᑐᖅᑕᓄᑦ ᐊᑐᖅᑐᐊᖅᐸᐊᓘᓄᑦ ᐅᑯᐊᖅᑐᑦ:

- ᐊᐅᓚᓂᖅᓴᓗᓂ ᑎᒥᖅᑎᑎᕐᓴᐅᓗᓂ ᓄᓇᕗᒻ ᓴᖅᓯᒪᒃᑯᓂ ᐱᓕᕆᐊᓚᓕᓇᓕᒃᑯᓂ ᐊᓱᒪ ᐃᖅᑲᓇᐃᔨᒃᑲᓂᒃ ᓄᓇᕗᒻ ᐃᓕᓴᕐᓯᖅᑐᓪᓗᑎᒃ, ᑭᓇᐅᔨᖅᑲᖅᑎᑦᓯᔪᓗᑎᒃ, ᐊᓱᒪ ᑭᓇᐅᔨᓚᐅᕆᔨᐊᖅᑐᑦᓴᓗ ᓄᓇᑎᕐᐅᑉᐊᓘᓄᑦ ᓇᓗᓇᐃᖏᑦ. ᓄᓇᕗᒻᒥ ᓇᖏᓂᖅᑲᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᖅᓯᒪᓕᖅ ᒪᓂᓪᓚᐱᓲᖓᓕᖅᑐᖅᑐᒃ ᐊᐃᑦᑐᑎᓂᒃ ᐊᓚᖅᑐᑦ ᐃᓱᒪᓕᕆᔨᓴᓲᖑᓂᖅᑐᒃ ᑭᓇᐅᔨᓄᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓂᑦ ᐊᓚᖅ ᓇᒻᒥᓂᖅᑲᓇᓂᐊᖅᑐᓂᓗ ᐱᐅᖅᑎᑦᓂᐊᓂᖅ ᐊᓚᖅ ᓇᒻᒥᓂᖅᑲᖅᑎᑦᓯᔪᓂᑦ ᐊᓚᖅ ᓇᒻᒥᓂᖅᑲᖅᑎᑦᓯᔪᓂᑦ ᐊᑐᖅᑐᐊᖅᑕᐅ



ᐊᑦᑕᕐᓚᒃᑎᑦᑲᒃ

ᐊᐅᓕᕆᓂᖅ

ᓄᓇᕗᒻᒥ ᐱᖁᔭᖅᑎᓂᑦ ᑎᒥᔭᖅᑎᑕᐅᓂᒡᓗᓪᓚᕆᐊᓪᓚᑦ

- ᓄᓇᕗᒻᒥ ᓇᖕᒥᓂᖅᖃᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᖁᔨᓇᖅ ᓄᓇᕗᑦ ᑲᙵᒪᔪᓄᓇᕗᑦ ᑎᒥᖁᔨᑎᑎᕐᕕᐊᓪᓚᑦ. ᓄᓇᕗᒻᒥ ᓇᖕᒥᓂᖅᖃᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᖁᔨᓇᖅ ᐱᒋᐊᕐᕕᖅᑐᑦᑕᐅᓂᕕᖅᑐᖅ ᓴᖅᑭᑦᑕᓪᓗᓂ ᐊᐃᑕᓚᒥ 1, 1999–ᖃᒧᑎᓪᓗᒍ ᐱᖁᔭᖅᑎᒍᑦ ᐃᓚᖓ 29 *ᓄᓇᕗᑦ ᐱᖁᔭᖅ (ᑲᓇᑕ). ᑕᒪᔨᐊ ᓄᓇᕗᒻᒥ ᓇᒻᒥᓂᖅᖃᖅᑐᓄᑦ ᑭᓇᐅᔨᔨᓇᖅ ᔨᐊᐅᓴᓐᓂᖅ ᐱᖁᔭᖅᑎᖓ* ᓇᓗᓇᐃᖅᓯᓐᓂᖅ ᒪᓕᒐᖅᑎᒍᑦ ᐊᐅᓚᓂᖅᑕᑦ ᐋᖅᑭᑦᑕᐅᓯᒪᔪᑦ ᐊᐅᒻᒪ ᒪᓕᒻᒥᓴᓕᒃ ᐱᗕᖅᑐᑦᑕᑦ ᐊᐅᖏᓐᓂᖅᓄᑦ.
- ᓄᓇᕗᒻᒥ ᓇᖕᒥᓂᖅᖃᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᖁᔨᓇᖅ ᐅᓂᒃᑲᓕᐅᔨᓴᖓᑦ ᒥᓂᑕᐅᔨᒪᑦ ᓄᓇᕗᒻᒥ ᓇᖕᒥᓂᖅᖃᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᖁᔨᓇᖃᖅᑐᑦ. ᖃᖓᓄᓐᓂᐅᕐᖃᖅᑕᖅᑐᓕᕆᔨᑦ ᑭᖑᓂᓚᕋᑎᓂᓪᓕᐊᓂᖅᓯᒪᔪᑦ ᐃᓐᓇᕋᔭᕋᓚᐅᖅᓯᒪᔪᓪᓗ ᑕᓐᓇ ᖃᒪᑎᕋᖅᑎᒋᔭᖅ ᓄᓇᕗᒻᒥ ᓇᖕᒥᓂᖅᖃᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᖁᔨᓇᖅᓯᒪᔪᑦ.
- ᓄᓇᕗᒻᒥ ᓇᖕᒥᓂᖅᖃᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᖁᔨᓇᖅᓯᒪᔪᑦ, ᑕᐃᒪᓕᑕᐅᕐᓇᖅ ᓄᓇᕗᒻᒥ ᐱᖁᔭᖅᑎᒍᑦ ᑎᒥᑦᑕᐅᖅᑎᑕᐅᔪᓂᑦ, ᒪᓕᒐᒥᒪᓕᒃ ᒪᓕᒐᓕᕆᔨᑦ ᐃᓕᓴᕆᔨᑦ ᐃᓕᓴᕐᓂᖅᓯᒪᔪᑦ ᐅᖅᑳᖅᑕᐅᔪᓂᑦ IX ᐅᓄᓇᓕᒃ *ᑭᓇᐅᔭᓂᒃ ᐊᐅᓚᑎᓂᖁᔭᑦ ᐱᖁᔭᖅᑐᖅ* (ᓄᓇᕗᑦ).

ᑲᑎᒪᔨᑦ

- ᑎᒥᐅᔨᓂᑦ ᐊᑐᐊᒃᓱᖅ ᐊᒻᒪ ᐱᓕᕆᓇᖏᑦᓯᓗ ᐋᖅᑭᑦᑕᐅᔪᓂᑦ ᓄᓇᕗᒻᒥᑦ ᓇᒥᑎᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᖁᔨᓇᖅᓯᒪᔪᓂᑦ ᑲᑎᒪᔨᑦᑎᓂᒃᑯᑦ (“ᑲᑎᒪᔨᑦ”).
- ᑲᒥᔭᓇᓗ–ᑕᖅᓂᓂ–ᓯᕗᓕᖏᑐᑦ ᑲᑎᒪᔨᓂᑦ ᓂᕈᐊᖁᑦᑕᖏᑐᑦ ᑲᑎᒪᔨᐅᓂᐊᖅᑐᓂᑦ ᐊᐃᑕᓵᑦᑐᕐᔨᑐᑦ ᑐᓂᔭᐅᓯᒪᔪᑦ ᒪᓕᒐᓂᑐᑎᑦ ᒥᓂᑕᐅᔨᒪᑦ ᓇᖕᒥᓂᖅᖃᖅᑐᓄᑦ ᐊᐃᑕᐅᔨᓄᑦᓇᕗᒻᒥ. ᑕᓐᓇ ᒥᓂᑕᐅᔨᒪᑦ ᐊᐃᑕᓵᑦᑐᕐᔨᑐᑦ ᐊᐃᑕᓵᑦᑐᕐᔨᑐᑦ ᐃᓕᓴᕐᓂᖅᓯᒪᔪᑦ ᑲᑎᒪᔨᑦᑎᓂᒃᑯᑦ ᐃᓕᓴᕐᓂᖅᓯᒪᔪᓂᑦ ᑲᑎᒪᔨᑦᑎᓂᒃᑯᑦ, ᐊᓯᖏᓐᓂᓗ ᒪᓕᒐᓕᕆᔨᓴᖅᑎᑦ ᑲᑎᒪᔨᑦ ᐊᒻᒪ ᐃᓄᖅᑲᖅᑎᑦ ᐊᑐᖅᑐᐊᖁᔨᓇᖅᓯᒪᔪᑦ.
- ᑲᑎᒪᔨᑦ ᓂᕈᐊᖁᑦᑕᖏᑐᑦ ᐃᓄᖅᑲᖅᑎᑦ ᑎᑭᑦᑕᓴᕆᔨᓂᒃᑯᑦ ᐃᓕᓴᕐᓂᖅᓯᒪᔪᑦ ᐊᐃᑕᐅᔨᓄᑦᓇᕗᒻᒥ ᐊᑐᖅᑐᐊᖁᔨᓇᖅᓯᒪᔪᑦ ᑲᑎᒪᔨᑦᑎᓂᒃᑯᑦ ᐃᓕᓴᕐᓂᖅᓯᒪᔪᓂᑦ ᓂᕆᔨᒋᑦᓯᓂᖅ ᐊᐃᑕᐅᔨᓄᑦᓇᕗᒻᒥ ᐊᑐᖅᑐᐊᖁᔨᓇᖅᓯᒪᔪᑦ

ᑲᑎᒪᔨᕐ



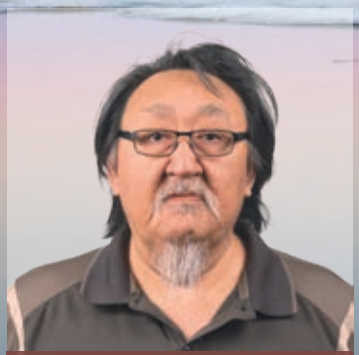
ᒧᑦ ᐃᕐ
ᑲᑎᒪᑎᑐᐃᓐᓯᒡᕐ



ᑐᕆᐃᓗ ᐅᐊᓕᓴ
ᐃᑲᓴᐅᑕᐅᕐ ᑐᖓᒋᓪᓕᐊ



ᐊᑉ ᓕᕼᐅ
ᑲᑎᒪᔨ



ᑕᒥ ᐊᐅᓕᓵᔪᓕ
ᑲᑎᒪᔨ



ᐊᔨᑦ ᑭᐅᑦᑐ
ᑲᑎᒪᔨ



ᓇᓵᒋᓂᐊ ᒪᓕᓄ
ᑲᑎᒪᔨ



ᕿᓕᑦ ᐅᑐᑯᑦ
ᑲᑎᒪᔨ



ᓴᓂᐅ ᓱᓚᐸᖅᑐᖅ
ᑲᑎᒪᔨ



ᓱᐃᒪᓄ ᕿᐅᓇᖅᑐᑦ
ᑲᑎᒪᔨ

ᑲᑎᒪᔨᖅ

ᑲᑎᒪᔨᐅᕗᖅ ᐊᑎᖑᓕ	ᐃᓕᓴᕐᕕᐃᔨᖑᓕ	ᓄᓇᓕᖅ	ᑲᑎᒪᔨᐅᓂᖏᖅ ᐃᓱᓕᓴᐃᓕᓕᖅ
ᐄᓐ ᐃᓕ	ᑲᑎᒪᓂᕐᒪᔨᖑᓪᓚᖅ	ᐃᓕᓴᕐᒪᔪᑐᑎᐊᖅ	ᔪᓚᐃ 7, 2025
ᑐᕋᐃᓱ ᐅᐊᓚᔭ	ᐃᐅᓱᖏᐅᑕᐅᓕ ᑐᖓᑕᐊ	ᑲᖓᕐᓂᓐᓂᖅ	ᔪᓚᐃ 6, 2025
ᐊᓕ ᓚᕼᐅ	ᑲᑎᒪᔨ	ᖁᑲᒪᓂᑐᐊᖅ	ᐊᒋᑦᓱ 29, 2023
ᑕᒥ ᐊᐅᓚᔭᔪᓂ	ᑲᑎᒪᔨ	ᐊᖁᖃᐊᓂ	ᐅᓄᐊᓗ 19, 2025
ᐊᔨᐠ ᑭᐅᖏᐠ	ᑲᑎᒪᔨ	ᖁᑲᐅᓱᐃᓂᑐᖅ	ᒪᐃ 1, 2025
ᓇᔭᒋᓂᐊ ᒧᓚᓄ	ᑲᑎᒪᔨ	ᐃᓕᓴᓗᐃᓂ	ᑎᓯᐱᓗ 1, 2023
ᖃᓚᑦ ᐅᑐᔪᑦ	ᑲᑎᒪᔨ	ᐃᓕᓴᓗᐃᓂ	ᓯᑎᐱᓗ, 6, 2023
ᓴᓂᐅ ᓴᒧᒪᖅᑐᖅ	ᑲᑎᒪᔨ	ᐃᓗᓗᓂᑎᔪᓐᓇᖅ	ᐅᓄᐊᓗ 19, 2025
ᖁᐃᒪᓄ ᖁᐅᖓᓇᖅᑐᖅ	ᑲᑎᒪᔨ	ᑕᓗᖅᔪᐊᖅ	ᐅᓄᐊᓗ 19, 2025

ᑭᓴᐅᓇᓗ ᐃᓚᒋᓗᑎᑦ, ᑲᑎᒪᔨᑦ ᐊᔪᖓᓄᓂᒋᓕᒧᐅᒪᒃᑕ ᐊᓪᓚ ᖃᐅᔨᓴᖅᖃᖅᑐᑎᓗᑎᑦ ᓇᖕᒥᓂᖃᖅᑐᑐᒋᓂᖅᓯᒪᑦ ᐱᓕᕆᓂᒋᓂᖏᑦ, ᓇᓱᒥᓂᖃᖅᑲᐅᑦ ᐱᓚᓗᖓᓄᓂᒥᓂᖏᑦ, ᐊᓪᓚ ᑲᑐᖅᑕᐅᖓᓄᑦᑎᐊᓂᖏᑦ, ᐊᔪᓚ ᑲᓇᑕᐅᑦ ᐅᑭᐅᖃᖅᑕᖅᖓᓄᓂᒥ. ᑲᑎᒪᔨᑦ ᑕᒪᖅᑲ ᓇᓇᕐᓱᑦ ᓇᓇᖃᖅᑐᐃᓇᑦ ᐊᓪᓚ ᖃᐅᔨᓴᓂᒋᓚᓇᑦ ᐊᓪᓚ ᖃᐅᔨᓴᐅᓕᖅᑐᑎᓗᒃᑐᓂ ᐊᑐᓂ ᓇᑦᓂᐊᓄᐃᓇᓇᓂᒃ ᓇᓇᖃᖅᑐᑦ ᐊᐃᔭᕐᓂᐊᓕᓂᒃ ᓇᓇᖓᓄᓂ.

ᑕᒪᓐᓇ ᓇᓇᕐᓱᑦ ᐊᖓᔪᖅᑲᖃᖅᓯᒪᔪᓐᓇᖅᑐᓂᒋᓚᐅᖅᑎᑦᓯᒪᑦ, ᓇᓇᕐᓱᒪᓗ ᓇᖕᒥᓂᖃᖅᑐᓇᓂ ᐊᑐᖅᑐᐊᖅᓯᒪᔪᑦ ᐱᓕᕆᓂᖓᓄᓂᒃᑐᓂ ᓇᓇᕐᓱᑦ ᐊᑐᖅᑐᐊᖅᓯᒪᔪᑦ ᐅᑭᐅᖃᖅᑕᖅᑐᑐᒋᓂᖅᓯᒪᑦ ᐊᔪᓚ ᑲᑎᒪᔨᑦ ᐅᑭᐅᖃᖅᑕᖅᑐᑐᒋᓂᖅᓯᒪᑦ ᐊᔪᓚ ᑲᓇᑕᐅᑦ ᐃᓕᓴᕐᓂᐊᓕᓂᒃ ᐊᑐᖅᑐᐊᖅᓯᒪ

ᐱᕐᔪᖅᑎᒍᑦ ᐅᓂᒃᑲᓕᐅᕐᓂᑦ

ᒥᓴᓴᓄᑦ ᑐᑭᒍᐊᕈᑎᑦ

- ᐃᓕᓐᓄ 78(7) *ᑭᓇᐅᔭᓂᒃ* ᐊᐅᓚᕋᑎᓂᕐᒧᑦ ᐱᕐᔪᖅ (ᓄᓇᕗᑦ) ᐃᐊᒃ ᐱᕐᔪᐊᓪᓚᒃ ᓄᓇᕗᒻᒥ ᓇᖏᓂᖅᑲᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᕐᓇᖅᑎᑦ ᐅᓂᒃᑲᐊᕐᓇᒃᑯᑦ ᑲᒪᒋᐊᓪᓚᖅᑎᑦ ᒥᓴᑕᐃᓂᑦ ᑐᑭᓯᐊᕐᑎᑕᐅᓂᑦ ᓴᖅᑭᑎᔨᖅᑐᑲᐊᕐᓂᑦ ᐅᖓᓗ ᖃᒪᒋᐊᓪᓚᖅᑎᓪᓗᒍ ᑭᓇᐅᔭᓕᒫᑦ ᐊᐅᓚᑦᑐᒥ ᐊᐅᓚᑦᑐᒃᓯᒪᓕᒫᑦ ᐊᐅᓚᑦᑐᒥ.
- ᐃᓐᓇ ᐱᖁᑎᖓᓕᖅᖢᑦ ᒥᓴᑕᓄᑦ ᑐᑭᒍᐊᖅᑎᑕᐅᔪᓂᖅᓯᓂᑦ ᐊᐅᓚᑦᑐᒥ 2022/2023–ᒥᑦ.

ᐊᑐᕐᓂᑯᐅᓴᖅᑎᑦ ᑲᑎᒪᔨᑦ ᑐᑭᒍᐊᖅᑎᑕᐅᔪᓂᖅᓯᓂᑦ ᒥᓴᑕᒧᑦ ᑲᒪᔨᒥᑦ ᑭᓇᐅᔭᓂᒃ ᐊᑐᖅᑐᐊᕐᓇᖅᑎᑕᐅᔪᓂᖅᑐᓂᒃ

- ᐃᓕᓐᓄ 30(1) *ᓄᓇᕗᒻᒥ ᓇᖏᓂᖅᑲᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᕐᓇᖅᑎᑦ ᐱᕐᔪᖅ* ᐱᕐᔪᐊᓪᓚᑦ ᑲᑎᒪᔨᑦ ᐊᑐᕐᓂᑯᓯᒪᔪᓪᓚᖅᑐᑦ ᒥᓴᑕᒥᑦ ᓇᓕᓕᐊᑐᐊᓪᓚᖅ ᑭᓇᐅᔭᓂᒃ ᐊᑐᖅᑐᐊᕐᓇᖅᑎᑕᐅᔪᓇᔪᓂᒃ ᐅᖓᓗᑦᑐᓴᓂᒃ $500,000 ᐊᖏᓕᖅᑕᐅᔪᓪᓚᖅᓯᑦᓗᑎᑦ ᐅᖓᓗ ᐊᖏᓕᖅᑕᐅᖏᓕᓗᑎᑦ.
- ᐃᓐᓇ 30(2) *ᓄᓇᕗᒻᒥ ᓇᖏᓂᖅᑲᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᕐᓇᖅᑎᑦ ᐱᕐᔪᖅᓱᒃ* ᐱᕐᔪᐊᓪᓚᑦ ᒥᓴᑕᒥᑦ ᐊᖏᓕᓵᑐᓂ ᐅᖓᓗ ᐊᖏᓕᖅᑕᐅᖏᓕᓗᑎᑦ ᑭᓇᐅᔭᓂᒃ ᐊᑐᖅᑐᐊᕐᓇᖅᑎᑕᐅᔪᓪᓚᖅᑐᑦ ᐱᕐᔪᖅᑎᒋᔭᖅᑐᑦ ᐃᓐᓇ 30(1) ᑲᑎᒪᔨᓂᒃ.
- ᐊᑐᕐᓇᖅ 2022/2023, ᑲᑎᒪᔨᑦ ᐊᑐᕐᓂᑯᓯᒪᓕᐅᔪᖅᑐᑦ ᓯᑕᒪᐅᔪᖅᑐᑦ (2022-ᓂᑯᓪᓕ) ᑭᓇᐅᔭᓂᒃ ᐊᑐᖅᑐᐊᕐᓇᖅᑎᑕᐅᔪᓪᓚᖅᑐᑦ ᒥᓴᑕᒥᑦ ᓄᓇᕗᑦ, ᐊᖏᕐᕈᑎᐊᖅᑎᑕᐅᔪᒪᓕᖅᖢᑎᑦ, ᐊᒪᓕ ᓄᓇᕗᒻᒥᑦᑕ ᐊᖏᓕᖅᑕᐅᔪᓂᒃᑯᓪᓚᑦ ᑭᓇᐅᔭᓂᒃ $6,698,742 (2022-$3,883,050), ᑕᒃᑯᐊ ᑕᒪᕐᒥᑦ ᐊᖏᓕᖅᑕᐅᔪᐃᓐᓇᓕᐅᔪᖅᑐᑦ ᒥᓴᑕᒪᔨᑦ.

ᑭᓇᐅᔭᓂᒃ ᐊᑐᖅᑐᐊᕐᓇᖅᑎᑕᐅᔪᓂᖅᓯᓂᑦ ᑭᓇᐅᔭᖅᑯᓕᑦ ᐊᖏᕐᓚᐅᔪᖅᑐᑦ ᐊᖏᕐᓚᐅᖏᕐᓂᑐᓪᓚᑐ ᑲᑎᒪᔨᓂᒃ ᑐᑭᒍᐊᖅᑎᑕᐅᔪᓂᖅᓯᓂᑦ

- ᐃᓕᓐᓄ 30(3) *ᓄᓇᕗᒻᒥ ᓇᖏᓂᖅᑲᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᕐᓇᖅᑎᑦ ᐱᕐᔪᖅᓱᒃ* ᐱᕐᔪᐊᓪᓚᑦ ᑲᑎᒪᔨᑦ ᐊᑐᕐᓂᑯᓯᒪᔪᓪᓚᖅᑐᑦ ᒥᓴᑕᒥᑦ ᓇᓕᓕᐊᑐᐊᓪᓚᖅ ᑭᓇᐅᔭᓂᒃ ᐊᑐᖅᑐᐊᕐᓇᖅᑎᑕᐅᔪᓪᓚᖅᑐᑦ ᐊᖏᕐᓚᐅᖏᕐᓂᑐᓪᓚᑐ ᐅᖓᓗ ᐊᖏᓕᖅᑕᐅᖏᓕᓗᑎᑦ ᑭᓇᐅᔭᓂᒃ $500,000.
- 2022/2023–ᒥᑦ, ᑲᑎᒪᔨᑦ ᐊᖏᕐᕋᓪᓚᖅᓴᓂᑦ ᒪᕐᕉᒃᓴᖅ (2022–ᒪᕐᕉᒃ) ᐃᓱᓪᓕᖅᓂᑦ ᐊᑐᕐᑐᐊᒐᓂ ᓄᑖᒪᓚᐊᕐᑕᓂ ᑲᑎᒪᔨᑦ $269,620 (2022- $354,438) ᐊᐱᒪᓗ ᑎᕋᒥᓂᑦ (2022-ᑎᕋᒪᓕᕐᓂ) ᓄᑖᓂ ᐃᓱᓪᓕᖅᓂᑦ ᐊᑐᕐᑐᐊᕈᑎᓂᑦ ᑲᑎᒪᔨᑦ $815,000 (2022 - $862,912). ᐃᓕᓐᓄᑦ ᓄᑖᒪᓚᐊᕐᓇᓱᒪᔪᖅ ᐃᓱᓪᓕᑕᕐᕋᓕᓂᒃ ᐊᑐᖅᑐᐊᕐᓇᖅᑕᐅᓱᒪᔪᖅ ᐅᓄᖅᓱᑎᐊᓕᐅᓚᐅᖅᑕᐅᖅ $51,689–ᓂᒃ.
- ᑲᑎᒪᔨᑦ ᐊᖏᕐᓇᐅᔭᓂᑦ ᑎᕋᒪᓂᒃ (2022 –ᐊᑕᐅᓱᖅ) ᐱᑕᖅᑳᖅᑐᓂᒃ ᐊᐸᓕᓵᑦᑕᐅᓚᐅᖅᑎᓂᒃ ᓄᑖᒪᓚᐊᕐᓇᖅᑎᑎᕋᑎᓄᑦ ᐊᐸᖅᑎᑐᖅ $695,000–ᓂᒃ (2022 – $500,000). ᓄᑖᓂᒃ ᐱᑕᖅᑲᖏᑐᖅ ᐊᐸᓕᓵᑦᑕᐅᓚᐅᖅᑎᓂᒃ (2022 – ᑕᓕᓕᒪᓕᑦ) ᐊᖏᕐᓇᖅᑕᐅᓕᐅᔪᖅᑐᑦ (2022 – $757,500).
- ᐱᑕᖅᑲᖏᑐᖅ (2022-ᐱᑕᖅᑲᖏᑐᖅ) ᑭᓇᐅᔭᓂᒃ ᐊᑐᖅᑐᐊᕐᓇᖅᑕᐅᓱᒪᔪᓂᒃ ᐊᖏᕐᓇᖅᑕᐅᖏᕐᓂᑐᖅᑕᐅᓚᐅᖏᕐᓂᑐᖅ.

ᖃᐅᔨᖅᑕᐅᔪᓂ ᒥᓴᑕ ᑲᒪᔨᖅ ᑭᓇᐅᔭᓂᒃ ᐊᑐᖅᑐᐊᕐᓇᖅᑎᑕᐅᔪᓪᓚᖅᑐᓂᒃ ᐱᕐᔪᖅ ᐃᓐᓇ 30(3) (b)

ᑭᓇᐅᔭᓂᒃ ᐊᑐᖅᑐᐊᕐᓇᐃᓕᓵᑦᑕᐅᓚᐅᖅᑎᓂᒃ ᑭᓇᐅᔭᖅᑯᓇᓵᒃᓂᒃ ᐊᖏᕐᓇᖅᑕᐅᖏᕐᓂᑐᓪᓚᑐ ᐱᕐᔪᖅᑐᑦ ᐃᓐᓇ 30(3)(b) ᐊᖏᕐᕋᒍ 2022/2023 ᑲᑎᒪᔨᓂᒃ, ᐱᔨᒪᔨᓴᓂᖅᑲᕈᓚᐅᖏᕐᓂᑐᖅ ᒥᓴᑕᒪᔨᑦ ᖃᐅᔨᖅᑕᐅᔪᓂᖅᓯᓂᒃ.

ᓂᓚᐅᑎᓴᖅᑲᖅᓂᕐᒧᑦ ᑎᑎᖅᑲᖅ

ᒥᓴᑕ ᑐᓂᓯᖅᑕᕐᓇᖅ ᐊᖏᕐᕋᒍᑦᑕᒪᑦ ᓂᓚᐅᑎᓴᖅᑲᖅᓂᖓᓕᒫᑦ ᑎᑎᖅᑲᖅᑕᒥᑦ ძᐊᓴᓴᓵᔪᓚᒃᑯᓂᒃ.

ᑕძᐊᒪᓗᒍ ᒥᓴᑕᐅᕐᕿ 2022/2023 ᐊᖏᕐᕋᒍᑦᑕᒪᓕᖅᑐᓂᒃ ᑎᑎᖅᑲᖅᖢᑎᑦ ᓂᓚᐅᑎᓴᖅᑲᖅᓂᖓᓕᒫᑦ, ᐅᐃᖅᖢᓴᓗᑎᑦ:
https://assembly.nu.ca/sites/default/files/TD-034-6%282%29-EN-2022-23%20Letters%20of%20Expectation.pdf

ᑕძᐊᒪᔭᒃᓂᒃ ᑎᒥᐅᔨᕿ ᑭᓴᒍᖅᖢᑎᑦ, ᐅᐃᖅᖢᓴᓗᑎᑦ:
https://assembly.nu.ca/sites/default/files/2022-11/Letters%20of%20Expectations.pdf



ᐃᖅᑲᓇᐃᔭᖅᑎᑦ



Angela McPherson



Damian Lachance



Dushyenth Ganesan



Peter Ma

ᓄᓇᕗᒻᒥ ᓇᖕᒥᓂᖅᑲᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᖏᖅᑲ ᐊᑕᐃᓇᔅᓂᐊᖅᑐᓂ ᐃᖅᑲᓇᐃᔨᖏᓂᖅᑲᖅᑐᑦ, ᐱᓪᓚᕆᔭᖅᑐᓂ, ᒪᒃᑯᐊ ᑕᒪᖏᑦ ᐃᖅᑲᓐᓂᑐᐃᓇᐅᔨᔪᑦ. ᑲᑎᒪᔨᓄᑦ ᐃᓂᐅᔨᔪᑦ ᐅᑯᐊᖓᔪᖅ:

- ᐊᐅᓪᓚᕆᐸᒪᓪᒃ
- ᐅᖅᑲᐅᖅᓯᕐᐊᖅᑎᒻᒪᓪᒃ, ᓇᒪᒥᓂᖅᑲᖅᑐᑕᓪᓕᕐᑯᓐᓄᑦ
- ᑭᓇᐅᔨᓪᓚᓂᕐᒧᑦ ᐊᐅᓪᓚᕆᐸ
- ᒪᓕᒃᑕᐅᔨᓪᓚᐊᖅᑲᖅᑐᑕᓪᓕ (2)
- ᐊᖏᓪᓚᖃᓪᓚᓕᐅᕐᕿ ᐃᑲᔪᖅᑎᖓ

ᐃᓕᓴ 31, 2023–ᖃᓄᐃᓕᓐᓂᒃᑐᐃ, ᐃᓪᓚᖃᓂ ᒪᓕᒃᑕᐅᔨᔪᑦᓯᐊᖅᑲᖅᑐᑕᓪᓕ ᐊᒻᒪᓗᓐ ᑎᑎᕋᖅᖃᓕᕐᓂ ᐃᑲᔪᖅᑎ ᐃᓄᖅᑲᓪᓚᐅᕐᓂᖓᓐᓄᑦ.

ᐱᑕᓪᓕᒻᒪᓪᓚᐅᓕᕐᒪᑦ ᐱᖓᓪᓕᖅᑕᐊᓕᕐᓂᑦ ᐃᓪᓕᓐᓂᐊᓕᓕᖅᑐᖅ ᐊᑐᐃᓐᓇᖅᑐᑎᓕᓕᖅᑐᖅ ᐃᖅᑲᓇᐃᔨᖏᓐᓄᓪᓕ ᐱᒻᒪᓪᓚᐅᑎᔨᐅᓪᓚᓂᒃᑐᓐᓄ ᑭᓇᐊ ᓄᓇᕗᒻᒥᓂ ᓇᒪᒥᓂᖅᑲᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᖏᖅᑲ ᐊᑕᐃᓇᐅᔭᓇᔪᓂᑦᓯᑐᓂ ᐱᖓᓪᓕᖅᑕᐊᓕᕐᓂᑦ ᐃᖅᑲᓇᐃᔨᖏᖅᑎᑦ ᐊᑕᐃᓇᐅᔭᓇᔪᓂᑦᓯᑐᓂ. 2022/2023, ᐃᖅᑲᓇᐃᔨᖏᖅᑎᑦ:

- ᑲᑎᒪᖏᖅᑕᐅᓕᐅᖅᑕᕐᓗ ᑲᓇᑕᒥ ᑲᑎᒪᔨᔪᐊᖅᑲᖅᑐᒃ
- ᐅᓪᓴᓗᒪᓕᐅᓕᐅᖅᑲᓂ ᓄᓇᖅᑲᖅᑲᖅᓯᒪᓕᔪᓂ ᑭᓇᐅᔨᓪᓚᓂᒃᑐᓐᓄ ᑲᑐᔾᔨᖅᑎᑎᓂᑦ ᑲᑎᒪᖏᖅᑎᑦ
- ᐱᖏᓱᖅᑕᐅᓕᐅᖅᑲᑐᖅ "ᓇᓪᓄᓇᐃᔨᐅᑎᓂ ᑐᑭᓯᒋᐊᓇᓪᓕᔪᓂ ᐊᑕᑦᓇᖅᑐᒥᑎᑦᑕᐃᓕᓚᓪᓕᔪᓂ" ᓄᓇᕗᓂ ᒪᓂᒪᓂᑯᓂ "ᖃᓄᐱᖏᔨᓪᓚᕐᑯᓐᓄᑦ ᐊᑕᑦᓇᖅᑐᒥᑎᑦᑕᐃᓚᓪᓕᔪᓂ!" ᖃᓄᐱᑕᐅᔨᖅᑯᓂ ᐃᓚᓪᓕᖅᑕᐊᒃᖏᖅ

ᑎᒥᐅᔨᓄᑦ ᐃᓕᐅᔨᓐᓇᕐᓂᖅᓯᒪᑦ ᓇᓗᓇᐃᔭᖅᑯᓕᖅᑐᖓ

ᐱᕐᓂᔪᖅᑎᒍᑦ ᑎᒥᐅᖅᑎᑕᐅᓕᒪᔨᖅ ᐅᓂᒃᑲᓕᐅᔪᖅᑕᕐᓂᖓᓕᒃ ᖃᓄᐃᓗᐊᓂᖅᓯᒪᓂᖓᓕᒃ
ᑕᑯᔪᐊᑎᑕᐅᔨᑦ ᑲᑐᔾᔨᖅᑎᑎᒃᓴᑯᑦ ᐊᑲᐅᕐᓂᔪᒪᓂᖓᓕᒃ ᖃᓄᐃᓗᐊᓕᓐᓄᑦᓯᖓ ᒪᓕᒃᑐᒍᓱᒃ:



ᒥᓂᔅᓴᐅᓕᖅᑐᑦ ᓇᓗᓇᐃᔭᖅᑯᓕᖅᑐᑦ

ᑲᑎᒪᔨᖅᑎᑦᑎᓂᒃ ᐊᑐᖅᑐᖅᑐᑦ

ᐊᐅᓚᓱᑎᐸᓪᓕᐊᑕᐅᓚᕐᔪᖅ

ᐅᖃᖅᐅᓪᓗᐊᖅᑎᓯᒪᓕᕆᔨ ᓇᓕᒥᓂᖅᓴᓂᒃ

ᐊᒡᓚᕐᖠᓕᑕᐅᓂᖅᓯᒪᓂᖓ ᐃᑲᔪᖅᑎᑦ

ᒪᓕᒃᑕᐅᔨᓚᐊᖅᑲᖅᑐᑦ

ᒪᓕᒃᑕᐅᔨᓚᐊᖅᑲᖅᑐᑦᑎᓚᓐᓂ

ᐲᓇᐅᔨᓂᐅᓂᖅᓯᒪᑦ

ᐅᖃᓗᓚᓚᐊᑎᒃ: ᐃᖅᑲᓇᓇᐃᔭᓕᒋᑦ ᓄᓇᕗᒻᒥ ᓇᓕᒥᓂᖅᓴᓂᒃ ᐊᑐᖅᑐᐊᖅᖠᓐᓂ ᐊᓪᓚᔪᖅᑲᖅᑲᖅᖠᓐᓚᓂ ᐃᖅᑲᑐᓴᓕᓐᓂ.

ᐊᐅᓪᓗᑎᓕᐅᑦ ᐅᖃᖅᑕᕆᐊᑎᖏᑦ

ᖃᐅᔨᓴᖅᑕᐅᓯᓪᓚᐊᓱᓪᓗ

ᐊᖅᖏᒍᒥᑦ ᖃᐅᒥᖅᑐᔨᐅᓂᖏᑦ

ᔨᐊᐳᑦᓴᓴᑯᑦ ᒪᑐᐃᐅᓱᒪᖕᖏᑎᑐᑦ ᐱᔨᑎᖅᑕᐅᓱᑦ ᐃᓚᒋᐊᓚᐅᖅᓯᓐᓄᑦ 28 (2022–26), ᐃᓚᒋᐊᖅᓯᓗᑎᒃ ᒪᑐᐃᐅᓱᒪᖕᖏᑎᑐᑦ ᐊᐅᓚᓴᓴᐅᑎᖅᖏᓐᓇᖅᑐᑦ 39–ᒥᑦ 44–ᒍᑦ. ᑎ ᓴᒪᑦ (2022-6) ᒐᔨᔨᐊ ᐊᐅᓚᓴᓂᐅᑎᑦ ᓱᐅᖕᓇᐅᒪᖅᓱᒪᖕᑌᒪᒡᒐ ᐊᖅᖏᒍᒧᑦ–ᓄᖕᔪᐊᓂᒃ, ᐃᓚᖅᑲᓚᐅᖅᑐᑦ ᐱᖓᓱᓂᒃ (2022-4) ᐊᐅᓚᖅᑐᐃᐸᖅᑐᓂᒃ.

7–ᖖᔪᓚᐅᖅᑐᑦ (2022-7) ᒪᑐᐃᐅᓱᒪᓕᒃ ᐱᔨᑎᖅᑕᑦ ᐊᐅᓚᓴᓴᑯᖅᖏᓐᓇᖅᑐᓴᖅᓯᒪᔪᓂᒃ.



ᓱᐅᒪᒍᑦ ᑕᔪᑎᐅᓂᖅ

ᐱᖅᔨᖅᑎᑐᒍᑦ ᑎᑎᕐᖅᑎᑕᐅᓱᒪᓕᒃ ᓂᓚᐅᑦᑐᑦ ᑕᔨᓂᐊᖅᑐᑦᓴᑦ ᐊᒥᓱᕐᓚᐊᖅᑐᓂᒃ ᓄᑖᓂᒃ ᐱᔨᑎᖅᑕᐅᓕᓂᒃ ᐊᒪᒪᒃ ᑭᓇᐅᔭᖅᓂᒃ ᐊᑐᖅᑐᐃᐊᖅᑕᐅᓕᓂᒃ 2023/2024ᒥᑦ ᐊᑐᖅᑐᐃᐊᖅᑕᐅᔨᔪᑎᓄᑦ ᐊᐅᖏᓂᒃ ᐊᐅᑐᓂᖅᓴᐅᓚᐃᐊᖅᑎᓯᒪᓂᒃ.

ᐱᔨᓕᐅᑐᐃᐊᖅᓱᒪᓕᓂᒃ 2022/2023

- ᓄᑖᖕᖏᓚᐊᖅᓱᒪᓕᓴᖅ ᐊᐅᓚᖅᑲᓴᖅᐅᑎᒥᖅ ᐊᐅᓚᓂᑎᓂᕐᒧᑦ ᒪᖅᐱᖅᑐᒪᓴᖅ
- ᐃᓚᐅᕐᕿᐱᓚᐅᖅᓯᒪᓂᒃ ᓄᓇᕗᒻᒥ ᐃᖅᑲᓇᐃᔨᓂᖅ ᑕᑯᖅᓴᐅᑎᑎᓂᒃᓴᑦ, ᑭᓲᓚᓕᒥ ᐃᖅᑲᓇᐃᔨᓂᖅ ᑕᑯᖅᓴᐅᑎᑎᓂᒃᓴᑦ, ᐊᖅᖏᓴᓂᓕ, ᐊᒪᓪᓗ ᖃᑎᖅᒥᐅᑦ ᐱᓚᓵᖕᖓᓂᖅ ᑕᑯᖅᓴᐅᑎᑎᓂᒃᓴᑦ
- ᑭᓇᐅᔭᖅᑲᖅᑎᑕᐅᓵᔪᓂ ᓄᓇᕗᒻᒥ ᐃᖅᑲᓇᐃᔨᓄᑦ ᑕᑯᖅᓴᐅᑎᑎᓂᒃᓴᖅ, ᑭᓲᓚᓕᒥ ᑕᑯᖅᓴᐅᑎᑎᓂᒃᓴᖅ, ᖃᑎᖅᒥᐅᑦ ᐃᖅᑲᓇᐃᔨᓄᑦ ᑕᑯᖅᓴᐅᑎᑎᓂᒃᓴᖅ, ᐊᒪᓪᓗ ᐃᓕ ᐅᐃᓴᖖᔭᖅᑲᑎᑦ ᑲᑐᔾᔨᖅᑎᑎᖅᑐᓂᒃ ᓄᓇᕗᒻᒥ
- ᑲᑎᒪᔨᑦ ᐃᖅᑲᓇᐃᔨᖅᑎᑦᓯᓗ ᐃᓚᐅᑕᐅᓴᖅᑐᑦ ᑭᓇᐅᔭᖅᑕᐳᑎᓴᒃ ᑲᓇᕐᑕ ᓄᓇᕗᑦᓂᒃ ᐊᖓᔪᖅᑕᐳᓚᐅᖅᓯᒪᔪᓂᒃ ᑲᑎᒪᓴᕐᔪᐊᓘᑐᖅᑕ
- ᑲᑎᒪᔨᑦ ᐅᑭᐅᖅᑕᖅᑕᐅᓕᕆᔨᒃᑯᑦ ᓴᖅᑭᑎᕐᓂᑦ ᓄᓇᕗᓂᕐᔪᐊᑕ ᑲᑎᒪᓴᕐᔪᐊᓘᑐᖅᑕ
- ᐅᓂᒃᑲᖅᑎᑯ ᑭᓲᓚᓕᒥᑦ ᓄᓇᕗᒻᒥ ᐱᓲᓚᓕᔪᐊᕐᓕᕆᔨᒃᑯᑦ ᑲᑎᒪᑎᓪᓗᑦ

ᒧᐃᐸ ᑎᐸᐅ, ᓇᖕᒥᓂᖅᑲᖅᑐᖅ ᐸᓐᓄᓇ ᑲᓇᓂ, ᐱᓇᔪᖅᑲᑕᐅᔪᖅ ᐃᓇᓕᔭᒪᑦ ᑲᔪᓕᑎᐊᖅᓯᒪᔪᑎᑎᓂᓂᖓᓐᓄᓐᖓ ᓴᓇᓕᖅᑲᓕᔪᖅ ᑕᐃᒃᑲᓂ ᑲᓪᓕᐊ ᓂᓚᑎᓪᓗᑎᓪᓗᑦ ᓇᖕᒥᓂᖅᑲᖅᑐᑦ ᐅᐃᓴᓂ ᓄᓇᕗᒻᒥ ᑲᑎᒪᑎᓪᓗᑦ.



ᐅᑯᐊ ᑯᐊᐳᓚᖅᑯᑦ ᓂᓚᐅᖅᑐᑦ
ᑕᑯᔪᒪᓪᓗᑎᒃ ᐅᓇᖅᓱᑎᐊᖅᑐᓂᒃ
ᐃᑲᔪᕈᓐᓇᖅᑕᒥᔅᓂᒃ ᐊᓪᒪᓗ
ᐊᑭᓚᖅᑲᖅᑕᕐᕕᐅᔪᓐᓇᖅᑐᑦ 2023/2024
ᑕᒪᒃᑯᐊᖏᓚᓗᐊᖅᑎᓪᓗᑎᑦ
ᐊᑭᑦᑐᓚᐊᖅᓱᒪᔪᑦ ᐊᑐᖅᑐᐊᕈᑎᑦ ᐊᑭᖏᑦ

ᓇᐃᓇᖅᓯᒪᔪᖅ

ᑭᓇᐅᔭᓕᓕᕆᔨᓂᖅ

ᐊᖏᕐᔪᒥᑦ ᑕᖅᓂ ᖃᓄᐃᓕᓕᒫᓂᖅ

ᑯᐊᐅᓚᐱᖁᑦ ᓴᖅᑭᑎᑎᒋᓕᐅᖅᑐᑦ ᑭᓇᐅᔭᑦ ᐊᒥᐊᖁᖏᖅᓂᖅᓂᒃᓂ $312,505 (2022 – $737,173) ᐊᖏᕐᔪᒧᑦ ᐃᓱᓕᓴᕐᐳᖅᑐᑦ ᒪᑕᕐ 31, 2023. ᓄᐊᕐᓕᓕᐊᓱᒪᔪᑦ ᑭᓇᐅᔭᐃᑦ ᖃᓄᖅᑭᐅᑎᓂᖅᓂᑦ ᒪᑕᕐ 31, 2023 ᐱᑎᐊᖏᕐᐳᓗᒍ ᑕᒪᑲᑭᓴᓕᑎᑦ ᐅᑯᐊᖓᒍᓕᐅᖅᑐᑦ $493,467 (2022-$180,962).

ᑭᓇᐅᔭᖅᑕᖓᒍᕐᓕᐊᔪᑦ

ᓄᓇᕗᒻᒥ ᓇᖕᒥᓂᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᖏᖅᑯᑦ ᐱᓕᓚᐊᒍᓐᓇᓂᓚᓕᐅᖅᑕᕐᕎᓗᐊᖅᓐᓂᑦ ᑎᑭᑎᓚᓕᐅᙱᖅᓂᑐᑦ 2022/2023 ᑭᓇᐅᔭᑦ ᐊᑐᖅᑐᒃᓴᑦ ᐊᓚᓕᑦᑕᖅᑕᐅᓯᒪᔪᑦ ᑭᓇᐅᔭᖅᑕᓚᔭᐅᕐᓕᐊᔪᑦ $172,583 ᑕᐱᒪᐱᓕᖅᓐᓄᐊᓚᓕᐅᕎᓗᐊᖅᑎᑦᓗᒍ (2022-ᖃᐅᖅᑎᑦᓂᔨᓕᐅᕐᓂᐊᓚ ᓚᐅᖅᑐᑦ—$106,396).

ᑭᓇᐅᔭᖅᑕᖓᒍᕐᓕᐊᔪᑦ	2023 ᑭᓇᐅᔭᖅᑐᑎᒃᓴᑦ	2023 ᐊᑐᑦᓚᓕᑐᐃᓐᓂᑦ	2022 ᐊᑐᑦᓚᓕᑐᐃᓐᓂᑦ
ᖃᑐᖅᓴᐅᔨᑎᓂᑦ ᑭᓇᐅᔭᓕᐊᑦ ᐊᑐᖅᑐᐊᖅᑯᑎᑎᓕᐃᓐᓂᑦ ᐅᑎᖅᑐᒃᓴᓂᑦᑭᓇᐅᔭᖅᑕᐃᑦ ᐃᓱᖅᑐᑦ	$ 720,000	$ 786,972	$ 619,428
ᓄᖅᑲᖏᑎᑎᕈᓐᓇᑦ ᖃᑐᖅᖁᓴᐅᔨᑎᓂᒃ ᑭᓇᐅᔭᓕᐊᑦ	-	60,000	60,000
ᐊᓱᖏᑐᓂ ᑭᓇᐅᔭᓕᐊᓕᖅᑭᑦ	-	19,941	27,580
ᐊᓱᖏᑦᑐᑦ ᖃᑐᖅᖁᓴᐅᔨᑎᓂᒃ ᑭᓇᐅᔭᓕᐊᑦ	5,000	30,670	7,388
ᑲᑎᒪᔨᑦᑐᑦ ᑭᓇᐅᔭᐃᑦ ᐃᓱᖅᑐᑦ	$ 725,000	$ 897,583	$ 714,396

ᖃᑐᖅᖁᓴᐅᔨᑎᓂᑦ ᑭᓇᐅᔭᓕᐊᑦ ᐊᑐᖅᑐᐊᖅᑯᑎᑎᓕᐃᓐᓂᑦ ᐅᑎᖅᑐᒃᓴᖏᖅᓂᒃᓂᑦ ᐊᑭᑦᑐᓚᐊᓕᐅᖅᑐᑦ 167,544–ᒥᑦ (27.1%-ᒥᒃ) ᑕᒫᖏᑦ 2021/2022 ᑎᑭᑦᔨᓗᒍ 2022/2023. ᑕᒃᑯᐊ ᑐᓴᖏᓚᐅᙵᓕᑦ ᐱᓕᐅᖅᑐᑦ $60,000ᓂᑦ ᐊᖏᕐᔪᒧᑦ ᐃᓴᖅᓚᓪᓕᐊᔭᖅᑭᒫᑦᑕᑐᑦ ᐱᔭᕇᖅᑕᐅᙵᒥᑦ ᐊᑐᖅᑕᐅᓕᐅᖅᑐᖅᓂᖅ ᐊᐅᓚᓂᖅᑐᐃᓐᓇᖅᑐᑦ ᓄᖅᑲᖏᑎᑎᕈᓐᓇᑦ. ᐊᓖᒪᓗᒃᖢᓂᖅ, $19,941 ᐱᓕᐅᓕᐅᕐᓂᖅᓂᖅ ᐱᔭᕇᖅᑕᐅᙵᒥᑦ ᖃᑦᓴᓇᖅᑕᐅᓕᐅᕐᓂᐊᓕᒥᑦ.

2022/2023 ᑭᓇᐅᔭᖅᑐᑎᒃᓴᐃᑦ ᓇᓕᐅᑦᑕᐅᓕᐅᖅᑐᖅᑐᑦ ᒪᓕᒃᓗᑎᒃ ᐊᑐᖅᑐᐊᕈᑎᓂᒃ $12,000,000 (2022-$10,000,000), ᖃᐅᓂᒃᓴᓂ ᖃᑐᖅᑐᐅᑎᖅᑎᖅᓴᓗᒍ 6% (2022-6%). ᑕᒃᓇᓕᓚᐅᒃ ᐊᑐᖅᑐᐊᖅᑕᓂᑦ ᐱᓕᓚᐊᖅᑎᑦᓕᓚᓕᐅᖅᑐᖅᑐᑦ ᑭᓇᐅᔭᓂᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓐᓇᖅᑐᑦ ᐊᖏᕐᔪᒧᑦ ᓄᖕᒪᐊᓂᑦ $12,889,187 (2022 - $10,482,994).

ᐊᖏᕐᔪᔨᓕᓕᖅᑐᓂᑦ ᑕᑦᓕᒪᓄᑦ – ᖃᑐᖅᑐᐅᑎᖅᑎᓄᑦ ᑭᓇᐅᔭᓕᐊᑦ ᐊᑐᖅᑐᐊᖅᑎᑎᕐᓇᓄᑦ ᐅᑎᖅᑐᕐᓴᒪᓄᑦ

2023	2022	2021	2020	2019
$ 786,972	$ 619,428	$ 622,021	$ 771,439	$ 1,112,049

ᐃᑲᔨᑎᑦ

2023ᖁᒥ ᑭᓇᐅᔭᖅᑕᕐᓂᐅᑎᒃᓴᑦ	2023 ᐊᑐᕐᓯᓚᕐᑐᐃᓐᓂᑦ	2022 ᐊᑐᕐᓯᓚᕐᑐᐃᓐᓂᑦ	2022 Actual
ᓄᓇᕗᑦ ᑲᑎᒪᔨᓂᑦ – ᑭᓇᐅᔭᖅᑕᕐᓂᓱᐊᕐᓗᐊᑕᐃᑦ	$ 900,000	$ 900,000	$ 900,000
ᐱᔾᑎᕆᔭᖅᑕᐅᔾᔨᑦ ᐊᑭᓕᐅᑕᐅᓇᑎᒃ	160,000	140,162	150,313
ᑲᑎᕐᔪᓂᑦ ᐃᑲᔨᐃᑦ	$ 1,060,000	$ 1,040,162	$ 1,050,313

ᓄᓇᕗᒻᒥ ᓇᖕᒥᓂᖅᑐᓄᓪᓕᐊᑦ ᐊᑐᖅᑐᐊᕐᕋᐅᒃ ᐱᓕᕆᔨᐅᓇᖕᒥᓚᓕᐅᕐᖅᑕᕐᕋᓗᐊᖏᓐᓂᑦ ᑎᑭᐅᑎᖓᓗᓕᐅᕐᖅᑐᐃᓐᓂᑦ 2022/2023 ᑭᓇᐅᔭᓂ ᐊᑐᖅᑐᒃᓴᑦ ᓇᓚᐅᑦᑕᖅᓯᒪᔨᑦ ᐃᑲᔨᑎᓄᑦ $19,838 (2022- ᑲᑕᓯᒪᓂᖅᓴᐅᓚᐅᖅᑐᖅ $9,687). ᐱᔾᑎᕆᔭᖅᑕᐅᔾᔨᑦ ᐊᑭᓕᐅᑕᐅᓇᑎᒃ ᐊᓯᖏᓐᓂᖅᓱᓐᓂᑦ ᐊᕐᕌᒍᑕᒫᑦ ᒪᓕᓐᓄᓂ ᓴᓂᖏᑦᑕᐅᓯᒪᔨᑦ ᐊᑲᑭᒍᑕᐅᓪᓗᑎᒃ ᓄᓇᕗᑦ ᑲᑎᒪᔨᓂᑦᓴᓕᓐᓂᖅ, ᒥᑦᓕᓚᐅᖅᑐᖅ 2022/2023–ᒥᑦ.



ᐊᐅᓪᓗᓯᕐᓯᒪᓄᑦ ᐊᑭᓚᖅᓴᓲᖑᓪᓗᒍᑦ

ᓄᓇᕗᒻᒥ ᓇᖕᒥᓂᖅᑐᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᖃᕐᓂᒃ ᐱᓚᓱᐃᓇᖅᑎᓪᓚᓇᐅᖅᑕᕋᓗᐊᖏᓐᓂᑦ ᑎᑭᐅᑎᖓᓚᐊᓇᐅᖅᑐᖅᑐᑦ 2022/2023 ᑭᓇᐅᔾᔪᑦ ᐊᑐᖅᑐᒃᓴᑦ ᓇᓚᐅᑦᑕᖅᑕᐅᓯᒪᔪᑦ ᐊᐅᓚᓯᕐᓂᓄᑦ ᐊᑭᓚᓱᐊᓚᓄᑦ $372,911 (2022-ᑭᓇᐅᔾᔪᓚᐅᑦᑎᐊᖃᓪᓚᕕᓴᓗᒃ $523,853), ᖃᓄᐃᓚᐅᑕᐅᕙᓪᓕ ᑭᓇᐅᔾᔪᓚᐅᖏᓐᓄᑐᐊᖅᑐᖅᑐᖃᖅ ᐊᓯᒪ ᖃᑕᑐᖏᑐᐅᕙᓂᓄᑦ ᐊᑭᓚᓱᐊᓕᒍᑦ ᓯᑲᖏᓐᓄᑦ ᐊᑭᓚᐅᑕᐅᓯᒪᔪᑦ ᓄᓇᕗᒻᒥ ᑲᑎᒪᔨᖑᓪᓗᒍᑦ.

ᐊᐅᓚᓯᕐᓯᒪᓄᑦ ᐊᑭᓚᖅᓴᓲᖑᓪᓗᒍᑦ		2023ᒥᑦ ᑭᓇᐅᔾᔪᖅᑐᑕᐅᓂᖅᓴᑦ		2023 ᐊᑐᕐᓚᕐᔪᐊᔾᔨᒃᑯᑦ		2022 ᐊᑐᕐᓚᕐᔪᐊᔾᔨᒃᑯᑦ
ᑭᓇᐅᔾᔪᓚᐅᑦ ᐃᑲᔪᕐᓚᐅᕐᓗ	$	1,000,000	$	647,381	$	672,663
ᐃᓕᓗᓄᑦ ᐊᑭᓚᐅᑎᑦ		92,000		92,036		92,036
ᐱᓚᒪᒃᖢᓂᕐᒧᑦ ᐱᖓᓚᐊᑎᓕᑎᓂᕐᒧᑦᓗ		50,000		81,762		472
ᑲᑎᒪᓂᕐᒧᑦ ᐊᑭᓚᐅᑎᑦ		68,000		78,319		33,900
ᐱᓚᓵᓕᒪᓐᓄᑦ ᐊᑭᓚᖅᓯᒪᒃᐃᑦ		75,000		72,041		75,922
ᒪᓂᓴᐅᑦ ᖃᐅᖖᒪᐊᖅᑎᑕᑎᓂᕐᓗ		70,000		63,622		55,098
ᑲᑎᒪᔨᔪᐊᑦ		35,000		49,875		19,925
ᐊᓕᓇᖕᓄᑦ ᐊᑭᓚᐅᑎᑦ		35,000		32,175		28,646
ᐊᐅᓕᓴᓂᖅᑲᖏᑦᑕᐅᑎᓄᑦ		75,000		11,008		-
ᐊᑭᖅᑕᓂᓂᖅᐸᓕᓕᐊᔪᑦ		6,000		5,032		6,157
ᐊᔪᖓᑦ ᐊᑭᓕᒃᑲᑦ		3,000		2,838		2,328
ᑕᒪᑲᑦᓱᓕᑦ ᐊᐅᓚᓯᕐᔪᖖᐅᑎᑦ ᐊᑭᓚᖅᓯᒪᒃᐃᑦ	$	1,509,000	$	1,136,089	$	987,147



ᑭᓇᐅᔭᓕᕆᓂ ᐃᑲᔪᓱᐊᓪᓗ

ᑭᓇᐅᔭᓕᕆᓂ ᐃᑲᔪᓱᐊᓪᓗ ᐅᓄᖅᑐᓕᐊᓕᐅᔭᖅᓴᑦ $647,381–ᒧᑦ $672,663–ᒥᑦ 2022/2023–ᒥᑦ ᐱᔨᔪᑎᖅᓗᐊᖅᓯᓂᒃ ᓱᖏᑦᓂᖅᓯᒥ ᓄᐊᓕᓴᑦᓂᓕᐊᓕᐅᔭᕐᑐᖅᓄᓂ ᖃᑲᓂᒪᓕᕐᒧᑦ ᓄᖅᑲᖏᑦᑐᐊᓄᓂ 2021/2022–ᒥ, ᐅᓄᖅᑐᑦᑕᓕᐊᖅᑕᐅᓕᐅᔭᖅᑐᖅ 2022/2023–ᒥ.

ᐃᓕᓗᓄᑦ ᐊᑭᓕᐅᑎᑦ

$92,036 ᓴᖅᑭᑎᑎᑎᑐᖅ ᐱᔨᑎᑎᕋᑕᐅᔪᒥᑦ ᐊᑭᓕᒃᓴᓕᑕᐅᖕᖏᑦᓂᓗᓂ ᓄᓇᕗᓄᑦ, ᐊᑐᕐᕆᐊᖅᓯᒪᔨᓴ ᐊᑭᖏᑦ ᐊᑐᕐᕆᐊᖅᓯᕕᐅᕐ ᑎᑎᕋᕕᐊᓂ ᐃᓕᓴᕐᓂᖅ.

ᐱᓕᒪᒃᓴᓂᕐᒧᑦ ᐱᓚᕐᓕᐊᑎᕋᑎᓂᕐᒧᑦᓪᓗ

ᐱᓕᒪᒃᓴᓂᖅ ᐱᓚᕐᓕᐊᑎᕋᑎᓂᖅᓱᓪᓗ ᐅᓄᖅᓱᑎᐊᓕᐅᔭᖅᓴᑦ $81,762–ᒧᑦ 2022/2023–ᒥ $472–ᒥ 2021/2022–ᒥ ᐱᔨᑎᑎᖅᑐᓕᐊᑕᖅᓯᓗᑎᒃ ᑕᒪᕐᒥᒃ ᑲᑎᒪᓕᒃ ᐊᒻᒪ ᐃᓄᖅᑲᓪᓚᕆᖅᑎᑦ ᐃᓕᐅᓕᐅᔭᕐᑐᖅᓄᓂ ᑲᓇᑕᒥ ᑲᑎᒪᓕᕐᓂᖅᓱᓪᓗ ᐊᒻᒪ ᐊᖏᓴᖅᑭᑦ ᑲᑎᒪᓕᕐᓂᖅᑐᓂ.

ᑲᑎᒪᓂᒃ ᑲᑎᒪᔨᓂᖅᓄᑦ

ᑲᑎᒪᔨᓴᕐᓂ ᐃᓕᒥᐊᓕᐅᔭᕐᑐᑦ $78,319 2022/2023-ᒥᑦ $33,900-ᒥ 19 ᑲᑎᒪᓕᓂᒃ ᑲᑎᒪᓕᕐᑐᓂᕐᓂᕆᔨᓂᒥᑦ ᑲᑎᒪᓂᖅᓂᑦ. ᐱᖓᓱᐃᓕᐅᖅᑎᒥᔪᑦ ᑲᑎᒪᑦᓗᐊᑎᒃ 2022/2023–ᒥᑦ ᐊᔪᕐᖅᑐᕐᕋᓂᐅᒃ ᒪᕐᓂᒃ 2021/2022–ᒥᑦ.

ᐱᓚᓕᔪᑦᓚᖓᓄᑦ ᐊᑭᓚᕐᓴᐅᓕᖅᑐᑦ

ᐱᓚᓕᓲᒪᓓᓕᑦ ᐊᑭᖅᑐᑦ ᐊᑭᖅᑕᕐᓕᐊᓕᐅᔭᖅᓴᑦ $72,041–ᒧᑦ 2022/2023–ᒥ $75,922–ᒥ 2021/2022–ᒥ ᐱᔨᑎᑎᑦᓗᐊᑎᒃ ᖃᑕᕐᓴᐅᔭᕐᓚᔨᕐᑎᑦ ᐊᑭᖅᑐᑦ ᐊᑭᓚᑲᒃᖖᔪᖅᑎᑕᐅᔪᑦ ᓄᓇᕗᓄᑦ ᑲᑎᒪᓕᕐᓂᖅᑐᓂ ᐅᓄᖅᑐᑦᑕᓕᐊᖅᑕᐅᓕᐅᔭᖅᑕᒪᑕ.

ᒪᓂᖅᑐᑦ ᓴᓂᕐᓂᖅᑎᑦᑎᓂᕐᒧᑦᓪᓗ ᐅᓄᖅᑐᑦᑕᓕᐊᖅᑕᐅᓕᐅᔭᖅᑐᖅ

ᓴᓂᕐᓂᖅᑎᑦᑎᓂᖅ ᐱᓚᕐᓕᐊᑎᕋᑎᓂᖅᓱᓪᓗ ᐅᓄᖅᑐᑦᑕᓕᐊᖅᑕᐅᓕᐅᔭᖅᑐᖅ $4,032 ᑕᐃᑦᓂ 2022/2023 ᑕᒪᓐᓇᑦ $6,157 2021/2022-ᒥᑦ ᐊᑭᓚᖅᑐᐃᓂᖅ ᓯᖅᑲᐃᑕᐅᒥ ᑕᖅᑎᓂᒃᓴᓂᓕ ᐊᑭᑐᐊᓕᖅᑎᓂᒃ ᐱᖓᓱᐃᓕᐅᖅᑎᒥᔪᑦ ᐊᑭᓚᖅᑐᐃᓂᖅ ᓯᖅᑲᐃᑕᐅᒥ ᐊᑭᓚᑲᒃᖖᔪᖅᑎᑕᐅᓕᐅᔭᖅᑐᖅ, ᑕᐃᒪᓗ ᐊᑎᑎᕋᓂᖅᓴᖅᑭᑕᒪᔨᓂᖅᑐᑦ ᐊᑭᓚᖅᑐᐃᓂᖅ ᓯᖅᑲᐃᑕᐅᒥ ᐊᑭᓚᑲᒃᖖᔪᖅᑎᑕᐅᓕᐅᔭᖅᑐᖅ ᑎᑎᕋᖅᑕᐅᔪᓚᑕᐅᓕᐅᔭᖅᑐᖅ ᐃᓐᓇ ᐊᑦᑐᒍᒪᔪᑦ.

ᐊᑭᓚᖅᑐᐃᓂᖅ ᓯᖅᑲᐃᑕᐅᒥ ᐊᑭᓚᖅᑐᐃᓂᖅ

ᐊᑭᓚᖅᑐᐃᓂᖅ ᐊᑭᓚᖅᑐᐃᓂᖅ ᐊᑭᓚᑲᒃᖖᔪᖅᑎᑕᐅᓕᐅᔭᖅᑐᖅ $5,032 ᑕᐃᑲᓂ 2022/2023 ᑕᒪᓐᓇᑦ $6,157 2021/2022-ᒥᑦ ᐊᑭᓚᖅᑐᐃᓂᖅ ᓯᖅᑲᐃᑕᐅᒥ ᐊᑭᓕᓚᐊᕐᓯᑎ ᑕᕐᑎᓕᕐᓂᓕ ᐊᑭᑐᐊᓕᖅᑎᓂᒃ ᐱᖓᓱᐃᓕᐅᖅᑎᒥᔪᑦ ᐊᑭᓚᑲᒃᖖᔪᖅᑎᑕᐅᓕᐅᔭᖅᑐᖅ, ᑕᐃᒪᓚᓗ ᐊᑎᑎᕋᖅᑕᐅᔪᓚᑕᐅᓕᐅᔭᖅᑕᒪᔨᓂᖅᑐᑦ ᐊᑭᓚᖅᑐᐃᓂᖅ ᓯᖅᑲᐃᑕᐅᒥ ᐊᑭᓚᑲᒃᖖᔪᖅᑎᑕᐅᓕᐅᔭᖅᑐᖅ ᑎᑎᕋᖅᑕᐅᔪᓚᑕᐅᓕᐅᔭᖅᑐᖅ ᐃᓕᓴᕐᓂᖅ ᓴᓇᔨᓂᖅ.

ᖃᖅᖠᓕᑕᐅᓂᖅ ᓴᓇᔨᓂᖅᑎᑦᑎᓂᕐᒧᑦᓪᓗ

ᓄᓇᕗᒻᒥᔪᓐᓇᖅᑐᖅ-19–ᒧᑦ ᐊᐅᓚᑦᓂᓕᕆᔨᖅᖠᓂᕐᒧᑦᓪᓗ 2022/2023–ᒥ, ᐃᓄᖅᑲᓪᓚᕆᖅᑎᑦ ᐊᑲᐅᑐᖅᑭᒪᔪᓂᒃ ᑕᐃᓕᖅᑕᐅᓂᕐᑎᓪᓗ ᐊᐅᓚᑦᓂᓕᕆᔨᖅᑕᐅᓕᐅᔭᖅᑐᖅ. ᑕᐃᒪᓕᐊᓐᓂᖅ, ᒪᓂᖅᑐᑦ ᐊᒻᒪ ᓴᖅᑭᖅᑎᑎᑎᑐᖅᓯᒪᔨᓂᖅᑐᑦ ᐅᓄᖅᑐᑦᑕᓕᐊᖅᑕᐅᓕᐅᔭᖅᑐᖅ $63,622–ᒧᑦ 2022/2023–ᒥ $55,098–ᒥ 2021/2022–ᒥ.

ᑲᑎᒪᔨᓴᕐᓂ

ᑲᑎᒪᓂᒃ ᐃᓕᐅᓕᐅᔭᖅᑐᖅ, ᐊᐃᓵᓵᖓᓂ, ᑲᓇᑕᒥ ᑭᓇᐅᔭᖅᑯᑦᓂᓕ ᑲᓇᑕᒥ ᑲᑎᒪᓵᔨᖅᑎᑦᑎᓂᕐᓂᖅᓱᓪᓗ, ᐅᓄᖅᑐᑦᑕᓕᐊᖅᑕᐅᓕᐅᔭᖅᑐᖅ ᑲᑎᒪᓕᒃ ᑲᑎᒪᔨᓂᖅᓄᑦ $19,925–ᒥ 2021/2022–ᒥ $49,875–ᒧᑦ 2022/2023–ᒥ. ᑲᑎᒪᓂᒃ ᑲᑎᒪᓴᖅᑕᐅᓕᐅᔭᕐᒥᔪᑦ ᐊᑭᓚᖅᑐᐃᓂᖅ ᑲᑎᒪᓕᑐᖅᓄᓂ.

ᐊᒻᒪ ᓱᓕ, ᑲᑎᒪᓂᒃ ᑲᑎᒪᓴᖅᑕᕐᓴᐅᓂ 8–ᖃᕐᓱᖅᓯᓴᓗᑎᒃ ᑲᑎᒪᓴᖅᑕᐃᓐᓇᓕᐅᔭᖅᑐᖅ, ᓴᖅᑭᔪᐅᑐᖃᕐᓱᓂ ᑲᑎᒪᒍᖅᑕᖅᓴᓴᓗᑎᒃ ᐅᓄᖅᑐᑦᑕᓕᐊᖅᑕᐅᓕᐅᔭᖅᑐᖅ ᓴᖅᑲᖅᓱᓂ ᐱᖓᓱᐃᓕᐅᖅᑎᒥᔪᑦ.

ᐊᑭᓕᖓᓄᑦ ᐊᑭᓚᐅᑎᑦ

ᐊᑭᓕᖓᓄᓕᒫᑦ ᐊᑭᓚᑲᐃᓕᓂᑦ ᐊᒥᓱᑕᕐᓕᐊᓕᐅᔭᖅᑕᑦ $32,175 2022/2023ᒥᑦ $28,646ᖃᐅᑎᑦᓗᒍ 2021/2022ᖃᐅᑎᑦᓗᒍ ᐱᑦᓗᒍ ᑲᑎᒪᑦᓗᑕᑦ ᐅᓱᔪᐅᔨᔨᖅᑎᑦᑕᖃᕐᓂᖅᓄᓂ ᐃᓕᖓᖅᓄᓂ ᐊᑭᑕᕐᓂᐊᕐᓯᓕᔨᓴᑦ ᐊᑭᖅᑐᑦ ᓇᑦᓂᐅᔭᕐᓂᒃᑯᓕᓂ ᓄᓇᕗᒻᒥᔪᓐᓇᖅᑐᖅᓄᑦ ᐊᑭᓚᑲᒃᖖᔪᖅᑎᑕᐅᓂᖅᓱᓪᓗ ᐃᓐᓇ ᐃᖅᑲᓇᐃᑦᑐᖅᓄᑦ ᐊᑭᓚᑲᒃᖖᔪᖅᑎᑕᐅᓕᐅᔭᖅᑐᖅ ᐊᑭᓚᖅᑐᐃᓂᖅᓱᓪᓗ ᓄᓇᕗᒻᒥᔪᓐᓇᖅᑐᖅᓄᑦ ᐊᑭᓚᑲᒃᖖᔪᖅᑎᑕᐅᓂᖅᓱᓪᓗ ᐃᓐᓇ ᐃᖅᑲᓇᐃᑦᑐᖅᓄᑦ ᐊᑭᓚᖅᑐᐃᓂᖅᓱᓪᓗ

ᖃᑐᖅᑭᐅᐊᑎᓄᑦ ᐊᐱᓕᕆᑕᐅᓴᖅᓯᒪᔪᑦ ᓱᕐᓂᖓᒍᑦ ᓄᓇᕗᑦ ᑲᓇᑕᒥ

ძᐊᐳᓯᓴᖅᑯᑦ ᑭᓇᐅᓴᓕᐅᑎᐊᖅᑭᒪᓕᕆᔨᓕᐊᖅᑎᓪᓗᑎᑦ ᑎᑭᑦᑎᓕᐅᖅᖁᑭᑐᑦ 2022/2023 ᑭᓇᐅᓴᖅᑐᑐᑎᑲᒥᖅᓄᑦ ᓇᓕᐅᑦᑕᖅᑕᐅᓱᒪᔪᑦ ᑭᓇᐅᓴᖅᑕᓯᓴᐅᕐᓕᐊᔪᑦ $360,748 (2022-ᑲᑕᓱᒪᓂᖅᴎᐅᓕᐅᖅᑐᑦ–$85,654).

ᖃᑐᖅᑭᐅᐊᑎᓄᑦ ᐊᐱᓕᕆᔨᓕᐊᖅᑎᓪᓗᑎᑦ	2023 ᑭᓇᐅᓴᖅᑐᑐᑎᑲᒥᖅᓄᑦ	2023 ᐊᑐᕐᓕᓕᕐᑐᕐᓂᖅ	2022 ᐊᑐᕐᓕᓕᕐᑐᕐᓂᖅ
ᖃᑐᖅᑭᐅᐊᑎᓄᑦ ᐊᐱᓕᕆᑕᐅᓴᖅᓯᒪᔪᑦ ᓱᕐᓂᖓᒍᑦ ᓇᓕᐅᑦᑕᖅᑕᐅᓱᒪᔪᑦ ᓄᓇᕗᑦ ᑲᓇᑕᒥ	$ 78,000	$ 438,748	$ 121,654

ᖃᑐᖅᑭᐅᐊᑎᓂᒃ ᐊᐱᓕᕆᓱᓕᐊᑦᑎᓪᓗᑎᑦ ᓱᓚᖓᒍᑦ ᐊᐱᓕᕆᑕᐅᓴᔨᒃᑎᑦ ᓇᓕᐅᑦ ᑲᓇᑕᒥᓴᖅᑭᑐᖓᓄᑦ ᐊᒥᓱᐊᓕᐊᖅᓱᒪᔪᑦ $438,748ᓄᑦ ᐅᓇᐅᓕᐅᑦᑕᐊᖅᑎᑦᓗᒍ $121,654, ᐱᑦᓗᒍ ᐊᐱᑦᑐᕐᓕᐊᖅᓱᒪᓂᖓᓗ ᖃᑐᖅᑭᐅᐊᑎᓂᒃ ᐊᐱᖓᑦ ᓇᒥᑐᐃᓐᓇᖅ.

ᐊᑐᖅᑐᐊᖏᓐᓄᒃ ᐊᑐᖅᑐᐊᓕᐅᖅᑎᒥᔪᑦ ᐊᐱᒋᔭᖅᑲᓂᖖᑦᓗᑎᒃᓗ $1,500,000 ᓱᕐᓂᖓᓄᓂ ᓇᓕᐅᑦ ᑲᓇᑕᒥᓴᖅᑭᑐᓂᑦ. ᐊᓚᓗᑦᑕᐅᖅᑲᖅ, ᐊᑐᖅᑐᐊᖏᓐᓄᒃ ᐊᐱᒋᔭᓕᐅᖅᓴᓕᑦ ᐊᐱᒋᔭᓕᐅᖅᑐᑦ 2021/2022-ᒥᑦ ᖃᑐᖅᑭᐅᐊᑎᓂᓄᓂ $36,890 ᐊᓚᓗᓗ 2022/2023-ᒥᑦ ᖃᑐᖅᑭᐅᐊᑎᒥ $319,442-ᓂᑦ.

ᐅᐱᐅᑦ ᑕᒪᓕᒪᑦ ᐊᓂᔪᖅᑐᑦ – ᖃᑐᖅᑭᐅᐊᑎᓄᑦ ᐊᐱᓕᕆᔨᓕᐊᖅᑎᓪᓗᑎᑦ ᓱᕐᓂᐊᔪᑦ ᐊᐱᓕᖅᓱᒪᔪᑦ ᓇᓕᐅᑦ ᑲᓇᑕᒥᓴᖅᑭᓂᓂᓄᓂ

2023	2022	2021	2020	2019
$ 438,748	$ 121,654	$ 38,714	$ 221,610	$ 391,796



ᐅᑭᐅᑦ ᑕᕐᓂᒪᑦ ᐊᒧᔪᖅᑐᑦ – ᓄᓇᕗᑦ ᓴᖅᓯᒪᔭᕐᓂᖅᑐᑦ, ᐃᓕᓴᐅᑎᖅᑎᕐᔪᐊᑎᑦ ᓄᐊᕐᕕᖕᓂᐊᓪᓚᑦ ᖃᑐᐊᖅᑎᐅᕗᑎᑦ

2023	2022	2021	2020	2019
$ 13,500,000	$ 12,000,000	$ 12,000,000	$ 14,000,000	$ 18,000,000

ᑐᓂᔭᐅᔪᓐᓇᖅᑐᑦ ᑭᓇᐅᔭᓕᐅᖅᑎᑎᓕᒃᑐᓄᑦ ᐊᑐᖅᑐᐊᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓕᐅᑦ

ᓄᓇᕗᒻᒥ ᓇᖕᒥᓂᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᕐᕌᒃ ᖃᐅᖅᓯᓂᔪᓕᐅᑉᐸᓇᓕᐅᖅᑐᑦ 2022/2023 ᑭᓇᐅᔭᑦ ᐊᑐᖅᑐᒃᓴᑦ ᓇᓕᐅᑦᑕᖅᑕᐅᔪᓕᐅᑦ ᖃᐅᔨᓴᓕᐅᖅᑎᑎᓕᒃᑐᓄᑦ ᑭᓇᐅᔭᓕᐅᑎᖅᑎᕐᔪᐊᓕᐅᓄᑦ $403ᓂᑦ (2022–ᑲᑎᕐᔪᒪᓕᐅᖅᑐᑦ-$131,265).

ᑭᓇᐅᔭᓕᐅᑎᖅᑎᕐᔪᐊᖅᑐᑦ	2023ᖃᓄᐃᑦ ᑭᓇᐅᔭᖅᑐᑦᑭᑎᒃᓴᑦ	2023 ᐊᑐᕐᓇᓕᕐᑐᐃᓐᓇᑦ	2022 ᐊᑐᕐᓇᓕᕐᑐᐃᓐᓇᑦ
ᑐᓂᔭᐅᔪᓐᓇᖅᑐᑦ ᑭᓇᐅᔭᓕᐅᑎᖅᑎᕐᔪᐊᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᖅᑎᑎᓕᒃᑐᓄᑦ	$ 50,000	$ 50,403	$ (81,265)

ᖃᓄᐃᓕᐅᑕᐅᑕᐅᓂᐊᖅᑐᑦ ᑭᓇᐅᔭᓕᐅᑎᖅᑎᕐᔪᐊᖅᑐᖅ ᐊᓯᓐᓇᓕᕐᓂᓕᔪᓄᑦ ᑭᓇᐅᔭᓂᑦ ᑐᓂᔭᐅᔪᓐᓇᖅᑐᐊᖅᑐᓄᑦ ᑐᖅᑭᓇᐊᖅᑐᐊᕐᓂᖅᑐᐊᖅᑐᓄᑦ ᐱᓕᕆᓂᖅᑕᐅᔪᓕᐅᓕᒫᓂᑦ ᑭᓇᐅᔭᓂᑦ ᐊᑐᖅᑐᐊᖅᑎᖅᑎᕐᔪᐊᕐᒥᓂᑦ. ᖃᓄᐃᓕᐅᑕᐅᑕᐅᓂᐊᖅᑐᑦ ᑕᑯᓴᕐᑐᓂᑦ ᐊᐅᓚᕐᓇᖅᑐᑦ ᐅᓇᓕᐅᖅᑕᐅᔪᓕᐅᑦ ᓂᓚᐅᑎᓴᐅᔪᓕᐅᑦ ᑭᓇᐅᔭᓕᐅᑎᖅᑎᕐᔪᐊᖅᑐᓕᕆᔨᒃᑯᑦ ᖃᓄᐃᓕᐅᑕᐅᑕᐅᓂᐊᖅᑐᑦ ᐅᓇᓕᐅᖅᑕᐅᔪᓕᐅᑦ ᑭᓇᐅᔭᓕᐅᑎᖅᑎᕐᔪᐊᖅᑐᓕᕆᔨᒃᑯᑦ ᑕᒪᓐᓇᐅᔭᓕᐅᑦ ᐊᐅᓚᕐᓇᖅᑐᑦ ᐊᑐᖅᑐᐊᖅᑎᖅᑎᕐᔪᐊᕐᒥᓂᑦ ᐱᓕᕆᓂᖅᑕᐅᔪᓕᐅ

ᑐᖏᑦᓭᓇᖅᑐᑦ ᐊᑕᐅᓯᔪᑦ ᐊᑭᓕᐅᑎᑦ ᒪᑐᕆᓯᒪᔨᓄ ᐊᑐᕐᑐᐊᓗᓂᑦ

ᐊᐅᓭᕋᑎᕕᓐᓄ ᖃᑎᖏᑕᕐᕕᖏᑦᑐᑦ ᓇᒻᒥᓂᔪᑎᓕᓪ ᑭᓇᐅᔪᑎᑕᐅᑦᑐᑦ ᖃᓄᐅᕗᑦᑐᑦ ᐱᓕᓇᕐᓂᖅᓯᒪᔪᓕᒃᑲᒃ ᓇᒻᒥᓂᕐᓂᕆᔨᑦ ᐃᓚᒋᔭᐱᓚᕿᒻᒥᑦ ᓇᓕᓪᓗᐊᑐᐊᓘᑦ ᑭᓇᐅᔭᓕᖅᑐᑦ ᐊᑐᖅᓯᓇᓕᒫᑦ ᐃᓕᓴᐅᔪᓂ

ᑐᖏᓕᓪᓚᕆᑐᑦ ᐊᑕᐅᓯᖏᑦ ᐊᑭᓪᐅᑎᑦ ᒪᑐᕆᐅᓯᒪᔪᓄ ᐊᑐᖅᑐᐊᓚᓄᑦ

2023	2022	2021	2020	2019
$ 30,278	$ 18,862	$ (15,179)	$ (52,457)	$ (86,108)

ᖃᓄᐃᓇᖅᑕᐅᔪᑦ

ᖃᐅᔨᐊᓪᑕᐅᖃᓄᐃᓕᔪᓂᒃ ᒪᓪᓴᒍᔭ *ᑭᓇᐅᔭᓂᒃ ᐊᐅᓪᓚᕐᓂᓐᖏᑦ ᐱᖃᓄᖅ* ᓄᓇᕗᒻᒥᑦ, ᐊᑭᓪᓚᕆᑦ ᐊᑭᓪᖅᑕᐅᔪᓕᖅᑐᑎᑦᑐᑦ ᐊᒻᒪ ᖃᑐᖅᑎᑭᑦᑎᓂᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓕᔪᓂᒃ ᐊᖏᑎᖅᑕᐅᔪᓕᓇᖅᑐᑦ ᖃᓄᐃᓇᖅᑕᐅᓂᖓᓐᓂ ᑎᒥᐅᔨᑦ ᐅᓐᒪᓕᐊᖅᑎᓪᓗᓂᑦ ᑕᒪᓐᓇ ᐊᑭᓪᓚᕆᑦ ᐊᑭᓪᖅᑕᐅᔪᓕᖅᑐᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓕᔪᓂᒃ ᐅᖓᓚᖅᓇᑎᓕᑦᑦ $20,000 ᐅᓂᒃ ᑐᖓᔪᓂ; ᐅᓂᒃ ᓄᓇᕗᑦ ᒪᓕᒐᓕᐅᖃᐅᔾᔨᒌᑦ ᐊᑭᓪᓚᕆᖅ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓕᔪᓂᒃ $20,000ᓂᒃ ᐅᖓᓚᖅᓇᑎᓕᑦᑦᓕᑦᑦᑕ. ᐊᑐᖅᑐᐊᑲᖅ ᖃᓄᐃᓇᖅᑕᐅᔪᔨᓪᓚᐊᖅ ᑭᓯᐊᓂ ᐅᓇᐊ ᐊᑭᒋᓴᓐᖏᑐᓄᑦ ᐃᖃᖅᑐᑐᓄᓇᑯᓇᖅᑎᑎᓴᓐᖏᑐᑐᓄᑦ.

ᐊᑭᓪᓚᕆᒃᑐᐅᑎᖃᖅᖁᓂᒃ ᖃᓄᐃᓇᕐᓂᓴᖃᓪᓚᐅᖅᑕᐅᑐᑦ ᐊᖏᕐᕌᒍᑦ.



ᑲᓇᑕᒃᓴᓂᕐᒧᑦ, ᓂᐅᕕᖃᖅᑕᖏᓐᓄᓚᐅᑦᑐᓂ ᓇᖅᑐᓂᔪᓐᓇᖅᑐᒥᑦ, ᐊᑐᖅᑐᐊᖏᓐᓄᓚᐅᑦᑐᓄ ᐱᓕᕆᔨᕕᖓᓂᑦ

ᑲᓇᑕᒃᓴᓪᓗᒥᑦ, ᓂᐅᕕᖃᖅᑕᕐᓂᓪᓗᒥᑦ ᓇᖅᑐᓂᔪᓂᕕᖃᖅᑐᓂᑦ, ᐊᑐᖅᑐᐊᕐᓂᓪᓗᒥᓪᓗ ᐱᓕᕆᔨᕕᖓᓂᑦ

ᐊᕐᕿᒍᒥᑦ, ᔪᐊᐳᓗᓴᖅᔪᑦ ᐊᑕᐅᓯᑐᐊᒥᒥ ᑲᓇᑕᒃᓴᓪᓗᒥᑦ ᐱᕐᔪᒪᓐᓇ ᖃᓄᓴᖅᐳᓐᓇᑦ ᐱᓕᕆᓚᓴᓗᓴᖅᓯᓪᓗ ᐱᓯᓂᑎᕐᕕᐅᓐᓇᑦ.

ᑐᓴᖓᓐᓇᐃᓕᓐᓂ ᐊᓯᓐᓂᖅᓯᒪᓂ <ᕐᓇᐃᐃᖅ ᐃᓕᑐᔪᕐᓇᖅᑐᓄᓂ ᐃᖃᓗᑐᓂ ᐊᑐᖅᑐᐊᖅᑎᑕᐅᓂᑦ ᓄᓇᓕᓂᓂ ᑲᓛᒃᓴᓂᓗᒍ ᐱᓯᓂᔾᔪᖅᑎᒃᓴᖅ ᐱᓕᕆᓂᖅᓱᓗᒍ. ᐃᓕᑐᒍᑦ ᐊᑭᓕᐅᕕᒃ 2022/2023 ᐊᕐᕿᒍᖓᓂᓄᓂ ᐊᑭᕐᕼᓕᐅᖅᑐᑐᑦ $92,036 (2022-$92,036).

ᐊᒥᓱᓂᖅᓴᑦ ᑎᒥᐅᔨᑦ ᐊᑭᓕᐅᑎᖓᓂᑦ ᐱᓕᕆᐊᓴᓴᖅᑎᓂᒋᓂᖅᓯᒪᒥᑦ ᐊᓯᒪ ᓂᐅᕕᖃᖅᑕᑦᓂᓪᓗᒥᑦ ᐱᓕᕆᐊᖓᓱᒪᔪᑦ ᐱᓕᕆᓚᓴᓗᓴᓄᓂ ᐱᓯᓂᑎᕐᕕᐅᓂᑦ ᐊᑭᓕᐅᑕᐅᕕᖃᖅᑕᕐᓂᖅᓱᒪᔪᑦ. ᐱᓕᕆᓚᓴᓗᓴᓄᓂ ᐱᓯᓂᑎᕐᕕᐅᑎᑦ ᐃᓕᓴᖃᖅᑐᑦ ᒪᓕᕆᓚᓂᖅᓯᒪᒥᑦ, ᑐᑭᓕᐊᖓᓂᓪᓗᒥᑦ ᐱᓯᓂᑎᕐᕕᐅᓂᑦ, ᐊᓗᒪ ᑐᐊᒐᖅᓴᓕᓂᖅᓯᒪᒥᑦ.

ᑕᒪᖅᑭᖅᓯᑐᑦ ᐊᑭᖓᑦ ᐱᓕᕆᐊᖅᓴᖅᑎᓂᑎᓂᖅᓯᒪᒥᑦ ᐊᓗᒪ ᓇᒻᒥᓂᔪᓐᓇᓂᑦ ᐅᔨᐊᖖᒍᑦ:

ᓄᓇᓕᖅ	ᓇᖅᑐᓂᔪᓂᕕᖃᖅᑐᐊᕐᓂᖅ	ᐱᓯᓂᑎᕐᕕᐅᖓᓂᑦ ᖃᓄᐃᓕᐅᑕᓪᓚᕆᓚᐅᖅ	ᑐᓂᓯᓂᖅᑐᓄᑦ	2023 ᐊᑐᕐᓇᓂᕐᑐᐃᓐᓇᑦ	2022 ᐊᑐᖅᑕᖏᓂᑦ	ᐃᓄᐃᑦ ᓄᓇᓕᓂᑦ	NNI
ᐃᓂᒃᑕᐃᑦ	ᑎᐸᒃ ᐋᓪᓕᓐ	ᒪᓕᒐᓕᓂᖅᓯᒪᒥᑦ	ᐱᓕᕆᐊᖅᓴᖅᑎᓂᒃᑐᑦ	$ 1,505	$ 1,291		
ᐃᓂᒃᑕᐃᑦ	ᐊᐅᑦᔪᐊᕐᓂ ᓄᓇᖕᖓᑦ	ᑐᐊᖓᒪᓚᓕᓂᓐᓂᒃᑐᓄᑦ	ᐊᓐᖑᓂᒃᑎᑎᑎᑐᑦ ᐱᓯᓂᑎᕐᕕᐅᓂᑦ	15,652	17,288		*
ᐃᓂᒃᑕᐃᑦ	ᒃᑎᑦᑐᑦ	ᑐᐊᖓᒪᓚᓕᓂᓐᓂᒃᑐᓄᑦ	ᐊᓐᖑᓂᒃᑎᑎᑎᑐᑦ ᐱᓯᓂᑎᕐᕕᐅᓂᑦ	1,368	1,908		
ᐃᓂᒃᑕᐃᑦ	ᖃᓚᐊᐅᖅᓴᖅᑎᒍᑦ ᐱᓕᕆᓂᖅᓱᒪ	ᖃᓚᐊᐅᖅᑕᓕᓂᓐᓂᒃᑐᓄ ᐃᓕᓴᐅᓕᖅᑐᖅᑐᖅ	ᐱᓐᖑᓂᒃᑐᐃᓐᓇᑦ	5,483	2,645		
ᐃᓂᒃᑕᐃᑦ	ᐊᐃᓕᓐᓄ ᖃᑕᓐᓂᖅᓴᖅ–ᐅᐊᐳ	ᑐᐊᕐᑕᐅᖅᑕᐅᓂᖓᓐᓄ	ᐱᓐᖑᓂᒃᑐᐃᓐᓇᑦ	6,230	6,395		
ᐃᓂᒃᑕᐃᑦ	Helen Klengenberg	ᑐᐊᕐᑕᐅᖅᑕᐅᓂᖓᓐᓄ	ᐱᓐᖑᓂᒃᑐᐃᓐᓇᑦ	3,116	2,665		
ᐃᓂᒃᑕᐃᑦ	4ᐊᐱᓐᖓᓪᓗᐊᒥᑦ ᓇᖅᑎᑐᓂᓐᓂᒃᑐᓄ	ᐱᓇᒥᓇᖅᓯᐅᑎᑦ	ᐱᓐᖑᓂᒃᑐᐃᓐᓇᑦ	13,379	-		
ᐃᓂᒃᑕᐃᑦ	ᑲᒪᑎᐊᖅᓂᖅ	ᖃᓚᐊᐅᖅᑕᓕᓂᓐᓂᒃᑐᓄ ᐃᓕᓴᐅᓕᖅᑐᖅᑐᖅ	ᐱᓐᖑᓂᒃᑐᐃᓐᓇᑦ	29,790	27,583		
ᐃᓂᒃᑕᐃᑦ	ᑲᓇᑕᒥ ᒥᖓᐳᐃᖅᓯᓇᖅ	ᐱᓇᒥᓇᖅᓯᐅᑎᑦ	ᐱᓐᖑᓂᒃᑐᐃᓐᓇᑦ	1,605	-		
ᐃᓂᒃᑕᐃᑦ	ᖁᓛ ᐱᓕᓐᓄ	ᐃᓕᓴᐅᓕᖅᑐᖅᑐᖅ	ᐱᓐᖑᓂᒃᑐᐃᓐᓇᑦ	1,093	-		
ᐃᓂᒃᑕᐃᑦ	Black Heart Café Inc.	ᑕᒧᑐᓄᖅᓯᑦ ᑲᐱᑐᓄᖅᓯᑦᓗ	ᐱᓐᖑᓂᒃᑐᐃᓐᓇᑦ	2,911	-		
ᐃᓂᒃᑕᐃᑦ	ᓱᓴᖅᔪᑦ ᑎᒥᖅᔪᑦ	ᑕᒧᑐᓄᖅᓯᑦ ᑲᐱᑐᓄᖅᓯᑦᓗ	ᐱᓐᖑᓂᒃᑐᐃᓐᓇᑦ	1,103	-		
ᐃᓂᒃᑕᐃᑦ	ᑭᐳᐱᓱ ᑐᓴᖅᒥᓇᖅ	ᑕᒧᑐᓄᖅᓯᑦ ᑲᐱᑐᓄᖅᓯᑦᓗ	ᐱᓐᖑᓂᒃᑐᐃᓐᓇᑦ	-	2,486		
ᑲᑎᖅᑐᑦ				$ 83,235	$ 62,261		

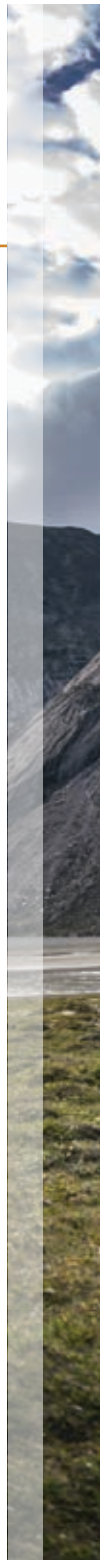
ᐃᓕᓐᓂ ᐊᑦᔨᑎᓐᓄᓐᓂ ᐊᒥᓱᓐᓂ ᐅᖅᑐᐱᐅᑉᐳᓐᓇᖅᑐᓂᖅᓯᒪᔪᓂ.

ᓇᐃᓴᖅᓯᒪᔪᓂ ᑐᓂᖅᓂᑯᑕᐅᔨᓚᓂ ᐊᑲᓇᕆᒪᑦᔨᔪᓂᖅᓱᑦ

	2023 ᐊᑐᕐᓚᕆᑐᐃᓚᖅᓂ	2023 ᐳᓴᓂᖅᓱᒃ	2022 ᐊᑐᕐᓚᕆᑐᐃᓚᖅᓂ	2022 ᐳᓴᓂᖅᓱᒃ
ᐱᓇᐃᐅᕐᓗᐊᑕᕆᑐᑦ	$ 66,215	79.6%	$ 43,065	69.2%
ᐊᓂᕆᕿᑎᑎᒍᑎ ᐱᐅᕐᑎᓂᖅᓯᐊᓂᖅᓗᒍᑦ	17,020	20.4%	19,196	30.8%
ᑲᑎᕐᔪᐊᑦ	$ 83,235	100.0%	$ 62,261	100.0%

ᐊᑐᖅᑐᐊᖅᑕᐅᔪᑦ

ᐱᓕᓇᐊᒃᓴᖏᑦ



ᖃᒧᑉᓴᓕᓕᐅᕈᑎᒃᑕᑦᑕᖅᓯᒪᔪᓕᑦ

ᖃᒃᓴᓯᐅᓂᖏᑦ ᑭᓇᐅᖅᑭᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓯᒪᔪᓐᓂᑦ ᐃᓕᑎᐊᓕᐅᕐᑐᑦ ᑕᑦᓕᒪᓂᑦ 51–ᒧᑦ (2022–46), ᐱᔨᑎᕐᑕᐅᔪᑦ ᐃᓕᑎᐊᖃᑦᓴᑎᒃ ᑕᑦᓕᒪᓂᑦ 35-ᒧᑦ (2022-33).

ᑎᓴᒪᑦ (2022-6) ᓄᑦᑦ ᐊᑭᓕᓴᓂᐅᑎᑦ ᐊᑐᖅᑐᐊᑭᓇᐃᑎᒪᔨᐅᓯᒪᔪᓕᑦ ᐊᓂᕐᑕᐅᓯᒪᔪᓕᑦ ᑕᒪᒃᑭᖅᓴᓂᑦ $2,200,000 (2022-$1,757,500). ᐊᖅᖃᒍᑦ ᐃᓯᐊᓂᑦ, $1,449,930 (2022-$974,589) ᐋᖅᓯᓇᐅᓯᒪᓕᐅᖅᑐᑦ.

ᐱᑕᖅᓴᓂᑐᖅ (2022 –ᐊᑕᐅᓯᖅ) ᐊᑭᓕᓴᓂᐅᑎᑦ ᐊᒥᓯᑉᓇᐊᖅᑕᐅᓯᒪᔪᓕᑦ (2022-$650,000) ᓄᑦᑭᑉᓇᐊᖅᑕᐅᑎᓪᓗᒍ. 6 (2022-ᒪᖅᑲᒃ) ᐊᑭᓕᓴᓂᐅᑎᑦ ᐊᑐᖅᑐᐊᑕᐅᓯᒪᔪᓕᑦ ᓄᑦᑭᑉᓇᐊᖅᑕᐅᓯᒪᔪᓕᑦ ᑕᒪᒃᑭᖅᓴᓂᑦ ᑭᓇᐅᖅᑭᑦ $2,495,000 (2022-$1,150,000). ᒪᖅᑲᒃ (2022 – ᐊᑕᐅᓯᖅ) ᐊᑭᓕᓴᓂᐅᑎᑦ ᑲᑎᖅᓴᓂᑲᒃ.

ᓇᐅᕎᐅᒪᓕᔪᖅᑲᖏᑦᑐᖅ ᑎᑎᖅᑲᑦ ᐊᑭᓕᓴᒃᖁᐅᑎᒧᑦ (2022 – $500,000) ᓄᑦᖁᔭᓚᐊᖅᑕᐅᓕᐅᖅᑐᑦ (2022 – ᐊᑕᐅᓯᖅ). ᑭᓯᐊᓂ, ᓇᐅᕎᑎᐅᒪᓕᔪᓐᓂᑦ ᑎᑎᖅᑲᑦ ᐅᓇᖅᓯᓗᐊᖅᑕᐅᓕᐅᖅᑐᑦ 2021/2022–ᒥ ᐅᓇᑭᓐᓂᖓᓚᐊᖅᑕᐅᓕᐅᖅᑐᑦ $300,000–ᓂᒃ 2022/2023–ᒥ. ᐱᑕᖅᓴᓂᑐᖅ (2022 – ᐱᑕᖅᖁᖏᑦᑐᖅ) ᓄᑦᑭᑉᓇᐅᕎᐅᒪᓕᔪᓐᓂᑦ ᑎᑎᖅᑲᐃᑦ ᐊᒥᐊᒃᑯᓂᑦ (2022 – $ᐱᑕᖅᓴᓂᑐᖅ) ᐊᓂᕐᑕᐅᑕᐅᓕᐅᖅᑐᑦ.

ᑕᒪᓕᐅᕈᓕᐅᖅᑐᑦ (2022-7) ᓄᑦᑭᑉᓇᐃᓕᓴᖅᑎᑕᐅᔪᓐᓂᑦ ᐊᑐᖅᑐᐊᓚᐃᑦ ᐊᓂᕐᑕᐅᑕᐅᓕᐅᖅᑐᑦ 2022/2023 ᑕᒪᒃᑭᖅᓴᓂᑦ $1,215,000 (2022 - $1,345,963). 8 (2022- ᐱᑕᖅᖁᖏᑦᑐᖅ) ᐃᓯᓂᕐᓴᓕᖅᑎᑎᑕᐅᔪᓐᓂᑦ ᐊᑐᖅᑐᐊᑭᓇᐃᑎᒪᔨᐅᓯᒪᔪᓕᑦ ᑕᒪᒃᑭᖅᓴᓂᑦ $2,868,362 (2022-$ᐱᑕᖅᓴᓂᑐᖅ) ᓄᑦᑭᑉᓇᖅᑎᑎᑕᐅᓕᐅᖅᑐᑦ ᐊᑐᖅᑐᐊᑭᓇᐃᑎᒪᔨᐅᓯᒪᔪᓕᑦ ᐊᑐᖅᑐᐊᑭᓇᐃᑎᒪᔨᐅᓯᒪᔪᓕᑦ ᑕᒪᒃᑭᖅᓴᓂᑦ $51,689 (2022 – $ᐱᑕᖅᓴᓂᑐᖅ) ᓄᑦᖁᔭᓚᐊᖅᑕᐅᓕᐅᖅᑐᑦ.

ᐊᑕᐅᓯᖅ (2022 - ᒪᖅᑲᒃ) ᐃᓯᓂᓕᓴᖅᑎᑎᑕᐅᓕᐅᖅᑐᒪᔪᓕᑦ ᐊᑐᖅᑐᐊᑭᓇᐃᑎᒪᔨᐅᓯᒪᔪᓕᑦ ᐊᑐᖅᑐᐊᑕᐅᓯᒪᔪᓕᑦ ᐊᑐᖅᑐᐊᑕᐅᓕᐅᖅᑐᑦ.

ᐊᑭᓐᓂᓕᓪᓕᐊᔨᓱᑎᑦ ᑭᓇᐅᖅᓂᓕ ᐊᑐᖅᑐᐊᓴᓇᖏᑦ

ᐊᑕᐃᓐᓂᑐᑦ ᓄᑦᑭᑉ ᐊᑐᖅᑐᐊᓴᓇᖏᑦ ᑭᓇᐅᖅᓂᒃ ᐊᑐᖅᓯᑲᖅᑐᑦ 2022/2023.

- ᓄᓇ ᑎᒥᓴᓄᑦ
- CHOU ᖃᐅᔨᓴᓪᓕᑦᑐᑦ ᐊᓗᒪ ᐱᓕᕐᓂᓪᓕᐊᑎᑎᒋᔨᑦ
- ᐃᑭᑎᑎᓂᔪᓐᓂᑦ ᑎᑎᓴᓄᑦ.
- 6999514 ᑲᓇᑕ ᑎᒥᖏᑲ
- ᓂᑎᖅᓯᓂᒥᑦᑐᑦ ᓄᓇᕗᓂᑦ ᑲᓚᑦᓂ
- ᓄᓇᕗᓂᑦ ᖃᐅᔨᓴᓂᑎᐊᓂᔪᓂᔪᓐᓂᒧᑦ ᐊᖏᓂᖃᑎᒌᒍᑎ
- ᐊᑯᓗᒃ ᑎᓕᓂᔪᖏᓐ
- 5140 ᓄᓇᕗᑦ ᑎᒥᖏᑲ

ᖃᐅᔨᓴᓐᖏᑐᓄᓕ ᐊᑎᑕᖏᓐᓂᖏᓪᓗᑦ ᐊᐅᓚᓂᑎᓂᖃᖅ

ᐊᑎᑕᖏᓚᐅᓪᓗᑯᑯᒍᒍᔪ ᖃᐅᔨᓴᓕᖏᓐᓄᑦᑎᑦ, ᑭᒃᑯᐊ ᓇᖏᓂᖃᖅᑐᑎᑦᓴᓚᐅᓪᓗᑯᑯᒍᒍᔪ ᐊᑲᖃᑎᒌᖅᑕᐅᓪᓗᑯᑯᒍᒍᔪ ᐊᑐᖅᑐᐊᓕᒫᓂᖃᖅᑐᓂᑦ ᓄᓇᕗᓂᖏᓐᓂᑦ ᐅᓪᓗᓕᒫᓂᖃᖅᑐᓂᑦ ᑭᒃᑯᐊ ᓇᖏᓂᖃᖅᑐᑎᑦᓴᓚᐅᓪᓗᑯᑯᒍᒍᔪ ᓄᓇᕗᓂᖏᓐᓂᑦ ᐊᑐᖅᑐᐊ



ᖃᑲᓇᐅᓕᕆᔨᓂᖅᐹᒥᑦ ᓄᓇᕗᑦᑎᔪᑦ

ᒎᓕᐊᐃ ᓇᖏᒥᓂᖃᖅᑐᑐᓇᓚᖅᑯᑦ ᐱᓕᕐᓇᖅᓴᑦ ᐱᒃᑲᓂᖃᖅᑳᑎᓪᓗᒍ ᐊᑭᑕᕆᓂᕈᑎᑲᓂᖃᖅᑎᑎᒋᒥᑦ ᓄᓇᕗᑦᑎᐊᓪᓚᑦ ᓄᓇᕕᒻᒥᑦ. ᐊᓂᖏᔪᓴ ᐃᓱᐊᒋᑦ, ᒎᓕᐊᐃ ᓇᖏᒥᓂᖃᖅᑐᑐᓇᓚᖅᑯᑦ ᐊᑭᑕᕆᓂᕈᑎᒋᑦᑎᓂᑎᑕᐅᖅᑐᑦ 9–ᒋᑦ (2022 - 9) ᓄᓇᕕᒃᓴᑦ 25-ᒋᑦ ᓄᓇᕗᑦᑎᓂᒋᑦ.

ᒎᓕᐊᐃ 9-ᖏᓚᑦ ᐊᑭᑕᕆᑲᖏᖅᑕᐅᒋ ᐊᑭᑕᕆᑲᖏᖅᓴᖅᒋᑦ ᐅᑯᐊᖏᓚᑦ ᐃᓱᓕᔪᒃᑐᑎᐊᖅ ᐊᓚᒪ ᓴᑯᓕᔪᒃᑐᖅ ᖃᑎᖅᑎᐅᒋ; ᐊᖏᓴᐊᑦ, ᓴᓪᓕᒋ, ᑲᖏᖅᑲᓂᒋᓗ ᑭᙳᑦᑕᓂᒋᓗ; ᑲᖏᖅᑲᔪᓚᖅᓗ, <ᓱᒋᖅᑲᐃᖅ, ᐃᓱᓕᓓᑦ, ᑭᖑᓕᑕᑦᑕᓗ ᖃᑎᖅᑎᓪᓗᒋᑦ.

ᑎᑎᕋᖅᓯᒪᔨᑦ ᐊᒋᓐ ᑕᒪᓐ ᓇᓗᓇᐃᔾᔨᐃᓯᒪᔨᑦ ᑭᓯᒋᒋᑦ ᖃᓄᖅᑲᐅᒋᒋᓂᖅᓗ (ᐊᑭᑕᓗᐊᑕᑐᐊᖅ ᑭᓯᐊᒋ) ᐊᑭᑕᕆᓂᐅᑎᓪᓕᑦ ᓄᓇᕗᑦᑎᔪᒋᑦ.

ᖃᑭᕈᑲᒋᓗᒋᑦ

ᐊᐃᖅᑐᑲᕈᓯᒪᔨᕈᑲᖅ	2022/2023				2021/2022			
ᓄᓇᕗᒃ	ᐃᓱᒪᓕᕐᓂᖅ ᐊᕈᑲᐃᐊᖅᑕᑦ	ᑐᑭᓯᐊᕐᑐᑦ ᐊᑐᕈᑲᐃᐊᑦᑕᑦ	ᑲᑎᒪᔨᑦᑕᑦ ᐊᑭᖅᑐᖅ	ᓴᖅᑭᑐᖅ ᐅᒃ ᐊᑐᕈᑲᐃᐊᖅᑕᐅᔪᑦ ᑲᑎᒪᓂᖅᓴᑦ	ᐃᓱᒪᓕᕐᓂᖅ ᐊᕈᑲᐃᐊᖅᑕᑦ	ᑐᑭᓯᐊᕐᑐᑦ ᐊᑐᕈᑲᐃᐊᑦᑕᑦ	ᑲᑎᒪᔨᑦᑕᑦ ᐊᑭᖅᑐᖅ	ᓴᖅᑭᑐᖅ ᐅᒃ ᐊᑐᕈᑲᐃᐊᖅᑕᐅᔪᑦ ᑲᑎᒪᓂᖅᓴᑦ
ᑭᓪᓚᐃᑦ	-	1	239,475	1.5	-	1	127,706	1.0
ᑲᖏᖅᑲᔪᓚᖅ	3	-	944,429	6.0	3	-	965,162	7.3
ᐃᓴᒃᑲᐃᑦ	22	10	7,897,352	50.5	19	9	6,545,710	49.4
<ᓱᒋᖅᑲᐃᖅ	1	-	143,114	1.0	1	-	143,114	1.0
ᖃᑭᕈᑲᒋᓗᒃ – ᑲᑎᒪᔨᓄᑦ	26	11	9,224,370	59.0	23	10	7,781,692	58.7

ᑭᓪᓕᕐᓂᕐᒥ

ᐊᐃᖅᑐᑲᕈᓯᒪᔨᕈᑲᖅ	2022/2023				2021/2022			
ᓄᓇᕗᒃ	ᐃᓱᒪᓕᕐᓂᖅ ᐊᕈᑲᐃᐊᖅᑕᑦ	ᑐᑭᓯᐊᕐᑐᑦ ᐊᑐᕈᑲᐃᐊᑦᑕᑦ	ᑲᑎᒪᔨᑦᑕᑦ ᐊᑭᖅᑐᖅ	ᓴᖅᑭᑐᖅ ᐅᒃ ᐊᑐᕈᑲᐃᐊᖅᑕᐅᔪᑦ ᑲᑎᒪᓂᖅᓴᑦ	ᐃᓱᒪᓕᕐᓂᖅ ᐊᕈᑲᐃᐊᖅᑕᑦ	ᑐᑭᓯᐊᕐᑐᑦ ᐊᑐᕈᑲᐃᐊᑦᑕᑦ	ᑲᑎᒪᔨᑦᑕᑦ ᐊᑭᖅᑐᖅ	ᓴᖅᑭᑐᖅ ᐅᒃ ᐊᑐᕈᑲᐃᐊᖅᑕᐅᔪᑦ ᑲᑎᒪᓂᖅᓴᑦ
ᐊᖏᓴᐊᑦ	1	-	537,897	3.4	1	-	537,897	4.1
ᓴᓪᓕᖅ	1	-	982,948	6.3	1	-	982,948	7.4
ᑲᖏᖅᑲᔪᓚᖅ	1	-	759,736	4.9	1	-	799,380	6.0
ᑭᓪᓕᕐᓂᖅ – ᑕᒪᑲᑭᖅᑲᓂᑦ	3	-	2,280,581	14.6	3	-	2,320,225	17.5

ᖃᒃᓇᐃᒪᓕᕆᔨᓂᖅ ᓄᓇᓕᒫᑎᒍᑦ (ᑲᔪᓯᔪᖅ)

ᖁᑎᖅᑎᐅᔨᓂ

ᐊᐃᒃᑐᖅᓯᒪᔪᖅ	2022/2023				2021/2022			
ᓄᓇᓕᒃ	ᐃᓕᓴᕐᕕᖏᓐᓄᑦ ᐊᖅᑐᐃᑦᑐᑦ	ᑐᑭᓯᐊᖅᑐᑦ ᐊᑐᖅᑐᐃᓐᓇᑦ	ᑲᑎᒪᔨᓂᒃ ᐊᑭᓐᓄᑦ	ᑲᑎᒪᔨᓂᒃ ᐊᑐᖅᑐᐃᓐᓇᑦ ᑲᑎᒪᔨᓂᒃ ᐅᑎᖅᓯᒪᔪᑦ	ᐃᓕᓴᕐᕕᖏᓐᓄᑦ ᐊᖅᑐᐃᑦᑐᑦ	ᑐᑭᓯᐊᖅᑐᑦ ᐊᑐᖅᑐᐃᓐᓇᑦ	ᑲᑎᒪᔨᓂᒃ ᐊᑭᓐᓄᑦ	ᑲᑎᒪᔨᓂᒃ ᐊᑐᖅᑐᐃᓐᓇᑦ ᐅᑎᖅᓯᒪᔪᑦ
ᐃᓱᒪᓕᕐᓂᐊᖅ	7	1	3,042,229	19.3	6	1	1,888,702	14.3
ᖃᐅᔨᓴᕐᑐᖅ	3	-	1,106,588	7.1	3	-	1,256,956	9.5
ᖁᑎᖅᑎᐅᑦ–ᑲᑎᒪᔨᓂᒃ	10	1	4,148,817	26.4	9	1	3,145,658	23.8

ᑲᑎᒪᔨᓂᒃ

ᑲᑎᒪᔨᓂᒃ								
ᑕᒪᑲᕐᓴᓂᒃ ᐊᑐᖅᑐᐃᓐᓇᑦ ᑲᑎᒪᔨᓂᒃ	39	12	15,653,768	100.0	35	11	13,247,575	100.0



ᖃᑉᓂᐃᓕᓕᐅᑉᐳᖅᑎᑦᑕᖃᖅᑎᑦᑕᖃᖅᓯᒪᔨᓪᓚᑦ ᐱᓕᕆᔨᐅᒪᓕᕆᓂᖅᓄᑦ

ᑯᐊᐅᓚᓴᑦ ᐊᖏᔪᒋᔭᓂᖅᐳᑎᑎᒋᐊᓕᐅᖅᑕᖅᑭᑎᑦ ᐱᓕᕆᔨᐊᓚᖏᓴᓕᑦ ᐃᓕᓴᐅ ᐊᐸᓕᓴᒻᒪᓂᖅᓯᐊᖅᑭᖏᓴᐅᒃᑐᓂᖅᓄᑦ ᑲᒪᔨᐅᓂᖅᓗᒍᑦ ᖃᖅᑐᖅᓯᐊᖅᑭᖏᓴᐅᒃᑐᓂᖅᓄᑦ. ᐊᖅᑭᒋᔪ ᐃᓱᐊᓂ, ᑯᐊᐅᓚᓴᑯᑦ ᑭᓇᐅᔭᓂᓄᑦ ᐊᑐᖅᑐᐊᖅᑭᐅᓱᒪᔨᓪᓚᑦ (ᐱᖅᑯᑎᓕᓄᓂ ᑭᓱᐊᓂ) ᑲᒻᓴᓂᔨᐸᑎᒍᑦ, ᓇᓗᓇᐃᔭᖅᑕᐅᓱᒪᔨᓪᓚᑦ ᑕᒃᑯᒍᓂ ᐊᑕᓵᓂᑐᓂᓄᑦ.

	2022/2023				2021/2022			
ᓇᒻᖅᑯᑎᑎᒋᔭᐅᔭᖅᑲᒻᓴᓂᓄᑦ	ᐃᓱᓕᓴᖅᓱᓂ ᐊᖅᑐᐊᒍᓂ	ᑐᑭᓕᐊᖅᑐᑦ ᐊᑐᖅᑐᐊᑭᑎᑦ	ᑲᑎᖅᓴᓕᑦ ᐊᑭᓕᓴᐅ	ᐅᓪᓗᒥᓂᖅ ᐅᒪ ᐊᑐᖅᑐᐊᖅᑭᐅᓱᒪᔨᓪᓚᑦ ᑲᑎᖅᓴᒻᒪᓂᖅᓄᑦ	ᐃᓱᓕᓴᖅᓱᓂ ᐊᖅᑐᐊᒍᓂ	ᑐᑭᓕᐊᖅᑐᑦ ᐊᑐᖅᑐᐊᑭᑎᑦ	ᑲᑎᖅᓴᓕᑦ ᐊᑭᓕᓴᐅ	ᐅᓪᓗᒥᓂᖅ ᐅᒪ ᐊᑐᖅᑐᐊᖅᑭᐅᓱᒪᔨᓪᓚᑦ ᑲᑎᖅᓴᒻᒪᓂᖅᓄᑦ
ᒪᑐᐅᔨᓕᖏᓐᓂᑦᑐᑦ ᐊᑐᖅᑐᐊᑭᑎᑦ								
ᓴᓇᔨᐅᓂᖏᓐ	8	5	6,102,261	39.0	7	5	4,100,822	31.0
ᑐᖏᑦᓴᓚᓇᔭᑦ	7	1	1,797,068	11.5	6	1	1,643,622	12.4
ᓂᐅᑦᕿᑎᑦ	8	2	1,562,284	10.0	7	3	1,579,949	12.0
ᐱᔭᑎᑕᐅᑎᑦ	7	4	2,821,875	18.0	6	2	2,525,151	19.0
ᐃᖏᑦᕋᔭᔪᑎᓇᓂᑦ	2	-	605,699	3.8	2	-	633,450	4.8
ᑕᒪᐅᕆᓐᓇᑦ – ᒪᑐᐅᔨᓕᖏᓐᓂᑦᑐᑦ	32	12	12,889,187	82.3	28	11	10,482,994	79.2
Non-Performing								
ᒪᑐᐅᔨᓕᓪᓚᑦ	7	-	2,764,581	17.7	7	-	2,764,581	20.8
Total Loan Portfolio								
ᑕᒪᐅᕆᓐᓇᑦ ᐊᑐᖅᑐᐊᑭᑎᑦ ᐅᒪᖏᓐᓂᑦ	39	12	15,653,768	100.00	35	11	13,247,575	100.0

ᐊᑐᖅᑐᐊᖅᑕᐅᑎᑎᑎᓂᐊᓂᔪᑐ

ᒪᓕᒋᐊᓱᓕᐅ

ᑕᐃᒪᓕᓪ, ᑲᓇᑕᒥᓪ ᑭᓇᐅᔭᖅᑯᐊᖅᑎᓴᓐᓂ, ᐱᓕᐊᖅᑐᑎᓪ ᓄᓇᕗᑦᑎᓪ, ᐊᑭᓕᖅᓴᐅᑎᑦᓯᖅᑎᑎᐅᕐᖅᑲᐊᖅᓯᒪᑕ ᐱᑎᐊᓕᓵᖅᑐᑐᓪ ᓇᖏᑦᓂᔪᓐᓇᖅᑐᖅ ᓇᖏᑦᓂᔪᓐᓇᓕᒻᒥᓪ ᑎᑎᖅᑲᖅᖃᕐᓂᑐᑦ ᑲᔪᓯᑎᐊᖅᓯᒪᓂᔪᒥᓂᖅ.

ᑕᒪᓐᓇᓪ ᐊᓯᔾᔨᓕᐅᖅᓯᒪᔪᓪ ᖃᑲᖏᑦᑎᐊᑦᓴᖅ ᓄᓇᕗᑦᑎᓪ ᑭᓴᔪᒥ ᓴᖅᑭᓕᐅᖅᑎᑦᓯᑐᓪ ᐊᑐᖅᑐᐊᖅᓇᕐᓂ ᐊᑐᖅᑐᐊᖅᓇᕐᓂ ᐅᓪᓗᒥ ᓇᓗᓴᖏᓪ ᐃᓚᖅ ᑲᑎᒪᔨᖅ 17.66%–ᖏᑐ ᓇᖏᑦᓂᓱᖅᓴᖅ ᐊᑐᖅᑐᐊᖅᓇᕐᓂᖅ ᑎᑎᖅᔪᑦᑕᑕ. ᓄᓇᕗᑦ ᑐᖓᒪᓇᕐᔪᑦ ᑎᑎᖅᒪᑦ ᓇᖏᑦᓂᖅᑎᑦᖢᐅᔪᖅᑐᖅ ᐊᑐᖅᑐᐊᖅᓇᕐᓂᖅ ᑎᑎᖅᔪᑦᑕᑦ ᐊᑎᓕᐅᖅᑎᐅᑦᓯᓗᓪ ᓄᓇᓕᒻᒥ ᐊᖓᔪᖅᑎᓪ.

ᑎᑎᐅᓕᖅᓴ ᐱᑎᑎᓕᓵᓇᖅᑐᖅ ᐊᑭᓕᑌᒪᓂᖅᑲᖏᑦᓂ ᐅᔪᓂᖓᓪ:

- ᐊᑐᖅᑐᐊᑌᑦ ᓇᖏᑦᓂᖅᑲᖅᑎᓄᑦ;
- ᐊᖓᔪᖅᑕᐅᔪᓕᒻᒥᑦ ᐊᑐᖅᑐᐊᑌᒪᒍᑦ ᑭᓇᐅᔭᖅᑯᐊᖓᓂᑦ ᓇᖏᑦᓂᖅᑲᖅᑎᓄᑦ;
- ᑭᓇᐅᔭᓂᑦ ᐱᑭᖅᒪᐃᔨᓴᓂᖅᑲᖅᑎᑦᑎᓗᒍᖅ ᓄᓇᕗᓐᓂᑦ ᓇᖏᑦᓂᖅᑲᖅᑎᐅᔨᓂᑦ; ᐊᓚᒪᓗ
- ᓇᓪᓕᐅᕆᐊᓯᒪᓕᓪᓂᑦ ᐱᑭᖅᒪᐃᔨᓴᓂᖅᑲᖅᑎᑦᓂ ᐱᑭᖅᒪᐃᔨᓴᓂᖅᒪᒍᑦ ᐅᒪᐃᓕᐅᖅᓯᓂᑦ ᓇᖏᑦᓂᖅᑲᖅᑎᐅᔨᓄᑦ

ᐅᓄᓴᖓᔪᓐᓇᖅᑐᓂᑦ $2,000,000 ᖃᓄᓂᐃᓐᓇᖅ ᐊᑕᐅᓯᓪᒪᑦ ᓇᖏᑦᓂᓚᖕᒪᑦ ᖃᓄᓂᐃᓐᓇᓪᓴᓐᓂᑦ ᐊᖏᑐᓂᓐᓇᒪᑦ ᓇᖏᑦᓂᓚᖕᒪᑦ.

ᐃᓱᒪᓕᓪᓗᑎᑦ ᐊᑐᖅᑐᐊᕐᑎᑦ, ᑭᒃᑯᐊ ᓇᖏᑦᓂᖅᑲᖅᑐᓂᓚᐅᔪᒥᑦ ᑐᓂᓯᖃᕐᓂᖅᓴᑦ ᐃᓱᓂᖓᓂ ᐊᑭᓕᖅᓴᐅᑎᑦᓯᖅᑎᑎᐅᕐᖅᑲᖅᑎᓂ ᐊᑐᖅᑐᐊᕐᑎᐅᓂᓪ.

- ᑕᒪᒃᑯᐊ ᐃᓱᓕᓂ ᐊᑭᓕᖅᓴᐅᑎᖅᑲᖅᑎᑦ ᓄᓇᕗᑦᑎᓪᓚᐅᖅᑎᓯᓂᖅᑲᖅᑎᑦᓂ ᐊᖓᔪᖅᑎᓪᓚᐅᖅᑎᑦᓂ.
- ᐃᓱᓕᓵᓄᑦ ᐊᑐᖅᑐᐊᕐᓄᑦ, ᐃᓱᑎᖏᓐᓄ ᐊᑐᐃᓐᓇᐅᔨᖅᑲᖅ ᐊᖓᔪᖅᑎᑦ ᑕᓕᒪᔪᓐᓇᖅᑐᖅ ᐊᖓᔪᖅᑎᓪᓚᐅᖅᑎᑦᓂᖅᑲᖅᑎᑦᓂ ᐊᑭᓕᖅᓴᐅᑎᑦᓯᖅᑎᑎᐅᕐᖅᑲᖅᑎᑦᓂ ᐊᑐᖅᑐᐊᕐᑎᐅᓂᓪ 25-ᓄᑦ.

ᖃᑎᖓᓕᒫᓂᖅᓗᑦ ᐊᑭᑦ ᐊᓴᖅᑭᑕᐅᔪᓐᓇᖅᑐᖅ ᐊᑭᓚᓐᓂᖅᓴᑦ ᐊᑐᖅᑐᐊᕐᓂᖅᓗᑦ ᐃᓕᓴᕐᓂᖅᓗᑦ ᐊᑭᓕᖅᓴᐅᑎᑦᓯᖅᑎᑎᐅᕐᖅᑲᖅᑎᑦᓂ ᐊᑐᖅᑐᐊᕐᑎᐅᓂᓪ ᐃᓕᓴᕐᓂᖅᓗᑦ ᐊᑭᓕᖅᓴᐅᑎᑦᓯᖅᑎᑎᐅᕐᖅᑲᖅᑎᑦᓂ ᐊᑐᖅᑐᐊᕐᑎᐅᓂᓪ ᐃᓚᖅᑭᑦ 0%–ᒥᑦ 5%–ᓗᑦ.

- ᐊᑭᓚᖅ ᐊᑐᖅᑐᐊᕐᓂᖅᓗᑦ ᐊᑭᑎᔪᐅᔨᖅᑲᖅᑎᑦ ᑭᓴᔪᒥ ᓄᓇᕗᑦ ᓴᖅᑭᓕᒫᕐᓂᑦ ᐊᑐᖅᑐᐊᖅᓯᓂᖅ ᐊᑭᓕᖅᓴᐅᑎᑦᓯᖅᑎᑎᐅᕐᖅᑲᖅᑎᑦᓂ ᓇᖏᑦᓂᖅᑲᖅᑎᓪᓚᐅᖅᑎᑦᓂᖅᑲᖅᑎᑦᓂ ᐃᓕᓴᕐᓂᖅᓗᑦ ᐊᑐᖅᑐᐊᕐᑎᐅᓂᓪ.
- ᖃᑎᖓᓕᒫᓂᖅᓗᑦ ᐊᑭᑦ ᑭᓴᔪᒥ ᓇᖏᑦᓂᖅᑲᖅᑐᓂᓚᐅᖅᑎᑦᓂ ᐊᑭᓕᖅᓴᐅᑎᑦᓯᖅᑎᑎᐅᕐᖅᑲᖅᑎᑦᓂᖅᑲᖅᑎᑦᓂ ᐱᓕᕐᓂᑎᖅᑕᐅᓂᓪ ᐊᑐᖅᑐᐊᕐᑎᐅᓂᓪ ᐃᓕᓴᕐᓂᖅᓗᑦ ᐊᑭᓕᖅᓴᐅᑎᑦᓯᖅᑎᑎᐅᕐᖅᑲᖅᑎᑦᓂ ᐊᑐᖅᑐᐊᕐᑎᐅᓂᓪ ᐅᑎᖅᑕᐅᓂᓪ ᐊᑭᓕᖅᓴᐅᑎᑦᓯᖅᑎᑎᐅᕐᖅᑲᖅᑎᑦᓂ ᐊᑐᖅᑐᐊᕐᑎᐅᓂᓪ ᐊᑭᓕᖅᓴᐅᑎᑦᓯᖅᑎᑎᐅᕐᖅᑲᖅᑎᑦᓂᖅᑲᖅᑎᑦᓂ ᐊᑐᖅᑐᐊᕐᑎᐅᓂᓪ ᐊᑭᓕᖅᓴᐅᑎᑦᓯᖅᑎᑎᐅᕐ



ᑭᓇᐅᔭᓕᕆᓂᖅᓯᒪᔪᑦ ᐅᓂᒃᑳᓕᕐᓂᑦ

ᐃᓕᓴ, 31 2023–ᒪᑦ



ᓄᓇᕗᒻᒥ ᓂᕆᑎᓂᖅᓯᒪᓂᑦ ᐊᑐᖅᑐᐊᕐᕕᖅ

ᑭᓇᐅᔭᓕᕆᓂᖏᑦ ᐅᓂᒃᑲᓕᑦ
ᐃᓕᓴ, 31 2023–ᒧᑦ

ᓇᓂᕐᑎᓯᓪᓗ

ᐊᐅᓚᕋᑎᓕᑦ ᑲᒪᑎᓂᖅᓴᖅᑎᑦ ᑭᓇᐅᔭᓂᖅᓴᐅᑎᓪᓗ ᐊᑐᖅᑕᐅᔪᓕᕐᓂᓕᑦ 33

ᐃᒪᒃᑯᖅᑐᑦ ᑕᒪᓕᖅᓯᒪᔪᖅᓯᐅᖅᑎᐅᑉ ᐅᓂᒃᑲᓐᓂᖅ 35

ᑭᓇᐅᔭᓕᕆᓂᖏᑦ ᐅᓂᒃᑲᓕᑦ

ᑭᓇᐅᔭᖅᑯᑎᖓᑦ ᖃᓄᐃᓕᒪᓐᓇᖅᓯᒪᔭᓐᓇᖅ ᑎᑎᕋᖅᓯᒪᔪᑦ 38

ᐅᓂᒃᑲᑦ ᐊᐅᓚᓂᖏᑦ ᐊᓕᒪᓗ ᑲᑎᕿᓕᕐᓂᐊᕐᓂᑦ ᐊᒥᐊᒃᑯᑦ 39

ᐅᓂᒃᑲᓕᐊᖅ ᐊᓯᔾᔨᖅᑐᐃᓐᓇᑦ ᐱᖅᐃᐊᖅᑕᐅᔭᖅᑎᓴᓇᓕᑦ ᑭᓇᐅᔭᓂᖅᓴᐅᑎᓪᓗ ᐱᖅᑯᑎᑦ 40

ᑎᑎᕋᖅᓯᒪᔪᑦ ᑭᓇᐅᔭᖅᑕ ᐃᓕᓴᕐᕋᓂᓕᓕᑦ 41

ᑎᑎᕋᖅᓯᒪᔪᑦ ᑭᓇᐅᔭᓕᕆᓂᖏᑦ ᐅᓂᒃᑲᓕᑦ 42

ᑎᑎᕋᖅᓯᒪᔪᑦ A - ᑕᒪᒃᑯᓂᖓ ᐊᒃᑐᑭᓇᖅᑕᐅᔪᑦ ᐱᖅᑯᑎᕐᔪᐊᓂᑦ . . . 59

ᐅᓇ ᒪᑲᐱᖅᑐᑎᖅ ᐱᓴᓗᓴᐅᓪᓗᑐᓂᒃ ᑭᓯᖅᑲᓐᓂᑐᖅ

ᐊᐅᓪᓗᓂᑦ ᑲᒪᒋᔭᖏᓪᓕᐅᑎᓂᑦ ᐱᓇᐅᔭᓕᓕᒫᓂᑦ ᐅᓂᒃᑲᓕᐊᓄᑦ

ᐅᑯᐊ ᐃᓕᓴᒪᔪᑦ ᐱᓇᐅᔭᓄᑦ ᐅᓂᒃᑲᓕᐊᑦ ᓄᓇᕗᒻᒥᑦ ᓇᖏᑦᓂᖅᑐᖓᓄᑦ ᐱᓇᐅᔭᖅᑯᓄᑦ ᑲᑎᕐᓯᖅᑎᑕᖅᑐᑦ ᑕᒪᓐᓇᑲ ᑐᓴᐃᖅᓯᑦ ᐅᖓᓪᓗᑎᑦ ᐊᖏᖅᓯᒪᔨᖅᑐᑦ ᓇᖏᑦᓂᖅᑐᖓᓄᑦ ᑲᑎᕐᓯᖅᑎᑕᖅᑐᑦ ᐊᐅᓪᓗᓂᑦ ᓴᐳᒻᒥᔨᓕᕆᔨᓕᓕᖅᓱᓕᕐᓂᓗ ᐊᖏᕐᓂᐅᑉᓂᑦ ᐊᐅᓪᓗᓂᑦ ᓴᐳᒻᒥᔨᓕᕆᔨᓕᓕᖅᓱᓕᕐᓂᓗ ᑲᑎᕐᓯᖅᑎᑕᖅᑐ

Office of the Auditor General of Canada

Bureau du vérificateur général du Canada

ᐃᓕᒍᒃᑐᖅ ᖃᐅᔨᓴᖅᑎᑐᑦ ᑭᓇᐅᔭᓂᒃ ᐅᓂᒃᑲᖓᒐ

ᑐᑦᓯᖅᑐᖅ ᒥᓂᑕ ᐱᒃᓴᖃᖅᑐᖅ ᓄᓇᕗᒻ ᓇᒥᓂᖃᖅᑕᓄᑦ ᑭᓇᐅᔭᒃᓴᓪᓗᐊᖅ ᔨᐊᐅᓚᓴᓐ

ᐅᓂᒃᑲᖓᒐ ᖃᐅᔨᓴᖅᓯᒪᔨᓂᒃ ᑭᓇᐅᔭᓕᓚᐅᕐᔪᐊᑦ ᑎᑎᖃᖅᑎᑦ

ᐃᓕᓴᕐᓯᒪᓕᖅᐸᑦᑲ ᑲᑎᖅᑎᓂᐊᖅᑐᑦ ᑭᓇᐅᔭᓕᓚᐅᕐᔪᐊᑦ ᐅᓂᒃᑲᖓᒐ ᓄᓇᕗᒻ ᓇᒥᓂᖃᖅᑕᓄᑦ ᑭᓇᐅᔭᒃᓴᓪᓗᐊᖅ ᔨᐊᐅᓚᓴᓐ, ᐅᔨᐊ ᑲᑎᖅᑎᔪᑦ ᐅᓂᒃᑲᓕᕆᓚᐅᖅᓯᒪᓕᒫᓂᑎᒃ ᑭᓇᐅᔭᒥᔭᓂ ᐃᓂᒪᔨᑎᒃ ᑕᐃᑲᖅᓱᓂ 31 ᐃᓕᓴᕐ 2023, ᐊᖏᓗ ᑲᑎᖅᑎᔪᑦ ᑎᑎᕋᖅᓯᒪᔪᑦ ᐊᐅᓚᕐᓇᖅᑐᒥᓂᓂᓂᒃ ᐊᖏᓗ ᓄᓇᕗᒻᒥᔪᑦ ᐊᑎᐊᒃᓯᓂ, ᑲᑎᖅᑎᔪᑦ ᑎᑎᕋᖅᓯᒪᔪᑦ ᑲᒪᓂᕆᔨᓂ ᐱᖓᓱᐃᓐᓇᖅᑐᑦ ᐃᓄᐃᑦᑐᖅᑐᓂᒃ ᑭᓇᐅᔭᓂᑎᒃ ᐱᖓᓱᐃᓐᓇᖅᑐᑦ ᐃᓄᐃᑦᑐᖅᑐᓂᒃ ᐊᐅᓚᓴᓐᓂᒃ, ᐃᓚᒪᓕᐅᑎᓂᒃ ᓇᐃᔭᓐᓇᐹᑎᑦ ᑭᓇᐅᔭᓕᓚᐅᕐᔪᐊᓂᒃ ᑎᑎᖅᑎᑦ ᑲᑎᖅᑎᔪᑦ ᑭᓇᐅᔭᓕᓚᐅᕐᔪᐊᓂᒃ ᐊᑐᐊᒪᖓᑦ.

ᐅᓂᖓ ᐅᖃᓕᓇᖅᑐᖅᖓ, ᒪᓕᓴᐱᑎᑕᐊᖅᑐᑦ ᑲᑎᖅᑎᔪᑦ ᑭᓇᐅᔭᓕᓚᐅᕐᔪᐊᑦ ᑎᑎᕋᖅᓯᒪᔪᑦ ᐅᖃᐅᓯᐅᑎᑕᐊᖅᓯᒪᔪᑦ, ᑕᒪᖓᓴ ᑎᑎᖃᑦ ᑕᒪᓴᐃᓇᖅᓱᓂ, ᑭᓇᐅᔭᓕᓚᐅᕐᔪᐊᓂᒃ ᐃᓄᐃᑦᑐᖅᑐᓂᒃ ᐃᓂᒪᔨᑎᒃ ᑲᑎᖅᑎᔪᑦ ᐊᐅᓚᕐᓇᖅᑐᒥᓂᓂᓂᒃ ᐊᖏᓗ ᓄᓇᕗᒻᒥᔪᑦ ᑭᓇᐅᔭᓕᓚᐅᕐᔪᐊᓂᒃ ᑎᑎᕋᖅᓯᒪᔪᑦ ᐊᑐᐊᒪᖓᑦ, ᐃᓕᓴᕐᓯᒪᓕᖅᐸᑦᑲ ᐊᐅᓚᕐᓇᖅᑐᒥᓂᓂᓂᒃ ᐊᖏᓗ ᓄᓇᕗᒻᒥᔪᑦ ᑭᓇᐅᔭᓕᓚᐅᕐᔪᐊᓂᒃ ᑎᑎᕋᖅᓯᒪᔪᑦ ᐊᑐᐊᒪᖓᑦ.

ᐅᓂᒃᑲᖓᒐ ᐅᖃᓕᓇᖅᑐᖅᖓ, ᒪᓕᓴᐱᑎᑕᐊᖅᑐᑦ ᑲᑎᖅᑎᔪᑦ ᑭᓇᐅᔭᓕᓚᐅᕐᔪᐊᑦ ᑎᑎᕋᖅᓯᒪᔪᑦ ᐅᖃᐅᓯᐅᑎᑕᐊᖅᓯᒪᔪᑦ, ᑕᒪᖏᑦ ᑎᑎᖃᑦ ᑕᒪᓴᐃᓇᖅᓱᓂ, ᑭᓇᐅᔭᓕᓚᐅᕐᔪᐊᓂᒃ ᐃᓂᒪᔨᑎᒃ ᑲᑎᖅᑎᔪᑦ ᐃᓄᐃᑦᑐᖅᑐᓂᒃ ᐊᑐᐊᒪᖓᑦ ᑕᐃᒪᐃᓐᓇᖅᑐᑦ ᐃᓂᒪᔨᑎᒃ ᐊᐅᓚᕐᓇᖅᑐᒥᓂᓂᓂᒃ ᐊᖏᓗ ᓄᓇᕗᒻᒥᔪᑦ ᑭᓇᐅᔭᓕᓚᐅᕐᔪᐊᓂᒃ ᑎᑎᕋᖅᓯᒪᔪᑦ ᐊᑐᐊᒪᖓᑦ, ᐃᓚᒪᓕᐅᑎᓂᒃ ᐊᐅᓚᕐᓇᖅᑐᒥᓂᓂᓂᒃ ᐊᖏᓗ ᓄᓇᕗᒻᒥᔪᑦ ᑭᓇᐅᔭᓕᓚᐅᕐᔪᐊᓂᒃ ᐊᑐᐊᒪᖓᑦ.

ᐃᓕᓴᕐᓯᒪᓕᐊᕐᓂᖅ

ᖃᐅᔨᓴᖅᓯᒪᓕᐅᖅᑐᒍᑦ ᒪᓕᒃᓴᓂ ᑲᓇᑕᒥ ᐊᑐᖅᑕᐅᓵᖅᑐᑦ ᓇᓱᒪᖏᑐᐃᓕᑦ ᖃᐅᔨᓴᖅᑎᑐᑦ ᑭᓇᐅᔭᓂᒃ ᐱᐅᓯᖅ. ᐱᖓᓱᐃᓐᓇᖅᑐᒍᑎᒃ ᐊᒋᑐᒍᑦ ᑕᒪᓐᓇᖅ ᐱᐅᓯᖅ ᓇᓗᓇᐃᔭᓕᑎᐊᖅᑐᓂᒃᓯᒪᓕᒫᓂᑦ ᖃᐅᔨᓴᖅᑎᑐᑦ ᐱᖓᓱᐃᓐᓇᖅᑐᑦ ᑭᓇᐅᔭᓂᒃ ᐅᖃᐅᓯᐅᑎᑕᐊᖅᓯᒪᔪᑦ ᑭᓇᐅᔭᓕᓚᐅᕐᔪᐊᓂᒃ ᑎᑎᕋᖅᓯᒪᔪᑦ ᑕᒪᓐᓇᖅ ᑕᒪᓐᓇᖅᑐᑦ ᐅᖃᐅᓯᐅᑎᑕᐊᖅᓯᒪᔪᑦ ᑭᓇᐅᔭᓂᒃ ᐅᖃᐅᓯᐅᑎᑕᐊᖅᓯᒪᔪᑦ ᑭᓇᐅᔭᓕᓚᐅᕐᔪᐊᓂᒃ ᑎᑎᕋᖅᓯᒪᔪᑦ ᐊᑐᐊᒪᖓᑦ. ᐅᓂᒃᑲᖓᒐ ᐃᓕᓴᕐᓯᒪᓕᐅᖅᑐᒍᑦ ᓄᓇᕗᒻᒥᔪᑦ ᑭᓇᐅᔭᓂᒃ ᐊᑐᐊᒪᖓᑦ ᐃᓂᒪᔨᑎᒃ ᑲᑎᖅᑎᔪᑦ ᑭᓇᐅᔭᓕᓚᐅᕐᔪᐊᓂᒃ ᑎᑎᕋᖅᓯᒪᔪᑦ ᐊᑐᐊᒪᖓᑦ ᐃᓄᐃᑦᑐᖅᑐᓂᒃ ᑭᓇᐅᔭᓕᓚᐅᕐᔪᐊᓂᒃ ᑎᑎᕋᖅᓯᒪᔪᑦ

ᑭᓇᐅᔭᓕᓐᓴᕆᑕᐅᔪᓂ ᑎᑎᖅᑐᓂᓄ ᐅᕝᕕᓂᓄᓂ ᖃᐅᔨᒪᔭᑎᓐᓄᑦ ᐱᔭᑎᓄᓂ ᖃᐅᔨᓴᓇᑎᑎᒍᑦ, ᐅᕝᕕᓂᓄᓂ ᑕᐃᒪᐃᓚᑦ ᓴᖅᑭᑕᒃ ᑎᑎᖅᑐᓂ ᐅᖃᖅᑕᐅᔭᕆᓚᖅᑕᓂᒃᑯᑎᑦ. ᑕᐃᒪᓕᐅᕐᒍᓄ, ᒪᓕᓐᓂᑦ ᓴᓇᓄᕆ ᑕᒪᑐᒥᖅ, ᐃᓕᓴᕐᓂᑦᔨᕆᑎᑦᑕᓇᖅᑐᑦ ᑕᒪᑐᒥᖅ ᐊᓯᖅᓄᓂ ᑐᓴᖅᑭᑎᑦᔨᕆᑕᐅᔪᓕᖅᑐᓄᑦ, ᖃᐅᔨᓴᑕᐅᔪᓐᓇᖅᑐᑦ ᐅᓂᐅᓚᓕᖅᓯᓂ ᓯᓚᓂ. ᐅᖃᐅᓯᖅᓴᖅᑭᑕᒃᑯᑎᑦ ᐅᕝᕕᓂᓄᓂ ᑕᒪᑐᒥᖅ. ᐱᔭᑎᓄᓂ ᐱᓕᕆᔨᒃᑯᑎᑦ ᐅᕝᕕᓂᓄᓂ ᑕᒪᑐᒥᖅ ᐱᔭᑎᓄᓂ ᐅᕝᕕᓂᓄᓂ ᐃᓕᓴᕐᓂᑦᔨᕆᑕᐅᔪᓂ ᑎᑎᖅᑐᓂᓄ ᐅᕝᕕᓂᓄᓂ

ᑕᓪᓕᖅᓯᓗᓂᖅ, ᑕᐃᒪᓗ ᑕᓪᓕᖅᑯᐊ ᐱᕆᔭᐅᑕᐅᔪᓐᓇᖅᑐᑦ ᐃᔨᕆᖃᖅᑐᑦ, ᐊᑦᔨᓕᐅᓇᓯᓪᓚᕆᔪᓂ, ᐱᐃᓴᖅᑎᑦ ᐅᖃᓕᒫᖅᑐᑦ, ᐅᖃᓗᓐᓂᒃᑯᑦ ᐱᖓᓱᐅᑎᓯᓪᓚᕆᔪᓂ ᐃᓗᐊᓪᓂ ᐊᐅᓚᑕᐅᒋᐊᓕᓐᓄᑦ.

- ᑐᑭᓯᓗᖅᑐᑦ ᐃᓗᐊᓪᓂ ᐊᐅᓚᑕᐅᔪᓂ ᐊᑎᑎᖅᖃᓪᓚᕆᑦ ᖃᐅᔨᓴᖅᑕᐅᑎᓪᓗᓂᑦ ᑕᓪᓕᖅᓯᓯᓚᐅᖅᑕᐅᔪᓄᑦ ᑭᓇᐅᔪᖅᑐᑦ ᑕᓪᓕᐅᖅᓱᓐ ᓴᐃᔨᓴᓕᑎᑦ ᐱᐅᓯᓴᐅᓂᐊᖅᑐᑦ ᖃᓄᐃᓕᓐᓂᒃ ᐅᑭᐅᖅᑕᐅᔪᓂ ᖃᓄᐃᓕᓐᓂᒃ ᐅᓪᓗᕆᓂᖅᑐᑦ ᐊᑎᑎᖅᖃᓪᓚᕆᑦ ᐅᑭᐅᖅᑕᐅᔪᓂ ᖃᓄᐃᓕᓐᓂᒃ ᓴᓇᔨᓕᓪᓚᕆᓂᖅᑐᑦ ᐅᑭᐅᖅᑕᐅᔪᓂ ᑕᓪᓕᖅᓯᓯᓚᐅᖅᑕᐅᔪᓄᑦ ᑭᓇᐅᔪᖅᑐᑦ ᐃᓗᐊᓪᓂ ᐊᑎᑎᖅᖃᓪᓚᕆᑦ ᐅᑭᐅᖅᑕᐅᔪᓂ ᐊᑎᑎᖅᖃᓪᓚᕆ

ᐱᖃᓕᓵᑦ, ᐅᓄᐊ ᓄᓇᕗᒻ ᓇᓗᓂᖅᓯᒪᓂᑦ ᑭᓇᐅᔨᓄᓚᐅᖅ ᓄᐊᕐᓇᔭᕆ ᐱᖃᔨᔪᐊᖏᑦᑐᒪᓗ ᐱᖃᓕᓵᒥᑦ ᐊᒪᓗ ᒪᓕᓚᓕᒥᑦ ᑲᑎᒪᔨᓄᐊᕐᓇᓂᖅ ᓄᓇᕗᒻ ᓇᓗᓂᖅᓯᒪᓂᑦ ᑭᓇᐅᔨᓄᓚᐅᖅ ᓄᐊᕐᓇᔭᕆ.

ᐅᓴᖏᑐ ᐅᖃᓕᓇᖅᑐᖏᑐ, ᐅᓄᐊ ᑭᓇᐅᔨᓕᓚᔨᔪᑎᑕᐃᓂᖏᑦ ᐱᖅᑕᐅᖃᖅᑎᑦᑕᖅᓂᒃ ᑲᑦᓴᓇᖏᑐ ᓄᓇᕗᒻ ᓇᓗᓂᖅᓯᒪᓂᑦ ᑭᓇᐅᔨᓄᓚᐅᖅ ᓄᐊᕐᓇᔭᕆ ᖃᐅᔨᓴᓇᓕᐅᖅᑕᖅᑐᑦ ᑕᐃᑲᓂ ᖃᐅᔨᓴᓇᓕᐅᖅᑕᖅᑐᑦ ᑭᓇᐅᔨᕐᑐᑦ ᑎᑎᕋᖅᓯᒪᔨᖏᑦ ᑲᑎᒪᔨᓄᐊᕐᓇᓂᖅ, ᑕᒪᒋᐊᖅ ᑎᑎᖅᑐ ᐃᓕᔪᓯᑎᑕᐅᖅᑐᑦ, ᐅᖃᖅᓯᒪᔪᓂ ᐊᐅᓚᓯᔪᐅᓕᕆᔨ ᐅᖃᐅᓯᕗᓪᓕᐅᕐᓂᖅ ᖃᓄᐃᓕᓐᓂᑦ. ᓴᓐᑕᐅᔪᓕᐊᓂᒃ, ᑕᒪᓐᓇᖅᑐᑦ ᐅᖃᓕᓇᖅᑐᑦ ᐱᓕᕆᔨᒃᑯᑦ ᐃᓚᖏᑦ ᐊᑐᓕ

ᓄᓇᕗᒻᒥ ᓇᖅᑐᓂᖅᑐᖅᑕᓄᑦ ᐊᑐᖅᑕᐊᕐᓇᖅ

ᑭᓇᐅᔭᕐᔪᐊᖅᖁᑦ ᖃᐅᓇᐅᓕᕐᓱᖁᑎᒋᑦ ᑎᑎᕐᓂᖅᓯᒪᔪᑦ

ᐃᓕᓴ 31-ᖃᐅᓕᕐᑎᑦᑕᐃᔪ

		2023		2022
ᑭᓇᐅᔭᕐᔪᐊᑎᑎᕐᔪᐅᔪᑦ ᐱᕐᔪᐊᑎᑦ				
ᑭᓇᐅᔭᓕᓵᑦ (ᖃᐅᔨᓴᓪᓕᐊᑎᓇᓕᕆᔨᓴᓪᓕᐊᓯᒪᔪᖅ 3)	$	1,004,548	$	1,205,680
ᑭᓇᐅᔭᑦ ᐅᑎᖅᑐᒃᓴᑦ		15,485		8,768
ᓄᓇᕗᑦ ᓴᖅᓯᒃᑯᓐᓂ ᐱᔨᐅᔭᓚᐅᑦᓯᒃ (ᑎᑎᖅᑲᖅ 13)		4,053		225,605
ᐊᑐᖅᑐᐊᖅᑕᐅᓯᒪᔪᑦ ᐅᑎᖅᑐᓴᓴᑦ (ᑎᑎᖅᑲᖅ 4)		13,370,652		10,987,544
ᑲᑎᒪᔨᑦ ᑭᓇᐅᔭᓄᑦ ᐱᔨᐅᔪᑦ ᐱᕐᔪᐊᑎᑦ	$	14,394,738	$	12,427,597
ᐊᑭᓚᖅᓴᑦ				
ᐊᑭᓚᓚᐅᑉᑦ ᐊᓪᓚ ᓄᐊᕐᓴᓕᓚᐅᔪᑦ ᐊᑭᓚᖅᓴᑦ (ᖃᐅᔨᓴᓪᓕᐊᓯᒪᔪᖅ 7)	$	189,804	$	47,411
ᐃᖅᑲᓇᐃᔭᕐᑎᓄᑦ ᐃᑲᔪᑎᑦ ᐊᑭᓚᓚᐅᑉᑦ (ᖃᐅᔨᓴᓪᓕᐊᓯᒪᔪᖅ 8)		146,940		223,444
ᓄᓇᕗᑦ ᓴᖅᓯᒃᑯᓐᓂ ᐱᔨᐅᔭᓚᐅᑦᓯᒃ (ᑎᑎᖅᑲᖅ 9)		13,619,306		12,036,890
ᑲᑎᒪᔨᑦ ᐊᑭᓚᖅᓯᓚᐅᑉᑦ	$	13,956,050	$	12,307,745
ᐱᔭᐃᖏᐅᔪᓕᕆᔨᓴᓪᓕᐊᑐᐃᓐᓇᑐᖅ ᑭᓇᐅᔭᕐᔪᐊᑎᑎᕐᔪᐅᔪᑦ		438,688		119,852
ᑭᓇᐅᔭᐅᖏᓪᓗᑎᑦ ᐱᕐᔪᐊᓂᑦ				
ᑕᖅᑭᑦ ᐊᑭᑐᐊᑎᑦ ᐱᕐᔪᐊᑎᑦ (ᐃᓕᖏᓐ A)	$	13,137	$	16,633
ᐊᑭᓚᖅᑕᐅᔾᔨᒃᓯᒪᔪᑦ ᐊᑭᓚᖅᓴᑦ		41,642		44,477
ᑲᑎᒪᔨᑦ ᑭᓇᐅᔭᓄᑦ ᐱᔭᐅᖏᓪᓗᑎᑦ ᐱᕐᔪᐊᑎᑦ	$	54,779	$	61,110
ᓄᐊᑕᐅᓯᒪᔪᑦ ᑭᓇᐅᔭᓄᑦ ᐊᒥᐅᓂᑦ	$	493,467	$	180,962

ᐊᖏᑭᑎᓄᑦ ᐊᖏᑭᑕᐅᓯᒪᔪᑦ ᐊᓪᓚ ᐊᑭᓚᓚᐅᑉᑦ (ᓇᓕᓇᐃᖅᓯᒪᔪᖅ 11)

ᐃᖅᑲᓇᐃᔭᖅᑎᑦᑎᓂᕐᒥᔪᑦ ᐊᑕᑕᐅᓯᒪᔪᓄᑦ ᐱᓕᕐᓂᐊᑐᑦ (ᓇᓕᓇᐃᖅᓯᒪᔪᖅ 12)

ᐃᓕᓴᐅᑎᓯᒪᔪᑦ ᓇᓕᓇᐃᖅᓱᓪᓚᑦ ᐊᓪᓚ ᖃᐅᔨᓴᓪᓕᐊᑦ ᐃᓐᓇᐋᓐᓂᖅᑐᑦ ᑕᒪᔨᓄᖅᑐᓪᓚᓕᒃ ᐃᓕᓴᐅᖏᓪᓗᒪᑦ ᑭᓇᐅᔭᖅ ᐅᓂᒃᑲᐅᓯᒪᔭᐅᓂᖏᓪᓕᖅᑎᑦ.

ᐊᖏᕐᕋᐅᔪᑦ ᑲᑎᒪᔨᓄᑦ:

ᐃᓐ ᐃᓱ

ᐃᒃᓯᖏᐅᑦᑐᖅ ᑲᑎᒪᔨᓄᑦ

ᓄᓇᕗᒻᒥ ᓇᖕᒥᓂᖅᑐᖅᑕᓄᑦ ᐊᑐᖅᑕᐊᕐᓇᖅ

ᐅᓂᒃᑲᑦ ᐊᐅᓚᓂᕐᔪᑦ ᐊᒻᒪᓗ ᑲᑎᕐᕕᒋᔭᕐᑎᑦ ᐊᒥᐊᒃᑯᑦ

ᐊᕐᕋᔪᑦ ᐃᓱᓕᖕᓇᖅᑐᖅᑕᔪᑦ ᒪᕐᕉᒃ 31–ᒥᒃ

	ᐲᓇᐅᕐᖅᑕᖅᑐᑦ (ᓇᓗᓇᐃᖅᓱᒪᕐᓇᖅ 14)	2023 ᐊᑐᖅᑕᖕᓂᑦ	2022 ᐊᑐᖅᑕᖕᓂᑦ
ᐲᓇᐅᕐᖅᑕᖕᒋᔪᖓᓕᕐᓂᐊᕐᓂᑦ			
ᖃᑕᐅᖕᑎᐅᑐᑎᓄᑦ ᐲᓇᐅᕐᒪᓕᐊᑦ ᐊᑐᖅᑕᐊᖅᑎᑎᕐᓂᕆᔨᒃᑯᑦ ᐅᑎᖅᑕᒃᓴᓄᑦ	$ 720,000	$ 786,972	$ 619,428
ᓄᖅᑲᖕᒪᑎᒋᐅᔪᑦ ᖃᑕᐅᖕᑎᐅᑐᑎᒃᓱ ᐲᓇᐅᕐᒪᓕᐊᑦ	-	60,000	60,000
ᐊᓯᖕᒥᑦ ᖃᑕᐅᖕᑎᐅᑐᑎᒃᓱ ᐲᓇᐅᕐᒪᓕᐊᑦ (ᖃᐅᔨᒪᔪᕐᓇᓗᓇᐃᖅᓱᒪᕐᓇᖅ 3)	5,000	30,670	7,388
ᐊᓯᖕᒥᓐᓂ ᐲᓇᐅᕐᒪᓕᐊᓚᕐᓂ	-	19,941	27,580
ᑲᑎᒪᓂᑦ ᐲᓇᐅᕐᖅᑕᖕᒋᔪᖓᓕᕐᓂᐊᕐᔪᓄᑦ	$ 725,000	$ 897,583	$ 714,396
ᐊᐱᓕᖕᓇᓯᓚᐊᒋᓕᑦ			
ᐲᓇᐅᕐᒪᓕᐊᑦ ᐃᑲᔪᓯᐊᓕᒐᓗ	$ 1,000,000	$ 647,381	$ 672,663
ᖃᑕᐅᖕᑎᐅᑐᑎᓄᑦ ᐊᐱᓕᖕᑕᐅᕐᓚᐊᒋᓕᑦ ᓯᔭᓂᓴᒍᓄᑦ ᓄᓇᕗᒻᒥᓄᑦ (ᖃᐅᔨᒪᔪᕐᓇᓗᓇᐃᖅᓱᒪᕐᓇᖅ 9)	78,000	438,748	121,654
ᐃᓕᓗᓄᑦ ᐊᐱᓕᐅᑦᑎᑦ	92,000	92,036	92,036
ᐱᓕᒪᑲᓴᓂᖅᓱᒍᑦ ᐱᓚᒋᓕᐊᑎᑕᑎᓂᖅᓱᒍᑦᓗᓕᒐᓗ	50,000	81,762	472
ᑲᑎᒪᓂᑦ ᑲᑎᒪᔪᓂᕐᓂᑦ	68,000	78,319	33,900
ᐱᓕᓚᔨᓕᓚᖓᓄᑦ ᐊᐱᓕᖕᓇᓯᑲᓴᑦ	75,000	72,041	75,922
ᒪᓂᓴᐅᑦᑎᐊᖅᑐᑦ ᐃᓐᓇᐃᓐᓇᑎᑦᑎᔪᑎᒋᓗᒐᓗ	70,000	63,622	55,098
ᑐᓂᐅᔪᓐᓇᖅᑐᑦ ᐲᓇᐅᕐᒪᓕᐅᖅᑎᑐᒋᐊᖅᑐᓄᑦ ᐊᑐᖅᑕᐊᒪᓴᓂᑦ ᐲᓇᐅᕐᖅᑕᖕᒋᔪᖓᓕᕐᓂᐊᕐᓂᑦ (ᑎᑎᖅᑲᖅ 5)	50,000	50,403	(81,265)
ᑲᑎᒪᔪᓯᐊᑦ	35,000	49,875	19,925
ᐊᑦᑕᕐᓇᓄᑦ ᐊᐱᓕᐅᑦᑎᑦ	35,000	32,175	28,646
ᖃᐅᔨᒪᑕᐅᑎᓄᑦ	75,000	11,008	-
ᐊᐱᖅᑲᓐᓂᖅᑐᑦᑕᐊᓂᕐᒪᑐᐃᓐᓇ (ᑎᑎᕆᖅᓯᒪᓂᕐᒪᑐᐃᓐᓇ ᐃ)	6,000	5,032	6,157
ᐊᓯᖕᒥᑦ ᐊᐱᓕᒪᓕᖕᓂᑦ	3,000	2,838	2,328
ᑲᑎᒪᓂᑦ ᐊᐱᓕᖕᓇᓯᓚᐊᒋᓕᑦ	$ 1,637,000	$ 1,625,240	$ 1,027,536
ᐲᓇᐅᕐᐃᐃᑦ ᖃᓄᐅᑎᑎᓂᕐᓂᑦ ᐊᕐᕕᒋᔭᕐᑎᑦ ᑲᕈᒪᔪᑦ ᐃᑲᔪᓯᐊᓕᒐᓂᑦ ᐱᓕᕐᓂᐊᕐᓂᑦ	$ (912,000)	$ (727,657)	$ (313,140)
ᐃᑲᔪᓯᐊᑦ ᓄᓇᕗᒻᒥᑦ ᑲᕈᒪᓐᓇᖅ			
ᐊᐅᓚᑦᑎᓂᕐᒪᑦ ᐲᓇᐅᕐᓂ ᐱᔨᑦᑎᕆᐊᖅᑕᐅᔪᑦ ᐊᐸᖃᓕᕐᓂᑕᒥᑦ (ᑎᑎᖅᑲᖅ 13)	$ 1,060,000	$ 1,040,162	$ 1,050,313
ᑕᒪᐸᖅᓴᓂᑦ ᐃᑲᔪᑎᑦ ᓄᓇᕗᒻᒥᑦ ᑲᕈᒪᓐᓇᖅ	$ 1,060,000	$ 1,040,162	$ 1,050,313
ᐊᒥᐊᑲᔪᑦ ᐊᕐᕋᔪᑦ	$ 148,000	$ 312,505	$ 737,173
ᑲᑎᒪᔨᓕᕐᓂᐊᕐᓂᑦ ᐊᒥᐊᑲᔪᑦ (ᖃᓄᐅᑎᑎᓂᕐᒪᑦ) – ᐊᕐᕋᔪᑦ ᐱᑎᐊᕐᓂᖅᓱᒪᓂᑦ	$ 180,962	$ 180,962	$ (556,211)
ᑲᑎᒪᔨᓕᕐᓂᐊᕐᓂᑦ ᐊᒥᐊᑲᔪᑦ – ᐊᕐᕋᔪᑦ ᐃᓱᓕᐊᓂᑦ	$ 328,962	$ 493,467	$ 180,962

ᐃᓕᓴᐅᑎᓱᒪᕐᓇᖅ ᓇᓗᓇᐃᖅᓱᓕᒃᑲᑦ ᐊᒪᒪ ᖃᐅᔨᒪᔪᕐᓇᑦ ᐃᓕᓐᓄᐊᖅᓱᒪᕐᓇᖅ ᑕᐅᔭᓄᑦ ᐃᓕᑎᒥᐅᑦᑎᓕᒃᑕ ᐲᓇᐅᕐᑦ ᐅᓂᒃᑲᐅᓱᒪᓕᐅᑎᓂᕐᒪᑦ.

ᓄᓇᕗᑦ ᓇᓕᓂᖅᑐᖅᑕᓄᑦ ᐊᑐᖅᑕᐊᖅᓯᒪᖅ

ᐅᓂᒃᑲᓕᐊᖅ ᐊᓯᔾᔨᖅᑕᓄᑦ ᐱᒃᐃᕕᐅᓕᐅᖅᑎᓇᓕᒋᐊᓂᒃ ᑭᓇᐅᔭᓕᓚᓂᖓᓕᒫᑦ ᐱᖁᑎᑐᑦ

ᐊᖏᕐᓗᒍᑦ ᐃᓱᓕᓴᕐᕕᖅᑕᓄᑦ ᓯᒃᑎᑐᑦ 31–ᒥᒃ

	2023 ᑭᓇᐅᔭᓕ ᐊᑐᖅᑕᒃᑲᓕ (ᓇᓗᓇᐃᖅᓯᒪᔪᖅ 14)	2023 ᐊᑐᖅᑕᓴᓕ	2022 ᐊᑐᖅᑕᓴᓕ
ᐊᒥᐊᒃᓂᑦ ᐊᖏᕐᓗᒍᑦ	$ 148,000	$ 312,505	$ 737,173
ᑕᓴᓕᑦ ᐊᑭᑐᐃᓐᓇᑦ ᐱᖁᑎᑐᑦ (ᐃᓕᓴᕐ A)			
ᐊᑭᖏᑐᓂᒃᑯᓕᒡᓕᐊᔪᑦ	$ 6,000	$ 5,032	$ 6,157
ᐃᓕᑎᐊᑭᑎᑦ	-	(1,536)	(1,865)
	$ 6,000	$ 3,496	$ 4,292
ᐋᖅᐃᖏᐅᓕᒡᓗᑎᒃ ᐋᖅᖃᑕᐅᔪᑦ (ᐃᓕᑎᐊᑭᑎᑦ) ᐊᑭᓕᖃᑕᐅᓕᖏᑐᖃᑐᓂᑦ ᐊᑭᓕᖃᖅᓱᒃᓚᓂᑦ	-	2,835	(9,994)
ᐊᒥᓱᑕᐃᐊᖅᓯᒪᔪᑦ ᐊᒥᐊᒃᑯᖓᓂᒃᓂᑦ ᑭᓇᐅᔭᓕᓚᓂᖓᓕᒫᑦ ᐱᖁᑎᑐᑦ	$ 154,000	$ 318,836	$ 731,471
ᐃᓕᓴᕐᓯᓂᓕᖃᖅᑎᓪᓗᑎᑦ ᑭᓇᐅᔭᓕᓄᑐᐃ ᐱᖁᑎᑐᑦ (ᐊᒥᐊᒃᑯᖓᓂᒃᓂᑦ ᐋᖅᐃᖏᐅᓕᒡᓗᑎᒃ ᐊᑭᓕᖃᖅᓱᒃᓚᓂᑦ) – ᐱᒋᐊᓕᖃᖅᑎᓇᓕᐊ ᐊᖏᕐᓗᒍᑦ	119,852	119,852	(611,619)
ᐃᓕᓴᕐᓯᓂᓕᖃᖅᑎᓪᓗᑎᑦ ᑭᓇᐅᔭᓕᓄᑐᐃ ᐱᖁᑎᑐᑦ – ᐃᓱᓕᓴᕐᕕᖅᑎᓇᓕᐊ ᐊᖏᕐᓗᒍᑦ	$ 273,852	$ 438,688	$ 119,852

ᐃᓕᓴᐅᑎᓯᒪᔪᑦ ᓇᓗᓇᐃᖅᓯᒪᔪᑦᑎᑦ ᐊᒻᒪᒪ ᖃᐅᔨᓴᓕᔪᑦᑎᑦ ᐃᓐᓇᑲᓐᓂᔪᑦ ᑕᒃᑯᓇᖅᑐᒃ ᐃᓕᑎᐅᔨᖅᓴᓕᒋᐊᖅ ᑭᓇᐅᔭᓕ ᐅᓂᒃᑳᐅᓯᓚᐅᖅᓂᖓᓂ.



ᓄᓇᕗᒻᒥ ᓇᖅᑎᓂᖅᓴᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᖅᓱᒃ
ᑎᑎᕋᖅᓯᒪᔪᑦ ᑭᓇᐅᔭᑦ ᐃᖅᑭᕕᓂᖅᓯᒪᓕᖅ

ᐊᖏᕐᓗᒍᑦ ᐃᓱᓕᖅᓴᖅᑐᑐᒍᑦ ᒪᑉᓯ 31–ᒥᒃ

	2023	2022
ᑭᓇᐅᔭᑦ ᑐᓂᔭᐅᔪᑦ ᐅᖅᖁᖅ/(ᐊᖏᖅᑕᐅᖏᖅᑕᐅᔪᑦ ᐅᒍᓄᖅ) ᐊᐅᓚᔪᕆᓄᑦ ᖃᓄᐃᓕᓴᕐᑕᐅᔪᓄᑦ		
ᓄᓇᕗᑦ ᑲᖏᒪᒃᑯᓄᑦ ᐊᑭᓕᐅᑕᐅᔪᑦ ᑭᓇᐅᔭᕐᓂᖅᓱᓄᑦ ᐊᓗᖅᑎᓪᓗᓂᑲ ᐊᑭᓕᐅᑎᓄᑦ	$ (599,159)	$ (601,487)
ᖃᑐᖅᑕᐅᔭᕐᑐᓄᑦ ᐊᑭᓕᐅᑦᑐᑦ ᓄᓇᕗᑦ ᑲᖏᒪᒃᑯᓂ ᓗᖅᑐᓂᒪᔪᑦ ᑐᖅᓯᒪᔪᑦ ᐊᑭᓕᖅᑕᐅᓂᖅᑎᑦ	(356,332)	(89,995)
ᐊᑭᓕᐅᑦᑐᑦ ᐱᕐᔪᐊᖃᖅᑎᑦᑎᔨᓄᑦ	(338,498)	(168,736)
ᒎᓕᓴᕐᑐᑦ ᐱᕐᔪᐊᓄᑦ ᐱᓵᑎᑕᐅᓄᑦᓗ ᐊᑭᓕᐅᑦᑐᑦ	8,768	6,096
ᖃᑐᖅᑕᐅᔭᕐᑐᑦ ᐃᓗᖅᑐᓄᑦ ᑭᓇᐅᔭᖃᐅᔨᖅᑐᑦ	27,222	6,967
ᖃᑐᖅᑕᐅᔭᕐᑐᑦ ᐱᓕᕐᔪᑦ ᐊᑐᖅᑐᐊᕐᑕᐅᓄᑦ ᐅᑎᖅᑎᑕᐅᔨᓄᑦ	828,346	669,339
ᓄᓇᕗᑦ ᑲᖏᒪᖃᓕᓂᑦ ᐃᑲᓗᒃ	1,125,000	675,000
ᑭᓇᐅᔭᓕᕆᓂ ᐱᓕᕐᓂᒪᔪᑦ ᐊᐅᓚᔪᕆᓄᑦ	$ 695,347	$ 497,184
ᑭᓇᐅᔭᓕᕆᓂ ᐊᑐᖅᑐᑦ ᐱᓕᕐᔪᐊᓕᐅᓄᑦ ᐱᓕᕆᓕᐅᓄᑦ		
ᑕᕐᑎᓪᓗᑦ ᐱᓕᕐᔪᐊᔪᑦ ᐱᑦᓚᓕᓕᐅᑦ	$ (1,536)	$ (1,865)
ᑭᓇᐅᔭᓕᕆᓂ ᐊᑐᖅᑐᑦ ᐱᓕᕐᔪᐊᓕᐅᓄᑦ ᐱᓕᕆᓕᐅᓄᑦ	$ (1,536)	$ (1,865)
ᑭᓇᐅᔭᑦ ᑐᓂᔭᐅᔪᑦ ᐅᖅᖁᖅ/(ᐊᖏᖅᑕᐅᖏᖅᑕᐅᔪᑦ ᐅᒍᓄᖅ) ᑭᓇᐅᔭᓕᐅᕆᔨᓴᒧᑦ ᖃᓄᐃᓕᓴᕐᑕᐅᔪᓄᑦ		
ᐊᑭᓐᓴᕆᓕᐊᔪᑎᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓕᕆᔨᑦ ᐅᑎᓚᐊᓐᓂ	$ (4,742,994)	$ (3,600,076)
ᐊᑐᖅᑐᐊᖅᑕᐅᓕᕆᔨᓄᑦ ᐊᑭᓕᓴᕆᐃᑦ ᐅᑎᖅᑎᑕᐅᔨᑦ	(8,399)	(8,199)
ᐅᑎᖅᑎᕐᑎᓕᖅ ᐊᑐᖅᑐᐊᖅᑕᐅᓕᕆᔨᓄᑦ ᐅᑎᖅᑐᕐᓴᓕᓂᑦ ᖃᐅᔨᓴᕐᓗᒍᑦ	19,941	27,580
ᐊᑭᓕᖅᑕᐅᑲᓐᓂᓂᖅᑎᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓕᕆᔨᑦ ᐅᑎᓚᐊᓐᓂ	2,336,509	3,117,755
ᑭᓇᐅᔭᓕᕆᓂ ᐊᑐᖅᑐᑦ ᑭᓇᐅᔭᓚᐅᔪᓄᑦ ᐱᓕᕆᓕᐅᓄᑦ	$ (2,394,943)	$ (462,940)
ᑭᓇᐅᔭᖅᑐᑎᓴᓕ ᐊᑭᓕᖅᓯᓚᐊᓕᖅᓱᓄᑦ (ᐊᑐᖅᑕᐅᔪᑦ) ᑭᓇᐅᔭᑕᓚᖅᓱᓄᑦ		
ᓄᓇᕗᑦ ᑲᖏᒪᒃᑯᑦ ᐊᑭᓕᐅᑎᑎᑕᐊᕈᓱᑦ	$ 1,500,000	$ 750,000
ᓄᓇᕗᑦ ᑲᖏᒪᒃᑯᑦ ᐊᑭᓕᐅᑎᑎᑕᐊᕈᓱᑦ	-	(750,000)
ᑭᓇᐅᔭᓕᕆᓂ ᐱᓕᕐᓂᒪᔪᑦ ᑭᓇᐅᔭᑕᓚᔪᕆᐅᓂᒪᔪᓂᑦ	$ 1,500,000	$ -
(ᖃᓄᐃᓐᓇᕿᓚᐊᖅᑐᐃᓕᑦ)/ᐊᒥᓂᕿᓚᐊᖅᑐᐃᓕᑦ ᑭᓇᐅᔭᐃᓚᑦ	(201,132)	32,379
ᑭᓇᐅᔭᓕᕆᓂ – ᐊᖏᖅᔪᒃ ᐱᑎᐊᖅᓂᖓᓂᑦ	$ 1,205,680	$ 1,173,301
ᑭᓇᐅᔭᓕᕆᓂ – ᐊᖏᖅᔪᒍ ᓇᖕᒪᐊᓂ	$ 1,004,548	$ 1,205,680

ᐃᓕᓴᕐᑎᓂᓕᕆᓂ ᓇᓗᓇᐃᖅᓂᓕᕆᓂᑦ ᐊᒻᒪ ᖃᐅᔨᓴᓕᕆᓂᑦ ᐃᓕᓴᒋᖕᒪᓕᓂ ᒎᓕᓄᖅᑐᓄ ᐃᓕᑎᐅᔭᖏᓐᓂ ᑭᓇᐅᔭᑦ ᐅᓂᒃᑳᐅᓂᓕᕆᔨᐅᓂᖅᓯᑦ.

ᓄᓇᕗᒻᒥ ᓇᓕᒥᓂᖅᑐᖅᑕᓄᑦ ᑭᓇᐅᔭᖅᑎᓇᖅ ძᐊᐳᓚᓴᓐ

ᑎᑎᕋᖅᓯᒪᔪᑦ ᑭᓇᐅᔭᓕᓗᓂᔪᓐᓇᑦ ᐅᓂᒃᑲᓕᐊᑦ

Ꮖᑦᓯ 31, 2023

1. ძᐊᐳᓚᓴᓐ

(a) ᐱᔪᓐᓇᐅᑎᖏᑦ

ᓄᓇᕗᒻᒥ ᓇᓕᒥᓂᖅᑐᖅᑕᓄᑦ ᑭᓇᐅᔭᖅᑎᓇᖅ ძᐊᐳᓚᓴᓐ (ძᐊᐳᓚᓴᓐ) ᑲᓚᒪᖅᑯᓂ ᑎᒥᔾᔨᑎᑎᕐᔭᐅᔪᖅ ᐱᔾᔨᑎᑎᕐᔭᐅᓪᓗᓂ ᓄᓇᕗᒻᒥᓂ ᑲᓚᒪᖅᑯᓂᖅ (ᑲᓚᒪᖅᑯᓂ) ᓴᓚᒪᖅᑯᓂᑕᐅᓕᐊᔪᖅ ᐱᒋᐊᖅᑎᑎᕐᔭᐅᓪᓗᖅᑐᓂᖅ ᐱᔾᔨᑎᑎᕐᔭᐅᓪᓗᖅᑐᓂᖅ 1, 1999ᖓᑎᓪᓗᐊ ᐱᔾᔨᑎᖅᑎᒍᑦ ᐃᓕᓴᖓ 29 ᓄᓇᕗᒻᒥᓂ ᐱᔾᔨᑎᖅ. ᑕᒪᔨᐊ ᓄᓇᕗᒻᒥ ᓇᒻᒥᓂᖅᑐᖅᑕᓄᑦ ᑭᓇᐅᔭᓕᓗᓂᔪᓐᓇᑦ ძᐊᐳᓚᓴᓐ ᐱᔾᔨᑎᖅᖓᓂ (ᐱᔾᔨᑎᖅ) ᐅᓂᒃᑲᓕᐊᑦ ᓚᓪᑕᓂᓕᒻ ᐊᒻᒪ ᐊᐅᓪᓚᕐᓗᒍ. ᑎᒥᐅᔨᖅ ᐊᐅᓪᓚᕐᓗᖖᓄᖅ ᑲᒪᒋᔭᖅᑎᓪᓗᐊ ᓴᖅᓯᒪᓕᖅ ᐱᓕᕆᔨᒃᑯᑦ ᐱᖓᓱᖏᓪᓗᑎᑦ ᐱᔾᔨᑎᖅᑎᒍᑦ ᐃᓚᖓᔪᖅᑐᑦ (ᐱᓚᕆᖃᕐᓂᖅ) ᐊᒻᒪ ᐱᔾᔨᑎᖅᓴᓗ ᐊᒋᐊᖅ ᐃᓕᓴᖓ IX ᑕᒪᔨᓐᓇᓂ ᑭᓇᐅᔭᓂᒃ ᐊᐅᓚᓂᑎᓪᓗᓗᓂ ᐱᔾᔨᑎᖅ ᓄᓇᕗᒻᒥᓂ.

(b) ᑎᓚᓕᓴᒋᐅᓕᐊᔪᓂ

ᑎᓚᓕᓴᒋᐅᓕᐊᔪᖅ ᐱᔾᔨᑎᖅᑎᒍᑦ ᑎᒥᔾᔨᑎᖅᑕᐅᓕᐊᔪᓗᓂ ᐊᐅᓚᓂᖅᑎᖅᑯᓂᓗᑦᓯᓚᐅᓗᓂ ᐃᓗᒃᑯᖅᑐᓗᓂᓗ ᓄᓇᕗᒻᒥᓂ ᑎᒥᔾᔨᑎᖅᑕᐅᓕᐊᔪᓗᓂ ᑎᒥᔾᔨᑎᖅᑕᐅᓕᐊᔪᓗᓂ ᐃᓐᓇᓕᓂᖅᑎᖅᑯᓂᓗᑦᓯᓚᐅᓗᓂ ᓄᓇᕗᒻᒥᓂ ᐊᑐᖅᑐᖅᑕᐅᓕᐊᔪᓗᓂ ᐃᓐᓇᓕᓂᖅᑎᖅᑯᓂᓗᑦᓯᓚᐅᓗᓂ ᓄᓇᕗᒻᒥᓂ ᐊᐅᓚᓂᖅᑎᖅᑯᓂᓗᑦᓯᓚᐅᓗᓂ, ᐊᐅᓚᓂᖅᑎᖅᑯᓂᓗᑦᓯᓚᐅᓗᓂ, ᐊᒻᒪ ᑭᓇᐅᔭᓕᓗᓂᔪᓐᓇᑦ ᓄᓇᕗᒻᒥᓂ ᓇᒻᒥᓂᖅᑐᖅᑕᓄᑦ ᑲᑎᒪᔨᖅᑎᓪᓗᓂ. ᐱᔾᔨᑎᖅᑎᒍᑦ ᑎᒥᔾᔨᑎᖅᑕᐅᓕᐊᔪᖅ ᐱᓕᕆᔨᒃᑯᑦᑐᖅᑕᐅᓕᐊᔪᖅ ᐊᐅᓚᓂᖅᑎᖅᑯᓂᓗᑦᓯᓚᐅᓗᓂ ᐅᑭᐅᖅᑕᖅᑐᑦ ᐱᓕᕆᔨᒃᑯᑦ ᐊᐅᓚᓂᖅᑎᖅᑯᓂᓗᑦᓯᓚᐅᓗᓂ ᐊᐅᓚᓂᖅᑎᖅᑯᓂᓗᑦᓯᓚᐅᓗᓂ ᐊᐅᓚᓂᖅᑎᖅᑯᓂᓗᑦᓯᓚᐅᓗᓂ ᓄᓇᕗᒻᒥ

ᓄᓇᕗᒻᒥ ᓇᖅᑎᓂᖅᓴᖅᑐᓄᑦ ᑭᓇᐅᔭᓕᕆᓂᖅ ᐊᐃᑉᓚᕐᓂᖅ
ᑎᑎᕋᖅᓯᒪᔪᓂ ᑭᓇᐅᔭᓕᓚᓂᖏᓪᓗᓂ ᐅᓂᒃᑲᓕᕐᕕᑦ

ᒪᓕᕐ 31, 2023

2. ᑭᓇᐅᔭᓕᓚᓂᖏᓪᓗᓂ ᕕᑐᐊᓕᓂ (ᐅᐃᒍᖏᑐᓕ)

(b) ᑭᓇᐅᔭᖅᑕᓚᖅᓯᓕᕐᓂᓕᖅᖢᓂ ᐃᓯᖅᑐᓂ

ᑭᓇᐅᔭᖅᑕᓚᖅᓯᓕᕐᓂᓕᖅᖢᓂ ᐊᑭᖅᑲᖅᑎᑕᐅᔪᓄ ῏ᖏᑭᓂᓂᖅᓱᒥᑦ ᑕᒃᑯᐊ ᐊᑭᓕᓚᓗᖏᓐᓂ ᐅᓪᓚᐃ ᐊᒥᐊᕐᕕᑦ ᐃᓴᐃᓇᐅᑕᐅᖅᑐᓕᓕᒫᓂ ᐅᑎᖅᑎᑕᐅᔪᓐᓇᖅᑐᓂ ᐊᑭᖏᓐᓂ. ᑭᓇᐅᔭᓂ ᖃᓄᖅᑲᐃᑕᖏᓕᓕᒫᖅᑕᖅᓯᒪᔪᓂ ᖃᑦᑎᐅᑐᓂ ᐊᑭᑕᐅᑕᐅᔪᓐᓇᖅᑐᓂ ᖃᓄᖅᑲᐃᑕᐅᑭᑕᖅᓯᒪᔪᓂ ᖃᓄᐃᑕᐅᑭᑕᖅᓯᒪᔪᓂ ᑕᒪᓐᕆᒃ ᑭᓇᐅᔭᓂ ᐅᓂᒃᑲᓕᕐᕕᑦᑕᐅᑎᓪᓗᓂ ᐅᓪᓚᐃ ᓴᖅᑭᔭᐅᓯᒪᔪᓂ ᑕᐃᔨᓯᓕᐅᓯᒪᔪᓂ ᑭᓇᐅᔭᓂ ᐅᓂᒃᑲᓕᕐᕕᑦᑕᐅᑎᓪᓗᓂ, ᐃᓕᓴᕐᓂᐊᓕᖅᑐᓂ ᐊᑭᖏᓐᓂ ᑭᓇᐅᔭᓂ ᐅᓂᒃᑲᓕᕐᕕᑦᑕᐅᑎᓪᓗᓂ ᐊᑭᖏᓐᓂ ᑭᓇᐅᔭᓂ ᐅᓂᒃᑲᓕᕐᕕᑦᑕᐅᑎᓪᓗᓂ ᐊᑭᖏᓐᓂ ᑭᓇᐅᔭᓂ ᐅᓂᒃᑲᓕᕐᕕᑦᑕᐅᑎᓪᓗᓂ ᐊᑭᖏᓐᓂ.

(c) ᑕᖅᑭᓂ ᐊᑭᑐᔾᓂ ᐱᖁᑎᓂ

ᑕᖅᑭᓂ ᐊᑭᑐᔾᓂ ᐱᖁᑎᓂ ᑎᑎᖅᑐᑕᐅᖅᑎᖅᑕᖅᑐᑦ ᐊᑭᑭᓂᖅᓴᖅᓂ ᑲᑎᕿᓯᓕᐊᔾᓂ ᐊᑭᖅᑲᐅᓐᓂᖅᓴᓯᓕᐊᔾᑎᒍᑦ. ᐊᑭᖅᑲᐅᓐᓂᖅᓴᓯᓕᐊᔾᓂᖓᓐᓄ ᓴᖅᑭᖅᑎᑕᖅᑐᑦ ᓇᒃᑯᐃᑕᖅᑐᑦ ᓄᑕᕐᑐᓂ ᑭᓇᐅᔭᓂ ᖃᓄᐃᑕᐅᑭᑕᖅᓯᒪᔪᓂ ᐊᑭᖏᓐᓂ ᐊᑐᓂᖅᑐᓂ:

ᖃᓄᐃᓕᐅᔾᓂ ᐊᒻᒪ ᐊᓯᖏᓐᓇᕐᓂᑦ	30%
ᐊᓯᓚᐃᓱᒋᑦ ᐱᖁᑎᑦ	20%

ᑕᖅᑭᓂ ᐊᑭᑐᔾᓂ ᐱᖁᑎᓂ ᐊᑭᖅᑲᐅᓐᓂᖅᓴᓯᓕᐊᔾᑎᒍᑦᑕᖅᑐᑦ ᑕᖅᑭᖅᓚᓐᓂ ᓂᐅᕐᓚᐃᖅᓯᒪᓕᐅᖅᑎᓪᓗᓂ.

ᑕᖅᑭᓂ ᐊᑭᑐᔾᓂ ᐱᖁᑎᓂ ᖃᐅᔨᓴᖅᑕᐅᓕᓂ ᖃᓄᐃᓕᖅᓱᓂᖅᓀ ᐃᑲᔪᑎᓄᓕᐅᓂᖅᓴᖓᓗ ᐊᑐᔅᑐᑕᖃᕐᕕᖓᓂ ᐱᖁᑎᓂᓐᓄ ᐱᓕᕐᓂᐊᕐᕕᖓᓂᓪᓗᓂ, ᐊᑭᖅᑲᓵᓐᓂᓂ ᑭᓇᐅᔭᓂᕐᕕᑕᓂᓕᒫᓂᓪᓗᓂ ᐱᕐᕆᐊᓕᓂᓪᓗᓂ ᐊᑭᑐᔾᓂ ᐱᖁᑎᓂ ᐊᑭᑭᓂᖅᓴᓯᓕᐊᔾᑎᒍᑦᑕᖅᑐᑦ ᑕᖅᑭᓂ ᐱᖁᑎᓂ ᐊᑭᑭᓂᖅᓴᓯᓕᐊᔾᑎᒍᑦᑕᖅᑐᑦ

ᒧᑦᓯ 31, 2023

2. ᑭᓇᐅᔭᓕᕆᓂᖏᓐᓄᑦ ᐊᑐᐊᒐᑦ (ᐅᐃᒍᖏᑐᒃ)

(e) ᑭᓇᐅᔭᓕᕆᔨᕐᑎᑦ (ᑲᔪᓯᔪᖅ)

ᐅᑯᐊ ᑎᑎᕋᖅᓯᒪᔪᑦ ᑯᐊᐳᕆᓴᒃᑯᑦ ᑭᓇᐅᔭᓕᕆᔨᕐᑎᒍᖏᑦ ᐊᒃᑐᐊᓂᓕᓪᓗ ᖃᐅᔨᓴᓇᑕᒍᖏᑦ ᒧᑦᓯ 31, 2023-ᒥ ᐱᒋᐊᖅᑐᓂ.

ᑭᓇᐅᔭᓕᕆᔨᕐᑎᑦ ᐱᖁᑎᓇᓂᑦ	ᐅᑕᑐᕋᖏᓐᓂ
ᑭᓇᐅᔭᖅᓯᓚᖏᑦ ᑲᓯ	ᐊᑭᖏᑲ
ᑭᓇᐅᔭᖅ ᐊᑭᓕᒃᓴᑦ	ᐊᑭᖏᑲ
ᐊᑐᖅᑐᐊᓚᐃᑦ ᐊᑭᓕᒃᓴᖅᑭᓐᓂᓕᑦ	ᐊᑐᑎᖅᑭᓐᓂᕆᓂᖏᑲᓇᓂᑦ ᐊᑭ
ᓇᓇᕗᑦ ᓴᖏᒪᒃᑯᑦ ᐊᑭᓕᐅᑎᑭᐊᓕᖅᖏᓐᓄᑦ	
ᐊᑐᖅᑐᐊᖅᑕᐅᓯᒪᔪᓇᓂᑦ ᐊᑭᓕᒃᓴᐃᑦ	ᐊᑭᖏᑲ

ᐊᑭᓕᒃᓴᑦ	ᐅᑕᑐᕋᖏᓐᓂ
ᐊᑭᓕᕆᐊᓕᑦ ᐊᒪᒪ ᓇᐊᑦᑕᓕᕆᐊᔪᑦ ᐊᑭᓕᒃᓴᑦ	ᐊᑭᖏᑲ
ᓯᕗᓂᐊᔪᑦ ᐊᑭᓕᖅᑕᐅᓂᖅ ᓇᓇᕗᑦ ᓴᖏᒪᒃᑯᓂᓕ	ᐊᑭᖏᑲ

ᑭᓇᐅᔭᓕᕆᓂᒃᑯᑦ ᓇᓕᒥᓂᕆᔨᐅᔪᑦ ᐊᑎᕐᓯᒍᒥᒪᑦ ᖃᐅᔨᓴᖅᑕᐅᓯᑦ ᓯᑎᕐᑯᓕᖅᑐᖅᓯᓂᒃᑲᓐᓂᒪᓕᖅᓄᑦ. ᑭᓇᐅᔭᖅᑎᔪᑦ ᓇᓕᒥᓂᕆᔨᐅᔪᑦ ᑭᓇᐅᔭᓕᕆᓂᖏᓐᓄᑦ ᑭᓇᐅᔭᓕᕆᔨᕐᑎᑦ ᐊᑐᐊᓂᓕᓪᓗ ᐊᑐᖅᑐᐊᖅᑕᐅᓯᒪᔪᓇᓂᑦ ᐊᑭᓕᒃᓴᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓯᒪᔪᓇᓂᑦ ᐊᑭᓕᒃᓴᐃᑦ ᐊᑭᓕᖅᑕᐅᓯᒪᔪᓇᓂᑦ ᐊᑭᓕᒃᓴ

ᓄᓇᕗᒻᒥ ᓇᖅᑎᓂᖅᓴᖅᑐᓄᑦ ᑭᓇᐅᔭᖅᑯᓇᖅ ᑯᐊᐳᑦᓴᓴᖅ
ᑎᑎᕋᖅᓯᒪᔪᑦ ᑭᓇᐅᔭᓕᕆᓂᖏᓐᓄᑦ ᐅᓂᒃᑲᓕᐊᑦ

ᒪᑐᓯ 31, 2023

2. ᑭᓇᐅᔭᓕᕆᓂᖏᓐᓄᑦ ᐊᑐᐊᖏᑦ (ᐅᐃᒍᖏᑐᖅ)

(g) ᐊᑭᓕᒃᓴᓗᐅᔪᑦ ᓄᐊᑕᐅᔭᓗᓐᓂᑦ (ᐅᐃᒍᖏᑐᖅ)

ᑭᓇᐅᔭᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓯᒪᔪᑦ ᐊᓯᵊᓇᓕᓯᒪᑎᓪᓗᑎᑦ, ᑕᐃᒃᑯᐊ ᑭᓇᐅᔭᑦ ᐱᕐᓯᒪᔪᑦ ᐊᑭᖏᑐ ᖃᓄᐃᵊᓇᑭᓗᐊᖅᑐᑦᓯᖏᓐᓄᑦ ᒥᓴᐃᔭᕐᐅᓯᒪᔪᓄᑦᑐᖏᓐᓄᑦ. ᒥᓴᐃᔭᕐᐅᓯᒪᔪᑦ ᐊᒥᐊᖅᑯᑦ ᐋᕐᐃᐃᐅᑕᐅᓴᖅᑎᓪᓗᑎᑦ ᐊᑭᑕᓕᐊᒥᵊᓄᑦ ᐃᓚᒋᑲᓕᐊᑦ ᐊᑭᖏᑐᖅᑐᑦᓯᖏᓐᓄᑦ ᐃᓕᓴᕐᓂᖅᑐᑦᓯᖏᓐᓄᑦ. ᑭᓇᐅᔭᓕᕆᓂᖏᓐᓄᑦ ᐱᓕᕆᔨᓴᓕᖅᑐᖅ ᓇᓗᓇᖅᑎᓪᓗᐊᑦ, ᒥᓴᐃᔭᕐᐅᓯᒪᔪᑦ ᐋᕐᐃᐃᐅᑕᐅᓴᖅᑎᓪᓗᑎᑦ ᐊᑭᖏᑐ ᑭᓇᐅᔭᓪᓚᑦ ᓴᓇᔨᓴᖅᑐᓕᕆᓂᖏᓐᓄᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓴᖅᑎᓪᓗᑎᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓴᖅᑎᓪᓗᑎᑦ ᑕᐃᒪᐃᓐ ᓇᔭᐅᔪᓐᓇᖅᑐᖅᓯᒪᔪᓄᑦ ᑭᓇᐅᔭᓕᕆᓂᖏᓐᓄᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓴᖅᑎᓪᓗᑎᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓴᖅᑎᓪᓗᑎᑦ ᑭᓇᐅᔭᓕᕆᓂᖏᓐᓄᑦ ᓴᓇᔨᓴᖅᑐᓕᕆᓂᖏᓐᓄᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓴᖅᑎᓪᓗᑎᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓴᖅᑎᓪᓗᑎᑦ ᑕᐃᒪᐃᓐ

ᓄᓇᕗᒻᒥ ᓇᖅᑎᓂᖅᓴᖅᑐᓄᑦ ᑭᓇᐅᔭᒃᑯᓕᕆᔨᖅ ᑯᐊᐳᑦᓴᓴᖅ
ᑎᑎᕋᖅᓯᒪᔪᑦ ᑭᓇᐅᔭᓕᓗᓂᕐᒧᑦ ᐅᓂᒃᑲᓕᐊᑦ

ᐃᓕᓴ 31, 2023

2. ᑭᓇᐅᔭᓕᓗᓂᕐᒧᑦ ᐊᑐᐊᖏᑦ (ᐅᐃᒍᖅᑕ)

(i) ᕿᑯᔪᓇᖅᑕᐅᔪᑦ

ᖃᓄᐃᓕᓐᓂᕿᑯᔨᓯᒪᔪᓂᒃ ᒪᓕᓐᓄᒍ *ᑭᓇᐅᔭᓂᒃ* ᐊᐅᓚᕋᑎᓂᕐᒧᑦ *ᐱᕿᑯᔪᖅ* ᓄᓇᕗᒻᒥᑦ, ᐊᑭᓕᓴᒃ ᐊᑭᓕᓇᖅᑕᐅᔪᓯᖏᓪᓕᑐᑦ ᐊᒻᒪ ᕿᑐᔅᓯᑎᐅᔪᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓯᓂᒃ ᐊᓯᖏᓇᖅᑕᐅᔪᓯᓂᒃ ᕿᑯᔪᓇᖅᑕᐅᓂᖓᒍ ᑎᑎᕐᕿᑦ ᑲᑎᒪᔨᖏᑦᑐᒥ ᑐᖓᔪᓇᖅᑐᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓯᓂᒃ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓯᓄᑦ ᐅᖓᔪᓇᖅᑯᑎᒃᓯᒪᓂᑦ $20,000 ᐅᓪᓗᓐ ᑐᖓᔪᓂᒃ; ᐅᓪᓗᓐ ᓄᓇᕗᒻᒥᑦ ᓯᓚᑦᓂᓕᕆᓂᖅᓴᓂᒃ ᐊᑭᓕᓴᒃ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓯᓄᑦ $20,000ᓂᒃ ᐅᖓᔪᓇᖅᑯᑎᒃᓯᒪᓂᑦᑕ. ᐊᑐᖅᑐᐊᖓᔪᖅ ᐊᑐᐸᓂᖅᑎᑕᐅᔪᖅ ᓯᓂ ᓄᐊᑕᐅᔭᕆᐊᓕᓂᓂᖅᓴᖅᑕᐅᑐᖅ.

ᐊᐅᓚᑎᓕᑦ ᐊᑐᔪᓕᖅᑕ ᑕᒪᓇᐊ ᕿᑯᔪᓇᖅᑕᐅᔪᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓯᒪᔪᓂᕐᒥᓕᓴᐊᑦ ᑲᔪᓯᔪᓇᓪᓚᑐᑦ ᑭᓯᓇᖅᑐᐊᖅᑕᐅᓯᒪᔪᓂᒃ ᖃᓄᐃᓕᓐᓂᕿᑯᔨᓯᒪᔪᖅ ᐊᑐᖅᑐᐊᖅᑕᐅᓯᒪᔪᓂᒃ ᖃᓄᐃᓇᓕᖅᑐᓂᒃ ᖃᓄᐃᓇᓕᖅᑐᓂᒃ ᐊᑭᓕᓴᒃ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓯᓄᑦ ᖃᓄᐃᓇᓕᖅᑐᓂᒃ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓯᓄᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓯ

ᒧᑉ 31, 2023

2. ᑭᓇᐅᔭᓕᓚᓂᕐᒧᑦ ᐊᑐᐊᓕᑦ (ᐅᐃᒍᖏᑐᓕ)

(l) ᐃᒃᔨᑎᑦ ᓄᓇᕗᑦ ᓴᖏᒪᖏᓂᒃ

ᓴᖏᒪᒃᑯᑦ ᐃᒃᔨᓯᑦ ᐊᐅᓪᓚᑎᓂᖓᒍᑦ ᑭᓇᐅᔭᓂᒃ ᐊᑐᕐᑐᐊᕐᕕᖓᒍᑦ ᐃᒃᔨᕐᓂᓯᒪᓕᐅᑎᒃ ᑭᓇᐅᔭᓄ ᑎᑎᕋᕕᖓᕐᓂᑦ ᐊᐳᑦᓴᓂᓕᒫᑦ. ᐃᒃᔨᑎᑦ ᐃᓚᓴᓗᐅᔨᓯᑦ ᑭᓇᐅᔭᑦ ᐊᖏᕐᓂᑕᒍᖏᖓᓚᑦ ᐊᑐᕐᑐᐊᕐᕕᖓᓄᑦᑕᑦ ᒪᓚᒃᑕᐅᑎᓪᓗᓂ, ᑭᓯᐊᓂᓚ ᐃᓯᐊᓄ ᑭᓇᐅᔭᖅᑐᑎᑕᐅᓂᖓᒍᑦ ᐊᑐᓗᐊᓚᓂ ᓴᖅᑭᑎᓂᑎᒃᓴᑕ ᐊᑐᕐᓂᑦᓄᓪᓗ ᑭᓇᐅᔭᓄ ᐊᐅᓚᐳᓚᓂ ᐊᓗᒪ ᓄᐊᐳᒪᓵᓂ ᑭᓇᐅᔭᐃᑦ (ᖃᐅᖏᑐᐅᑎᓂᖏᓂ) ᐊᑭᓚᓴᑭᓂᐊᕐᓂᖅᑐᑦ ᐋᖅᑭᒃᓯᑎᐊᖅᑕᐅᓚᐅᖅᑎᓪᓗᓂ. ᐱᔪᓐᓇᖅᑐᒍᑦ ᑎᑎᕋᕕᖓᕐᓂᑦ ᓄᐊᐳᒪᓵᓂ ᐊᑐᕐᑐᐊᕐᕕᖓᓄᑦᑕᑦ ᐃᓚᖓ

ᓄᓇᕗᒻᒥ ᓇᓕᒥᓂᖅᑐᖅᑕᓄᑦ ᑭᓇᐅᔭᒃᑯᓕᕆᔨᖅ ᑯᐊᐳᑦᓴᓕᖅ
ᑎᑎᕋᖅᓯᒪᔪᓂ ᑭᓇᐅᔭᓕᓗᓂᔭᒧᑦ ᐅᓂᒃᑲᓕᐊᑦ

ᐃᓕᓴ 31, 2023

2. ᑭᓇᐅᔭᓕᓗᓂᔭᒧᑦ ᐊᑐᐊᓚᑦ (ᐅᐃᒍᖏᑐᓚ)

(p) ᓯᕗᓂᒥᑦ ᐊᓯᔪᓇᖅᑕᐅᓂᐊᖅᑐᑦ ᑭᓇᐅᔭᓕᓗᓂᔭᒧᑦ ᐊᑐᖅᑕᐅᔭᖃᓕᓂᖅ

ᐃᓕᓐᒋ PS 3400 - ᐱᓕᕆᑦ ᐊᑐᖅᑕᐅᔪᓐᓇᕐᓂᖅᓯᓂᕐᒪᓐᓇᓂ ᒪᓕᒃᑕᐅᓂᐊᖅᑐᖅ ᑐᓂᔅᐳᐅᓯᒪᔪᖅ ᑲᖏᒪᒃᑯᓐᓇᓂ ᐊᐅᓕᑕᐅᔪᓂ ᑭᓇᐅᔭᓕᓗᓂᔭᒧᑦ ᐊᑎᖃᓐᓇᓂ ᐱᒋᐊᓂᐊᖅᑐᓂᔭᒧᑦ ᐊᑎᖃᓐᓇᑐᓂ ᑭᓇᐅᔭᓕᓗ

ᓄᓇᕗᒻᒥ ᓇᖅᑎᓂᖅᑲᖅᑐᓄᑦ ᑭᓇᐅᔭᖅᑯᓇᖅ ძᐊᐳᑌᓴᖅ
ᑎᑎᕋᖅᓱᒪᔪᑦ ᑭᓇᐅᔭᓕᓗᓂᒡᒪᑦ ᐅᓂᖅᑲᓕᐊᑦ

ᐃᓕᓴ 31, 2023

4. ᐊᑭᓕᖅᓴᓕᐅᔪᑦ ᓄᐊᑕᐅᔭᑌᐊᓕᓕᓂᑦ (ᐅᐃᒍᖏᑐ)

ᐃᓕᓴ 31, 2023-ᒥ ᐱᑎᐊᖅᑐᓂ, ᐊᑐᖅᑐᐊᖅᑕᐅᓱᒪᔪᓂᒃ ᑭᓇᐅᔭᖅᑕᖏᒍᓐᓇᐊᔪᑦ ᓇᓗᒪᓴᓂᐊᖅᑐᑎᓴᐅᔭᑦ ᒪᔨᑎᒍᓇᓚᐅᖅ:

ᑐᑭᑕᐅᑕᐅᓱᒪᔪᑦ ᑭᓇᐅᔭᐅᑦ ᓇᓗᒪᓴᖏᓐᓄᑦ ᓇᓕᓕᐅᑎᓂᖅ	ᐊᖏᔪᒪᑦ ᖃᐅᔨᓴᕐᓗᒍᑦ ᐊᑭᓕᖅᓱᐃᓂᖅ %		2023	ᐊᖏᔪᒪᑦ ᖃᐅᔨᓴᕐᓗᒍᑦ ᐊᑭᓕᖅᓱᐃᓂᖅ %		2022
ᐊᖏᖅᔪᒥ ᐊᑕᐅᓱᕐᒥᒃ	5.32% - 8.69%	$	7,183,311	5.25% - 6.59%	$	4,282,392
1 - 2 ᐊᖏᖅᔪᓄᑦ	5.48% - 6.89%		866,090	5.65% - 6.96%		2,879,018
2 - 3 ᐊᖏᖅᔪᓄᑦ	5.25% - 8.08%		1,091,312	6.43% - 6.59%		520,756
ᐊᖏᖅᔪ ᐱᖓᓱᓪ ᐅᖓᑕᓄᑦᓗ	5.25% - 8.78%		3,748,474	5.25% - 5.65%		2,800,828
ᐊᓱᵊᓇᓕᓱᒪᔪᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓱᒪᔪᑦ	5.48% - 6.59%		2,764,581	5.48% - 6.59%		2,764,581
		$	15,653,768		$	13,247,575
ᓄᐊᕐᕕᖏᓕᐊᔪᑦ ᐊᑐᖅᑐᐊᖅᓱᖏᓐᓄᑦ ᖃᑭᑐᖓᑎᐅᔾᔨᓂᑦ ᑭᓇᐅᔭᖅᑕᖏᒍᓐᓇᐊᔪᑦ (ᑎᑎᖅᑲᖅ 6)			70,867			51,948
ᐊᑐᖅᑐᐊᖅᑕᐅᓱᒪᔪᓄᑦ ᐊᑭᓕᖅᓴᐅᑎᓄᑦ ᐅᑎᖅᑎᑕᐅᔪᑦ			46,544			38,145
		$	15,771,179		$	13,337,668
ᐃᓕᓴᖓᓂᑐᓄᑦ: ᑐᓴᐅᔭᓴᓇᓱᖅᑐᑦ ᑭᓇᐅᔭᓕᕆᓂᐅᑉᐳᑎᓄᑦ ᐊᑐᖅᑐᐊᖅᓱᒪᔪᓄᑦ ᑭᓇᐅᔭᖅᑕᖏᒍᓐᓇᐊᔪᓂᑦ (ᑎᑎᖅᑲᖅ 5)			(2,400,527)			(2,350,124)
ᐊᑐᖅᑐᐊᖅᑕᐅᓱᒪᔪᑦ ᑭᓇᐅᔭᖅᑕᖏᒍᓐᓇᐊᔪᑦ – ᐊᒥᐊᑲᑦ ᐱᓴᐃᓚᐅᓕᐅᖅᑎᓪᓗᑎᑦ		$	13,370,652		$	10,987,544

ᐊᑐᑐᐊᖅᓯᒪᔪᑦ ᐊᑭᓕᑲᖅᓴᐃᑦ ᐊᑭᓕᖅᑕᐅᓱᑦ ᑎᑎᐅᔨᒧᑦ, ᑭᖑᓂᖅᑐᐃᓗᑎᑎᒃ ᐱᓕᕆᑎᖅᑕᒥ ᑎᑎᐅᔨᒥᖅᓗᓂᒃᓯᓂᑦ, ᓴᓵᑎᑎᖅᑐᓄᑐᓄᑦ ᐊᑐᑐᐊᖅᓱᖏᓐᓄᑦ. ᐊᑐᑐᐊᖅᓯᒪᔪᑦ ᐊᑭᓕᑲᓚᖅᑕᑦ ᐃᓕᓴᖅᑎᑐᑦ ᒪᓕᒪᓕᑲᓚᒪᔪᑦ ᐊᑭᑦ ᐊᑭᓕᐅᑎᓕᓗ, ᐊᑭᓕᐅᑎᓄᓂᑦ ᐊᑭᓕᐅᑎᖅᓗ, ᓇᖅᑕᐅᖅᑯᐃᒪᑦ, ᐃᓚᓗᐸ ᐊᑐᖅᑕᖏᑦᑐᑦ, ᐊᑎᓕᐅᖅᑕᐅᓱᒪᔪᖅᓗ ᐊᑭᖏᑦᑐᑦ.

ᓄᓇᕗᒻᒥ ᓇᖕᒥᓂᖅᑐᖅᑕᓄᑦ ᑭᓇᐅᔭᖅᑯᓗᒃ ᑯᐊᐳᑦᓴᖅ
ᑎᑎᕋᖅᓯᒪᔪᑦ ᑭᓇᐅᔭᓕᓚᓂᕐᒧᑦ ᐅᓂᒃᑲᓕᐊᑦ

ᐃᓕᓴ 31, 2023

4. ᐊᑭᓕᒃᑲᓚᔨᐅᔪᑦ ᓄᐊᑕᐅᔭᓚᐊᓕᓕᑦ (ᐅᐃᒍᖏᑐ)

ᐊᒥᓱᓂᖅᑎᑦ ᐃᓱᓕᓕᑦ ᐊᑐᕐᑐᐊᕐᓂᖓᒍᑦ ᑭᓇᐅᔭᐅᓕ ᓇᓴᒃᓱᕐᕕᖏᑐᒥ ᓇᓕᓕᐅᑎᓂᖏᑐ ᐅᑯᐊ:

			2023			2022
ᑐᑭᑦᑕᐅᔭᓕᔪᑦ ᑭᓇᐅᔭᐅᓕ ᓇᓴᒃᓱᕐᕕᖏᑐᒥ ᓇᓕᓕᐅᑎᓂᖏᑐ	**ᖃᖅᑎᓱᐅᓂᖅᑎᑦ ᐊᑐᕐᑐᐊᕐᑐᑦ**		**ᐊᑐᕐᑐᐊᕐᑕᒧ ᐊᒥᐊᖅᑯ**	**ᖃᖅᑎᓱᐅᓂᖅᑎᑦ ᐊᑐᕐᑐᐊᕐᑐᑦ**		**ᐊᑐᕐᑐᐊᕐᑕᒧ ᐊᒥᐊᖅᑯ**
ᒪᑐᐅᓱᒪᓂᖅᑐᑦ ᐊᑐᖅᑐᐊᑭᐅᑎᑦ						
ᐊᖏᕐᕋᒥ ᐊᑕᐅᓱᕐᒥᖅ	21	$	7,183,311	19	$	4,282,392
1 - 2 ᐊᖏᕐᕋᒧᓂᑦ	4		866,090	8		2,879,018
2 - 3 ᐊᖏᕐᕋᒧᓂᑦ	3		1,091,312	3		520,756
ᐊᖏᕐᕋᒃ ᐱᖓᓱᑦ ᐅᖓᑕᒻᓂᓪᓗ	16		3,748,474	9		2,800,828
ᑕᒪᐅᖅᓯᓗᑎᑦ – ᒪᑐᐅᓱᒪᓂᖅᑐᑦ ᐊᑐᖅᑐᐊᑭᐅᑎᑦ	44	$	12,889,187	39	$	10,482,994
ᐊᓱᵒᓇᓕᓱᒪᔪᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓱᒪᔪᑦ						
ᐊᖏᕐᕋᒥ ᐊᑕᐅᓱᕐᒥᖅ	-	$	-	1	$	293,680
1 - 2 ᐊᖏᕐᕋᒧᓂᑦ	-		-	-		-
2 - 3 ᐊᖏᕐᕋᒧᓂᑦ	-		-	-		-
ᐊᖏᕐᕋᒃ ᐱᖓᓱᑦ ᐅᖓᑕᒻᓂᓪᓗ	-		-	-		-
ᑭᓇᐅᔭᐅᑦ ᐅᖓᑕᓄᑭᑎᒪᔪᑦ ᓇᓕᓕᐅᑎᓂᖏᑐ	7		2,764,581	6		2,470,901
ᑕᒪᐅᖅᓯᓗᑎᑦ – ᐊᓱᵒᓇᓕᓱᒪᔪᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓱᒪᔪᑦ	7	$	2,764,581	7	$	2,764,581
ᑲᑎᓕᓗᑎᑦ	51	$	15,653,768	46	$	13,247,575

ᐃᓕᓴ 31, 2023

4. ᐊᑭᓕᒃᑲᓚᕆᐅᔪᑦ ᓄᐊᑕᐅᔭᓚᐊᓕᓕᑦ (ᐅᐃᒍᖏᑐ)

ᒪᑐᕆᐅᓯᒪᓕᕐᓂᑐᑦ ᐊᑐᖅᑐᐊᑭᑎᑦ ᐊᓯᒪ ᐊᓯᵊᓇᓕᓴᓯᒪᔪᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓴᓯᒪᔪᑦ ᐊᕙᑎᑐᖅᓴᓯᒪᔪᑦᓂ ᐃᒪᐃᓕᖅᓴᓯᒪᔪᑦᓂ ᐃᒪᓕᕐᖏᑐᑦ:

ᐊᕙᑎᑐᖅᓴᓯᒪᔪᑦᓂ	ᐊᖏᔪᒪᓇᑦ ᖃᐅᔨᓴᖅᑯᐊᒍᑦ ᐊᑭᓕᒃᑲᓚᕆᐅᔪᑦ %		2023	ᐊᖏᔪᒪᓇᑦ ᖃᐅᔨᓴᖅᑯᐊᒍᑦ ᐊᑭᓕᒃᑲᓚᕆᐅᔪᑦ %		2022
ᒪᑐᐅᓯᒪᔪᑦᓂ ᐊᑐᖅᑐᐊᑭᑎᑦ						
ᖃᑭᖅᑕᓗᒃ	5.25% - 8.78%	$	7,980,635	5.25% - 6.96%	$	6,537,957
ᑭᓱᑦᓚᖏᐅᑦ	5.32%		759,735	5.32%		799,379
ᖃᑎᖏᑕᐅᑦ	5.25% - 8.08%		4,148,817	5.25% - 6.96%		3,145,658
ᑕᒪᐅᖅᓯᓚᑦ – ᒪᑐᐅᓯᒪᔪᑦᓂ ᐊᑐᖅᑐᐊᑭᑎᑦ		$	12,889,187		$	10,482,994
ᐊᓯᵊᓇᓚᓯᒪᔪᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓴᓯᒪᔪᑦ						
ᖃᑭᖅᑕᓗᒃ	5.48% - 6.59%	$	1,243,735	5.48% - 6.59%	$	1,243,735
ᑭᓱᑦᓚᖏᐅᑦ	5.48% - 6.09%		1,520,846	5.48% - 6.09%		1,520,846
ᖃᑎᖏᑕᐅᑦ	-		-	-		-
ᑕᒪᐅᖅᓯᓚᑦ – ᐊᓯᵊᓇᓚᓯᒪᔪᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓴᓯᒪᔪᑦ		$	2,764,581		$	2,764,581
ᑲᑎᒪᓂᖅ		$	15,653,768		$	13,247,575
ᑕᒪᖏᑲ ᐊᑐᖅᑐᐊᖅᑕᐅᓴᓯᒪᔪᑦ						
ᖃᑭᖅᑕᓗᒃ	5.25% - 8.78%	$	9,224,370	5.25% - 6.96%	$	7,781,692
ᑭᓱᑦᓚᖏᐅᑦ	5.32% - 6.09%		2,280,581	5.32% - 6.09%		2,320,225
ᖃᑎᖏᑕᐅᑦ	5.25% - 8.08%		4,148,817	5.25% - 6.96%		3,145,658
ᑲᑎᒪᓂᖅ		$	15,653,768		$	13,247,575

ᓄᓇᕗᑦ ᓇᓕᓂᖅᑐᑦᑕᓄᑦ ᑭᓇᐅᔭᖅᑎᓂᕐᒧᑦ ᑯᐊᐃᓕᓴᐅᑎᑦ
ᑎᑎᕋᖅᓯᒪᔪᑦ ᑭᓇᐅᔭᓕᕆᓂᖅᓱᑦ ᐅᓂᒃᑲᓕᐊᑦ

ᐃᓕᓴ 31, 2023

5. ᑐᓂᔭᐅᔪᓇᖅᑐᑦ ᑭᓇᐅᔭᓕᐅᖅᓯᒪᓕᐊᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓯᒪᔪᓂᒃ

		2023		2022
ᑐᖏᓐᓇᓚᖅᑐᑦ ᐊᑕᐅᓯᖏᓪᓗᑦ ᐊᑭᓕᐅᑎᑦ ᐊᓯᔪᓇᓕᓯᒪᔪᓂᒃ ᐊᑐᖅᑐᐊᖅᑕᐅᓯᒪᔪᓂᒃ				
ᖃᓄᐃᓕᓐᓂᖅᓯᒪᓂᖅ ᑭᓇᐅᔭᖅ – ᐊᖏᖁᒍᑦ ᐱᑎᐊᖏᓂᖅᓯᒪᓂᖅ	$	2,141,214	$	2,241,341
ᐊᓯᔾᔨᖏᓂᖅ ᐊᑭᓕᐅᑎᐃ ᐊᖏᖁᒍᑦ		20,125		(100,127)
ᖃᓄᐃᓕᓐᓂᖅᓯᒪᓂᖅ ᑭᓇᐅᔭᖅ, ᐊᖏᖁᒍ ᓄᖅᖢᐊᓂ	$	2,161,339	$	2,141,214
ᐊᑭᓕᐅᑎᑦ ᒪᑐᐃᓐᓇᑎᑕᐅᓄ ᐊᑐᖅᑐᐊᓚᓂᒃ				
ᖃᓄᐃᓕᓐᓂᖅᓯᒪᓂᖅ ᑭᓇᐅᔭᖅ – ᐊᖏᖁᒍᑦ ᐱᑎᐊᖏᓂᖅᓯᒪᓂᖅ	$	208,910	$	190,048
ᐊᓯᔾᔨᖏᓂᖅ ᐊᑭᓕᐅᑎᐃ ᐊᖏᖁᒍᑦ		30,278		18,862
ᖃᓄᐃᓕᓐᓂᖅᓯᒪᓂᖅ ᑭᓇᐅᔭᖅ, ᐊᖏᖁᒍ ᓄᖅᖢᐊᓂ		239,188		208,910
ᑐᓂᔭᐅᔪᓇᖅᑐᑦ ᑭᓇᐅᔭᓕᐅᖅᓯᒪᓕᐊᖅᑐᓄᑦ ᐊᑐᖅᑐᐊᓚᓐᓂᒃ, ᐊᖏᖁᒍ ᐃᓕᓴᐊᓂ	$	2,400,527	$	2,350,124

6. ᓄᐊᕐᕕᒃᓴᓕᐊᓕᑦ ᐊᑐᖅᑐᐊᓚᓐᓂᒃ ᖃᑐᐊᖏᓕᕆᔨᑦᑎᓂᒃ ᑭᓇᐅᔭᖅᑎᖓᔪᖅᓴᓕᐊᓕᑦ

		2023		2022
ᒪᑐᐃᓕᓐᓂᑦᑐᑦ ᐊᑐᖅᑐᐊᕕᑦᑎᑦ	$	25,250	$	5,542
ᐊᓯᔪᓇᓕᓯᒪᔪᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓯᒪᔪᑦ		45,617		46,406
	$	70,867	$	51,948

ᖃᑐᐊᖏᓕᕆᔨᑦᑎᓂᒃ ᑲᑎᑦᑐᑦ ᐊᓯᔪᓇᓕᓯᒪᔪᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓯᒪᔪᓕᒍ ᐃᓕᖅᑲᓂᑦ ᖃᑐᐊᖏᓕᕆᔨᑦᑎᓂᒃ ᑲᑎᑦᑐᑦ ᑎᑎᕋᓗᒍ ᐊᑐᖅᑐᐊᖅᑕᒥᑦ ᐊᓯᔪᓇᓕᓯᒪᔪᓂᖅᓯᒪᓂᒃ, ᑕᐃᒪᓕᒥ ᐃᓕᓐᓂᐊᕐᓂᖅᑲᑎᒃ ᖃᑐᐊᖏᓕᕆᔨᑦᑎᓂᒃ.

7. ᐊᑭᓕᐅᑎᓪᓗᑦ ᐊᒻᒪᓗ ᓄᐊᕐᕕᒃᓴᓕᐊᓕᑦ ᐊᑭᓕᖅᓯᒪᓪᓗᑦ

		2023		2022
ᓴᓇᔨᓕᓚᔨᓄᑦ ᐊᑭᓕᐅᑎᓪᓗᑦ	$	6,736	$	6,469
ᐊᑭᓕᐅᑎᓕᒥ ᑲᖏᒪᖅᓂᓄᑦ (ᑎᑎᕋᖅᓯᒪᔪᖅ 13)		183,068		40,942
	$	189,804	$	47,411

ᐊᑭᓕᒧᑦ ᖃᑯᓪᓗᓂᑦ ᖃᑐᐊᖏᓕᕆᔨᑐᖃᖅᓯᒪᓂᑦ ᑕᐃᒪᑐᐃᓐᓇᕐᓗᑎᒃ ᐊᑭᓕᐅᑎᖃᖅᑲᑎᒃ. ᐊᑭᓕᐅᑎᓕᒥ ᑲᖏᒪᖅᓂᓄᑦ ᑭᓇᐅᔭᖅᑲᐃᖏᓪᓗᑦᑐᐊᑕᑦ ᐊᑭᓕᐅᑎᓕᒥ ᐊᑭᓕᐊᓂᕆᔨᒪᔪᑦ ᑎᑎᕆᔨᒪᔪᑦ ᑲᖏᒪᖅᓂᓄᑦ.

ᐃᓕᓴ 31, 2023

8. ᐃᓕᑐᖅᓯᐅᑎᑕᓚᕆᐅᔨᓄᑦ ᐊᓯᖏᓐᓄᓕᓐᓂ ᐃᓅᖅᑲᓇᐃᔭᖅᑎᓄᑦ ᐃᑲᔪᓯᐊᓄᑦ

ᐃᓐᓇᐅᓂᖓᓕᑦ ᐃᑲᔪᓯᐊᑦ

ᐃᓅᖅᑲᓇᐃᔭᖅᑎᖅᑎᓂᒋᓚᑦ ᑎᑎᐅᔪᒥᑦ ᓇᓕᓕᐅᓂᒋᖁᓕᖅᑎᖅᑎᑕᐅᔪᑦ ᐱᖓᑎᔭᖅᑕᐅᓯᒪᔪᓂᓕᒃ. ᐊᖏᕐᕕᖅᑲᓵᐊᖅᓴ ᑲᖓᒪᓂᒃᓯᓕᐅᓂᓕᒃ ᑭᓇᐅᔭᓕᕆᓚᓂᖓᓕᒃ ᐃᓅᖅᑲᓇᐃᔭᖅᓴᓐᖏᑦ ᖃᐅᔨᓴᖅᑎᑦ ᐊᑭᓐᓄᖅᑕᐅᔭᖅᑕᕐᓂᐊᖅᑐᓂᒃᑯᑦ ᐃᓅᖅᑲᓇᐃᔭᖅᑎᖅᑎᑦᓂᖓᓂ ᐊᒥᓱᓕᖅᓂ ᓚᓪᓕᔪᓂ ᐊᑭᓐᓄᖅᑕᐅᓯᒪᔪᓂᓕᒃᑯᑦ. ᐊᑭᓐᓄᖅᑕᓗᒍᐊᓪᓚ ᐊᒥᓱᓂᖓᓐᖏᑦ ᑲᖓᔪᒍᑦ ᐃᓗᐊᓂ ᐊᑭᖅᑲᓚᐅᖅᑐᓂᒃᑯᑦ 1.02 (2022-1.02) ᐃᓚᒋᔭᐅᔾᔨᓴᒋᓚᕆᐅᔪᓂᒃ ᐱᑎᐊᖓᑦᓯᓗᒍ ᓴᓐᓂᓕᐊᓗ 1, 2013ᒥᑦ ᐊᐱᒪ 1.0 (2022-1.0) ᐃᓚᒋᔭᐅᔾᔨᓴᒋᓚᕆᐅᔪᓂᒃ ᓴᓐᓂᓕᐊᓗ 1, 2013ᒥᑦ. ᐱᖓᔪᖅᑎᒍᑦ ᑎᑎᑭᖅᑎᑕᐅᓯᒪᔪᖅ ᐃᓅᖅᑲᓇᐃᓐᓂᑦ $49,938 (2022 - $45,514) ᐊᐅᓚᖅᑕᐅᓯᒪᔪᓂ ᐱᓇᐅᔭᖅᓴᓐᓂᓕᒃ ᐃᓅᖅᑲᓇᐃᓕᓐᓂᓗ. ᐃᓅᖅᑲᓇᐃᔭᖅᑎᑦ ᐃᓅᖅᑲᓇᐃᔭᖅᑎᓂᒃᑯᑦ $48,959 (2022-$44,976).

ᓇᓕᑕᒥ ᑲᙰᒪᔪᓐᓂᑦ ᐱᖓᔪᖅᓯᓯᒪᓪᓚᒃᑕ ᐊᐅᓚᖅᑕᕆᓚᖅᑲᖅᓯᒥᑦ ᐃᓅᖅᑲᓇᐃᓕᓐᓂᑦ ᐱᙰᒃᑯᐅᑎᓚᖅᑲᖅᓯᒪᓂᖅ. ᐃᓐᓇᐅᓂᖓᓕᑦ ᐃᓅᖅᑲᓇᐃᔭᖅᑎᓂᒃᑯᑦ ᐃᓕᓴᕐᓂᐊᕐᓗᒍ ᐊᑭᓐᓄᖅᑕᐅᓯᒪᔪᓂᒃ 35ᓄᓕ ᐃᓕᓴᖅᑎᑎᑕᐅᔪᓐᓇᓂᒃ ᐊᑭᓐᓄᖅᑕᕆᓚᖅᑲᖅᓯᒥᑦ ᐊᐅᓚᖅᑕᐅᓯᒪᔪᓂᒃ 2 ᐳᓴᓂᑎᒥᑦ ᐱᓴᖅᑕᐅᔾᔨᓐᓇᖅᑐᓂᒃ ᐃᓅᖅᑲᓇᐃᔭᖅᑎᑎᐅᓂᒍ ᐊᑯᓂᓚᖅᑕᕐᓂᐊᕐᓂᖅ ᓇᓴᐅᑎᓂ ᐊᑐᓴᓗᒍ ᐊᑭᓐᓄᖅᑕᐅᓯᒪᔪᓂᒃ ᑕᓂᓚᓐᓂᒃ ᐃᓅᖅᑲᓇᐃᒪᓕᐅᓂᒃ ᐊᒋᐃᓐᓇᖅᑐᓂᒃᑯᑦ ᐅᓇᑦᑐᓂᒃᑯᑦ. ᐃᓕᓴᕐᓂᐊᕐᓗᒍ ᑲᒪᒋᔭᖅᑎᑦ ᑕᑯᔪᓐᓇᖅᑐᖅ ᐃᑕᐅᔭᖅᑐᒃᑯᑦ ᐊᐅᓚᖅᑕᐅᓯᒪᔪᓂᒃ ᐊᒥᓱᓕᖅᓂ ᐃᓕᓴᕐᓂᐊᕐᓗᒍ ᐃᓅᖅᑲᓇᐃᔭᖅᑎ

ᓄᓇᕗᒻᒥ ᓇᓕᒥᓂᖅᑐᖅᑕᓄᑦ ᑭᓇᐅᔭᓚᐅᔪᓐᓇᖅ ᔨᐊᐳᑦᓚᕐᓂᖅ
ᑎᑎᕋᖅᓯᒪᔪᑦ ᑭᓇᐅᔭᓕᕆᓂᖅᓱᒍᑦ ᐅᓂᒃᑲᓕᐊᑦ

ᐃᓕᓴ 31, 2023

9. ᓯᕗᓂᐊᒍᑦ ᐊᑭᓕᖅᑕᐅᓂᖅ ᓄᓇᕗᑦ ᒪᓪᒪᒃᑯᓂᓂ

		2023		2022
ᖃᓄᐃᓕᓕᖅᑐᒥᑦ ᑭᓇᐅᔭᖅ, – ᐊᖏᕐᒧᐃᑦ ᐱᑎᐊᖏᓂᖅᑐᒥᓂ	$	12,036,890	$	12,005,231
ᐊᑭᓕᐅᑕᐅᓪᓚᕆᒋᔪᓂᑦ		1,500,000		750,000
ᖃᑐᖏᓐᓄᐅᑎᓄᑦ ᐊᑭᓕᒃᒪᓂ ᓯᕗᓂᐊᒍᑦ ᐊᑭᓕᕆᓂᖅᓱᒍᑦ ᐊᖏᕐᕋᒍᑦ		438,748		121,654
ᐊᑭᓕᖏᑕᐅᓂᖅᑐᑦ ᒪᓕᒃᑕᐅᔪᓐᓇᒃᓂ ᖃᑐᖏᓐᓄᐅᑎᓄᑦ ᑕᑯᓗᒍᓐᓇᓕᒫᑦ		(356,332)		(839,995)
ᖃᓄᐃᓕᓕᖅᑐᒥᑦ ᑭᓇᐅᔭᓂ, ᐊᖏᕐᕋᒍ ᓄᖅᓱᐊᓂ	$	13,619,306	$	12,036,890

ᐊᑭᓕᒃᑲᓂᓕᕆᓕᓪᓕᐊᓪᓚᓄᑦ ᖃᑐᖏᓐᓄᐅᑎᓄᓄᑦ ᑐᖓᔪᓄᖓᓚᒋᑦ ᐊᑭᓐᓂᖏᓐᓇᒥᑦ ᐊᑭᖅᑎᑦ ᐃᖅᑲᓴᓪᓚᕆᒃᑲᓂᖅᑐᑦ ᑕᖅᑭᑕᒪᑦ ᐊᑐᖅᑕᐅᓪᓚᑦ ᐃᓚᖓᑕᒥ ᑲᓇᑕᒥᑦ ᐊᑭᖏᑦᑐᖅᓯᒪᔪᓂᖅ ᐊᑭᓐᓂᖏᓐᓇᒥᑦ ᐊᑭᓐᓄᐅᑎᓄᑦ ᐊᑭᑕᓪᓕᖅᑐᖅᓯᒪᔪᑦ ᖃᑐᖏᓐᓄᐅᑎᓄᑦ ᐊᑭᓕᒃᒪᓂ ᐊᑭᓐᓄᐅᑎᓄᑦ ᐊᑭᓕᕆᓂᖅᓱᒍᑦ ᐊᑭᓐᓂᖏᓐᓇᒥᑦ ᑕᖅᑭᑕᒪᑦ ᓄᓐᓂᕆᑕᐅᓪᓚᕆᒃᑐᓂᒃ ᖃᓄᐃᓕᓕᖅᑐᒥᑦ ᓄᓐᓂᕆᑕᐅᓪᓚᕆᒃᑐᓂᒃ ᑲᑎᕋᖅ

ᓄᓇᕗᒻᒥ ᓇᓕᒥᓂᖅᑐᑦᑕᓄᑦ ᑭᓇᐅᔭᖅᑯᓗᒃ ძᐊᐳᑦᓴᓐᓄᒃ
ᑎᑎᕋᖅᓯᒪᔪᑦ ᑭᓇᐅᔭᓕᓗᓂᕐᒧᑦ ᐅᓂᒃᑲᓕᐊᑦ

Ꮖᑦ 31, 2023

10.ᑭᓇᐅᔭᓕᓗᓂᕐᒧᑦ ᐊᑲᐅᖏᓕᐅᕈᑕᐅᑐᐃᓇᐊᓕᓕᖅᓴᓐᓄᑦ ᑲᒪᓂᖅ (ᐅᐃᒍᖏᑐ)

ᐊᑐᖅᑐᐊᕈᑎᓄᑦ ᐊᑲᐅᖏᓕᐅᕈᑕᐅᑐᐃᓇᐊᓕᓕᖅᓴᓐᓄᑦ (ᑲᔪᓯᔪᖅ)

Ꮖᑦ 31, 2023ᖏᑎᒃᓴᐃ, $1,814,527 (2022-$1,927,180) ᐊᓯᵒᓇᓕᓯᓯᓂᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓯᓯᓂᑦ ᑕᒃᑯᓗᓂ ᐊᑭᓕᐅᑎᐊᐅᓂᐊᖅᑐᑦ ᓴᓂᐊᖅᑕᐅᓯᓯᒪᔪᑦ ᐱᔭᕇᖏᑦᑐᓄᑦ ᑎᒥᐅᔪᖅ ᐱᔪᵒᓇᖅᑎᑕᐅᒪᒪᑦ ᓂᐅᐃᐊᕐᓂᖅᑲᐅᵒᓇᓂᕐᒥᑦ ᑕᒃᑯᓗᐊᖅᑐᓯᓯᒪᔪᑦ ᐊᖏᕈᑎᑎᓯᒪᔨᖏᑦ ᑲᔪᓯᔪᓇᔭᔪᓂᑦ. ᐊᓱᒪ ᓯᓚ, ᐊᓯᵒᓇᓕᓯᓯᒪᔪᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓯᓯᒪᔪᑦ $950,054 (2022 - $837,401) ᓴᐳᔨᐅᓯᓯᖏᑐᑐᑦ ᐱᔭᕇᒪᓄᑦ, ᓴᐳᔨᐅᓯᓯᒪᔪᑦ ᓇᖏᒥᓂᖅ ᓯᓚᑐᑦᑕᐅᑎᐅᔪᓂᑦ.

ᐱᔭᕇᔨᖅᑎᒍᑦ ᑎᒥᐅᕈᑎᑕᐅᓯᓯᒪᔪᒍᑦ ᐊᓯᔾᔨᓂᒥᖅᑕᕆᔨᐊᖅᓯᒪᓕᖏᑐᑐᖅ ᐊᑐᖅᑐᐊᕈᑎᓄᑦ ᐊᑲᐅᖏᓕᐅᕈᑕᐅᑐᐃᓇᐊᓕᓕᖅᓴᓐᓄᑦ ᐊᑲᐅᑕᑎᐊᑎᖏᑕ ᐊᑐᐊᒐᖏᑕᓂ ᐊᓕᒥᐊᖅᑐᓂ ᐊᒪᒪᓕᐊᓯᖏᓂᑦ ᑕᐃᒪᓐᓕᐊᓯᖏᓂᑦ ᐊᖏᕐᕕᒃᑐᐊᖅᑐᓂᑦ.

ᐅᓪᓗᐃᓴᐅᑎ ᐅᓇᐅᑎᓄᑦ ᐊᒋᐅᓪᓗᑦ ᑕᑯᔭᖏᑎᑎᔪᖅ ᐊᑐᖅᑐᐊᕈᑎᓄᑦ ᐊᑲᐅᖏᓕᐅᕈᑕᐅᑐᐃᓇᐊᓕᓕᖅᓴᓐᓄᑦ ᐊᑲᐅᑕᑎᐊᑎᖏᑕ ᑎᒥᐅᔪᓂᑦ ᑕᐃᒪᓐᓕᐊᓯᖏᓂᑦ.

ᐅᓪᓗᐃᓴᐅᑎ ᐅᓇᐅᑎᓄᑦ ᐊᒋᐅᓪᓗᑦ ᑕᑯᔭᖏᑎᑎᔪᖅ ᐊᑐᖅᑐᐊᖅᑕᐅᓯᓯᒪᔪᑦ ᐊᑲᐅᖏᓕᐅᕈᑕᐅᑐᐃᓇᐊᓕᓕᖅᓴᓐᓄᑦ ᐊᑲᐅᑕᑎᐊᑎᖏᑕ ᑎᒥᐅᔪᓂᑦ ᑕᐃᒪᓐᓕᐊᓯᖏᓂᑦ ᑲᒪᓂᖅ

ᓄᓇᕗᒻᒥ ᓇᖅᑎᓂᖅᓴᖅᑐᓄᑦ ᑭᓇᐅᔭᒃᑯᓕᕆᔨᖅ ᑯᐊᐳᑦᓴᑎᐅ
ᑎᑎᕋᖅᓯᒪᔪᓂ ᑭᓇᐅᔭᓕᓚᓂᕐᒧᑦ ᐅᓂᒃᑲᓕᐊᑦ

ᐃᓕᓴ 31, 2023

10.ᑭᓇᐅᔭᓕᓚᓂᕐᒧᑦ ᐊᑲᐅᖅᑕᕆᓕᐅᑐᐃᓇᐅᓇᓚᐊᖅᑎᓂᕐᒧᑦ ᐊᐅᓪᓚᕆᑎᔪᑎᓂᓪᓕ (ᐅᐃᒍᖅᓱᒐ)

ᐊᑐᖅᑐᐊᕈᑎᓄᑦ ᐊᑲᐅᖅᑖᓕᕆᕈᑐᐃᓇᐅᓇᓚᐊᓕᒫᓂ (ᑲᔪᓯᔪᖅ)

2023–ᒥ, ᐅᖅᑕᕐᓚᐊᖅᑕᐅᓂᓕ ᑕᖅᑭᑕᒻᒥᑦ ᐊᑭᓕᐅᑕᐅᓕᖅᑐᑦ ᑕᐃᒪᐃᔪᐊᑎᕆᖅᓱᓪᓗᓂ ᓄᓕᒻᔪᐊᓚᕐᓇᖅ-19–ᒥᒃ ᒪᓂᒪᔪᓐᓀᓕᓚᐅᕐᓂᖅᓱᓂᓕ ᐱᓕᓚᕐᓇᓕᕆᓂᖅᓴᐅᓂᖅ.

ᐊᖏᕐᒧᐸ ᓄᖅᓱᐊᓂ 2023ᒥᑦ, ᖃᐅᔨᔪᐅᓂᒪᔪᓐᓇᖅᓯᒋᑦᑐᖅ ᐊᑭᓕᓴᖏᖅᑕᐅᑎᐅᕐᓇᖅᓂᓂ ᐊᑭᓐᓴᖅᑎᕕᖅᓯᒋᑦᑐᓂᓂ ᓇᓕᓕᐊᓂᑐᐃᓇᐅᓇᖅ ᐱᓕᓚᖅᑎᑦᓯᔪᖅᓂᓂ ᐊᐃᑕᑐᖅᓯᒪᔪᓂ ᓄᓇᕗᓂᓂ ᓇᓕᓕᐊᓂᑐᐃᓇᐅᓇᖅ.

ᐊᖏᔪᒥᒃᑎᓂ ᖃᑐᖅᓯᐅᑕᐅᓂᓕ ᐊᑭᓕᖅᓴᐃᓚᖅᓂᓕᓚᐊᖅᑎᑐᐃᓇᐅᓇᓚᐊᓕᒫᓂ

ᖃᑐᖅᓯᐅᑕᐅᓂᓕ ᐊᑭᓐᓂᓕ ᐅᖅᐅᖅᑕᐅᓕᕆᕈᑐᐃᓇᐅᓇᓚᐊᓕᒫᓂ ᐊᑭᓐᓂ ᓯᔭᓂᕐᓂᓂ ᑭᓇᐅᔭᓕᓚᓂᕐᒧᑦ ᑭᓇᐅᔭᓕᓚᓂᓴᐃᓗᐊᓂ ᐊᓯᔪᓐᓇᖅᑕᖅᓵᓚᒪᒃᒪᓕ ᒪᓕᓪᓚᓂ ᓂᐅᖅᑎᓂ ᐊᑭᓐᓂᓕᓂᖅᓴᐅᓂᖅ ᐊᖏᔪᒥᒃᑎᓂᓕ ᐊᑭᓐᓴᖅᑎᕕᖅᓯᒋᑦᑐᓂᓂ ᐊᑭᓐᓴᖅᑎᕕᖅᓯᒋᑦᑐᓂᓂ ᐊᑭᓐᓂᓕ

ᓄᓇᕗᒻᒥ ᓇᓕᒥᓂᖅᑐᖅᑐᓄᓂ ᑭᓇᐅᔭᖅᑯᓗᒃ ძᐊᐳᑦᓴᓐᓇᐅᑉ
ᑎᑎᕋᖅᓯᒪᔪᓂ ᑭᓇᐅᔭᓕᕆᓂᖓᓕᒫᓂ ᐅᓂᒃᑲᓕᕆᐊᓕ

ᐃᓕᓴ 31, 2023

11.ᑲᓇᑐᖅᑕᐅᓯᒪᔪᓄᓂ ᒪᓕᒃᑕᐅᔭᕆᐊᒃᓵᓂ ᐊᓗᒪᓗ ᐅᐸᓗᓇᐃᔭᖅᓯᒪᔪᓂ ᐊᑭᓕᒃᓴᐃᓇᓇᓇᐅᓚᐅᖅᓵᓂ

ᐊᑐᖅᑐᐊᑭᑎᓄᓂ ᐊᑭᓐᓂᖅᑲᐃᑎᑎᓄᓂ ᐃᑦᖅᑭᓯᖅᑕᐅᓕᐅᖅᑐᓄᓂ ᐊᖏᖅᔪᒍ ᐃᓯᐊᓂ, ᐱᖏᔭᖅᑎᒍᓂ ᑎᑎᕋᖅᑎᑕᐅᓯᒪᔪᖅ ᐊᓐᓂᖅᓯᓚᒪᒪᑕ ᓯᕐᓂᒥᓂ ᐊᑐᖅᑐᐊᑭᑎᓐᓄᑦᓂ ᐊᑭᓕᓕᖅᓯᐊᓂᔪᓄᑦᓂ ᐃᓕᓴ 31, 2023 ᐃᓯᓕᑦᑕᖏᖅᑎᑕᐅᓐᓇᓗᓂ ᐊᑐᖅᑐᐊᑭᑎᓐᓄᑦ $912,852 ᐅᑎᖅᑎᑕᐅᓯᒪᔪᐊᓕᒃ ᐊᖏᖅᔪᒍᓱᒃᑐᑦ ᑭᓇᐅᔭᕐᓂᐊᕐᓂᖓ ᐊᓕ ᐊᑭᓕᓵᓂᐅᑎᓵᓂᖓ ᐊᑐᖅᑐᐊᑭᑎᓄᑦ $1,512,658 ᑕᒃᑯᐊ ᑭᓐᓇᐃᒪᓕᕆᔨᓂ ᐅᑦᓗᓐᓂ ᐊᖏᖅᔪᒍᓯᒪᔪᓂᖓᓂᑦ.

ᐊᓕᓗᑦᑕᐅᖅ, ᑎᑎᐅᔨᖅ ᑐᓂᓯᒪᐅᕐᓄᑦᖅ $ᐱᒋᖅᓂᕐᓂᑐᖅ (2022 -$117,882) ᓴᓂᖏᓐᓂᕆᔨᕐᑎᒍ ᑎᑎᖅᑲᒥ ᐊᑭᓕᓴᓂᐅᑎᓴᓂ ᑭᖑᓴᖅᑕᐃᓕᓗᓂ ᒪᓕᕐᓂᖅ 31, 2023–ᖃᒋᓕᑎᓕᓗᒍ. ᓴᓂᖏᓐᓂᕆᔨᕐᓂ ᑎᑎᖅᑲᐃᑦ ᐊᑭᓕᓴᓂᐅᑎᒪ ᑎᑎᐅᔨᓂ ᐊᑭᒋᓕᑎᓴᓇᓴᖅᓄᑦᓂ ᐃᓐᓇᓂᑦ ᐅᓚᒪᓕᕐᓂᐊᕐᓂᖓ. ᐊᑭᓕᓗᐊᖏᓪ ᐅᔪᓐᓇᖏᓪ ᓴᓂᖏᓐᓂᕆᔨᕐᓂ ᑎᑎᖅᑲᓐ ᐊᑭᓕᓴᓂᐅᑎᓐᓇ ᑲᑎᕆᓕᕐᓂᐅᑕᖅᑐᓂ ᑭᐃᓐᓇᐃᓕᓴᐅᑎᓐᓇᓂᖓ ᓴᖅᑭᑐᓂᐊᕐᓂᖓᓂ ᑭᐃᓐᓇᐃᓕᓴᐅᑎᓐᓇᓂᖓ ᐊᑭᓕᓴᓂᐅᑎᓐᓇ ᑲᑎᕆᓕᕐᓂᐅᑕᖅᑐᓂ ᖃᐅᔨᓴᖅᓴᐅᓕᖅᑐᓂ ᐱᖓᓱᓕᕐᓂᐅᑕᖅᑐᓂ ᐃᓚᖓ ᐱᓕᕆᓂᖅᓴᖅ ᐅᑎᖅᑎᑕᐅᓯᒪᔪᖅ ᖃᐅᔨᓴᖅᓴᐅᓕᖅᑐᓂ ᐊᑭᓕᓴᓂᐅᑎᓐᓇᓂᖓ ᓴᖅᑭᑐᓂᐊᕐᓂᖓᓂ ᐱᖓᓱᓕᕐᓂᐅᑕᖅᑐᓂ ᐊᑭᓕᓴᓂᐅᑎᓐᓇᓂᖓ ᑲᑎᕆᓕᕐᓂᐅᑕᖅᑐᓂ ᐊᑭᓕᓴᓂᐅᑎᓐᓇᓂᖓ ᐃᓕᓴ 31, 2023–ᖃᒋᓕᑎᓕᓗᒍ. ᓴᓂᖏᓐᓂᕆᔨᕐᓂ ᑎᑎᖅᑲᐃᑦ ᐊᑭᓕᓴᓂᐅᑎᒪ ᑎᑎᐅᔨᓂ ᐊᑭᒋᓕᑎᓴᓇᓴᖅᓄᑦᓂ ᐃᓐᓇᓂᑦ ᐅᓚᒪᓕᕐᓂᐊᕐᓂᖓ. ᐊᑭᓕᓗᐊᖏᓪ ᐅᔪᓐᓇᖏᓪ ᓴᓂᖏᓐᓂᕆᔨᕐᓂ ᑎᑎᖅᑲᐃᑦ ᐊᑭᓕᓴᓂᐅᑎᓐᓇ ᑲᑎᕆᓕᕐᓂᐅᑕᖅᑐᓂ ᐊᑭᓕᓴᓂᐅᑎᓐᓇᓂᖓ ᐃᓕᓴ 31, 2023–ᖃᒋᓕᑎᓕᓗᒍ. ᓴᓂᖏᓐᓂᕆᔨᕐᓂ ᑎᑎᖅᑲᐃᑦ ᐊᑭᓕᓴᓂᐅᑎᒪ ᑎᑎᐅᔨᓂ ᐊᑭᒋᓕᑎᓴᓇᓴᖅᓄᑦᓂ ᐃᓐᓇᓂᑦ ᐅᓚᒪᓕᕐᓂᐊᕐᓂᖓ. ᐊᑭᓕᓗᐊᖏᓪ ᐅᔪᓐᓇᖏᓪ ᓴᓂᖏᓐᓂᕆᔨᕐᓂ ᑎᑎᖅᑲᐃᑦ ᐊᑭᓕᓴᓂᐅᑎᓐᓇ ᑲᑎᕆᓕᕐᓂᐅᑕᖅᑐᓂ ᐊᑭᓕᓴᓂᐅᑎᓐᓇᓂᖓ ᐃᓕᓴ 31, 2023–ᖃᒋᓕᑎᓕᓗᒍ. ᓴᓂᖏᓐᓂᕆᔨᕐᓂ ᑎᑎᖅᑲᐃᑦ ᐊᑭᓕᓴᓂᐅᑎᒪ ᑎᑎᐅᔨᓂ ᐊᑭᒋᓕᑎᓴᓇᓴᖅᓄᑦᓂ ᐃᓐᓇᓂᑦ ᐅᓚᒪᓕᕐᓂᐊᕐᓂᖓ. ᐊᑭᓕᓗᐊᖏᓪ ᐅᔪᓐᓇᖏᓪ

ᓄᓇᕗᒻᒥ ᓇᖅᑎᓂᖅᓴᖅᑐᓄᑦ ᑭᓇᐅᔭᖅᑎᑦᓯᔪᖅ ᑯᐊᐃᓕᖅ
ᑎᑎᕋᖅᓱᒪᔾᔪᑎᑦ ᑭᓇᐅᔭᓕᓗᓂᔾᔪᑎᑦ ᐅᓂᒃᑲᓕᐊᑦ

ᐃᓕᓴ 31, 2023

13.ᐱᓕᕆᔨᒃᑲᑦ ᓇᓕᐊᑐᐃᓇᖅᓯᖅ ᑭᓇᐅᔭᖅᑎᑐᑦᑕᐅᓴᒪᔾᔪᑎᑦ (ᐅᐃᒍᖏᑐ)

ᐃᒃᓵᓱᑎᑦ ᒪᓕᒪᒃᑯᓂᓂ (ᒃᓵᓴᔾᔪᖅ)

ᐅᑯᐊ ᐅᓇᓂ ᓇᐃᓇᓵᖅᓴᒪᔾᔪᑎᓂ ᒃᑎᖅᓯᓄᑦ ᒪᓕᒪᒃᑯᑦ ᐃᒃᓵᓱᑎᖅᑎᓕᑦ ᐃᓕᓴᕕᖅᑐᓴᒪᔾᔪᑎᓂ ᐊᖏᕐᕋᒍᑦ:

		2023		2022
ᐊᐅᓚᕆᔨᓗᓂ ᐃᒃᓵᓱᑎᑦ	$	900,000	$	900,000
ᐱᔨᑎᑎᖅᑕᐅᔾᔪᑎᑦ ᐊᑭᓕᐅᑕᐅᓇᑎᒃ:				
ᐃᓕᓯᓗᓂ ᐊᑭᓕᖅᓭᓚᐊᓪᓕᑦ		92,036		92,036
ᐃᖅᑲᓇᐃᔨᖅᑎᑎᓯᒪᑎ ᑭᓇᐅᔭᖅᑲᓴᖅᑎᓕᑦ ᐃᒃᓵᓭᐊᓕᓯᓗ ᐱᓕᓚᐊᓚᐅᔭᕆᔨᑎᖅᑐᓄᓂ		32,475		39,024
ᖃᒃᑎᐅᔭᓕᓚᓂᔪᓂ ᐃᒃᓵᖅᑕᐅᔭᕆᑎᑦ		9,000		13,704
ᓇᓕᓕᐅᒃᑯᒧᑦ ᐊᖏ ᐃᓭᒧᓗᓇᐃᓇᓚᐊᓕᐢᓂᓂ ᑲᒪᓂᖅ		6,651		5,549
ᑲᑎᕐᔪᓂᑦ ᐃᒃᓵᓱᑎᑦ ᓇᓕᕗᑦ ᒪᓕᒪᓐᓄᓂ	$	1,040,162	$	1,050,313

ᐃᓕᓴ 31, 2023–ᓴᓚᕋᑎᓪᓗᒍ, $4,053 (2022-$225,605) ᐊᑭᓚᑲᔪᐅᓚᐅᔅᑐᖅ ᒪᓕᒪᒃᑯᐢᓂᓂ.

ᐅᑎᕋᑎᓂᓂᖅ ᑭᓇᐅᔭᖅᑲᓵᓂ ᐊᓯᖏᐢᓂᓪᓗ ᐊᑭᓚᐅᑎᓂᓂ

ᐱᓚᕆᕃᐃᐅᔾᔨᖅ ᑲᒪᑎᓴᖅᑭᖅᑕᓚᕕᔅ ᐊᑭᓚᓯᐊᔅᓴᓂᑲᓗ ᑭᓇᐅᔭᖅᑲᓵᓂ ᐃᖅᑲᓇᐃᓇᓴᖅᑎᓕᓂ ᐊᑭᓚᐅᑎᓕᓂ ᑭᓚᑦᑐᐃᓚᖅᑐᑦ. ᑎᑎᐅᔾᔨᖅ ᐅᑎᕋᑎᖅᑭᑦᑐᑦ ᒪᓕᒪᒃᑯᓕᓂ ᐅᑯᓕᐢᓄᒪ ᐊᑭᓚᐅᑎᓕᓂ ᐃᓚᓴᓯᐊᔅᓴᓂᑲᓗᑲᓂᑲᓗ ᐊᑭᓚᐅᑎᓂᓂ ᐅᓂᒃᑲᓕᐊᑦ ᐊᒥᐊᑯᓂᓗ ᐊᑭᓚᐅᑎᓕᓂ ᐃᓚᓴᓯᐊᔅᓴᓂᑲᓗᑲᓂᑲᓗ ᐊᑭᓚᐅᑎᓂᓂ ᐅᓂᒃᑲᓕᐊᑦ ᐊᒥᐊᑯᓂ.

ᐊᖏᕐᕋᒍᑦ, ᐊᑭᓚᐅᑎᓂ ᐊᑭᓚᓗᐊᓚᓪᓚᓐᓂᓂ ᒪᓕᒪᒃᑯᓂᓂ ᑎᒥᐅᔾᔪᒪᓂ ᐱᔨᑎᑎᖅᑕᐅᓴᖅᑎᓂ ᑭᓇᐅᔭᖅᑲᓵᓂ ᐊᑭᓚᐅᑎᓂᓂ ᐊᑭᓚᓗᐊᓚᐅᑎᓂ ᑲᑎᓚᐅᔾᔨᓂᑦ $599,159 (2022–$601,487). ᐃᓕᓴ 31, 2023–ᓴᓚᐅᔾᔨᓂᓴᓂᑦ, $183,068 –ᓴᓚᐅᔾᔨᓂᓴᓂᑦ (ᓇᓚᐅᐃᖅᓭᓕᔾᔪᖅ 7) ᓭᓂ ᐊᑭᓚᖅᑕᐅᓭᒪᓕᓚᖅ ᑲᑎᑕᐅᔾᔨᓂᓚᐅᓕᓚᓐᓚᓂᓪᓗ ᑭᓇᐅᔭᓂᓂ ᐊᑭᓚᖅᓭᑎᓴᓂᓂ ᑲᑎᑕᐅᔾᔨᓂᓚᐅᓕᔾᔪᓂᓪᓗ ᐊᑭᓚᖅᓭᑎᓴᓂᓂ.

14.ᑭᓇᐅᔭᓂ ᐊᑐᖅᑐᕆᓂ ᖃᓄᐃᓕᓚᓐᓂᑕᕆᓚᑦᑎᖅᑕᓐᓂᑦ

ᑭᓇᐅᔭᓂ ᐊᑐᖅᑐᕆᓂ ᐋᖅᑭᒋᓴᖅᑎᑕᐅᓭᒪᔾᔪᑎᓂ ᐊᑐᐃᓐᓇᑕᖅᑑᑎᑕᐅᓭᒪᔾᔪᑎᓂ ᐊᖏᔪᒡᓐᓂᓐᓂᒃᓂᑦ ᑕᑯᐅᑕᐊᓐᓇᔅᓴᐅᔪᓐᓇᑦ ᐱᓕᕆᔨᒃᑲᑦ ᑭᓇᐅᔭᓂ ᐊᑐᖅᑐᕆᓂ ᐊᖏᔪᒡᓐᓂᓐᓂᒃᓂᑦ ᓇᓕᕗᑦ ᒪᓂᕐᓂᑕᕆᓚᑦᑎᖅᑕᐅᓴᖅᓯᒪᔾᔪᑎᓂ ᓄᓇᕗᒻᒥ ᐃᓚᖏᓪᓗᑎᒃ ᑲᑎᑕᐅᓴᖅᑎᓕᓂ ᐊᑭᓚᐅᑎᓂᓂ ᐊᑐᐃᓐᓇᑕᖅᑑᑎᑕᐅᓭᒪᔾᔪᑎᓂ ᐊᑭᓚᐅᑎᓂᓂ ᐊᑐᐃᓐᓇᑕᖅᑑᑎᑕᐅᓭᒪᔾᔪᑎᓂ ᐊᑭᓚᐅᑎᓂᓂ.

15. ᑐᑭᓯᔾᔪᑕᐅᔾᔨᓇᖅᓴᖅᑐᓂ ᐊᖏᔪᒡᓐᓂᓐᓂᑦ

ᐃᓕᓐᓂ ᑐᑭᓯᔾᔪᑕᐅᔾᔨᓇᖅᓴᖅᑐᓂ ᐅᓪᓴᐅᑎᓂ ᐋᖅᑭᒋᓴᖅᑎᑕᐅᓭᒪᔾᔪᑎᓂ ᐅᓗᓇᐃᖅᑕᐅᑎᐊᕐᕉᖅᑲᓂᓴᓗᑎᓂ ᒪᓐᓇ ᐊᖏᕐᕋᒍᑦ ᐊᑐᓕᑎᓂᓂ ᖃᓄᐃᓕᓚᓐᓂᑕᕆᓚᑦᑎᖅᑕᐅᓴᖅᑎᓕᓂ ᑲᑎᑕᐅᓴᖅᑎᓕᓂ ᐊᑐᐃᓐᓇᑕᖅᑑᑎᑕᐅᓭᒪᔾᔪᑎᓂ ᑭᓇᐅᔭᓂ ᐊᑐᖅᑐᕆᓂ ᐊᑐᐃᓐᓇᑕᖅᑑᑎᑕᐅᓭᒪᔾᔪᑎᓂ ᐊᑭᓚᐅᑎᓂᓂ.

ᓄᓇᕗᒻᒥ ᓇᖅᑎᓂᖅᑲᖅᑐᓄᑦ ᑭᓇᐅᔭᖅᓄᐊᕐᓗᒃ ᑯᐊᐳᑦᓴᒃ

ᑎᑎᕋᖅᓯᒪᔪᑦ ᑭᓇᐅᔭᓕᓚᓂᕐᓗᑦ ᐅᓂᖅᑲᓕᐊᑦ

ᐃᓕᓴ 31, 2023

ᑎᑎᕋᖅᓯᒪᔪᑦ A

	ᖃᐅᔨᓴᐅᔭᓄᑦ ᐊᒻᒪᒪ ᐊᑦᓚᖓᔪᐅᑎᑦ	ᐊᑦᓚᐲᒪᒻᒥᑦ ᐱᕙᓪᓕᑦ	2023	2022
ᐊᐳᖓᓴ				
ᐱᑎᐊᕈᑕᐅᔪᑦ ᑭᓇᐅᔭᑦ	$ 58,976	$ 19,267	$ 78,243	$ 76,378
ᐃᓚᑎᐊᕈᑐᑦ	-	1,536	1,536	1,865
ᒪᑐᑎᓪᓗᒍ ᑭᓇᐅᔭᑦ	$ 58,976	$ 20,803	$ 79,779	$ 78,243
ᑲᑎᕐᕕᒃᓴᓕᔪᑦ ᐊᐳᑭᓚᓂᖅᓴᓕᔪᓄᑦ				
ᐱᑎᐊᕈᑕᐅᔪᑦ ᑭᓇᐅᔭᑦ	$ (45,543)	$ (16,067)	$ (61,610)	$ (55,453)
ᐊᐳᖅᑲᓇᐃᓂᖅᕕᒃᓴᓕᔪᑦ	(4,117)	(915)	(5,032)	(6,157)
ᒪᑐᑎᓪᓗᒍ ᑭᓇᐅᔭᑦ	$ (49,660)	$ (16,982)	$ (66,642)	$ (61,610)
ᐊᒥᐊᑲᑦ ᓂᐅᐃᐅᑎᐃᓂᖅᓱᓂ ᐊᐳᖓᓴ	$ 9,316	$ 3,821	$ 13,137	$ 16,633
ᐊᐳᑭᓚᓂᖅᓴᓕᔪᓄᑦ ᖃᑎᒌᐅᓂᖅᓱᒪ	30%	20%		

ᐃᖃᓗᒪᓴᐅᓂᖏᓚᓄᑦ ᖁᐅᑦ (ᓱᕕ) ᓪ. ᕿᐊᓐᓴᓐ

ᓯᐅᑦᓪᖃᖏᑦᑐᓂ ᐃᓕᓴᐅᒋᐅᓯᒪᔪᖅ ᓄᓇᕗᒻᒥ ᓇᒥᓂᖃᖅᖄᓄᑦ ᑭᓇᐅᔨᖅᑯᕕᐃᓐᓇᖅ ᑯᐊᐅᓚᓴᓐᓂᓄᑦ



ᕕᓐᓂᐅᐊᓗᓂ 3, 1947 – ᔩᕕᓐᓂ 7, 2022

NUNAVUT BUSINESS CREDIT CORPORATION

ᓄᓇᕗᑦ ᓇᓕᓕᖅᑐᓂᓪᓗᑎᑦ ᑭᓇᐅᔭᖏᑦᑐᖅ ᓄᓇᕗᒻᒥᐅᑦ

"Lender of Northern Opportunity"

2022-2023

ᐊᕐᕋᔭᑕᒪᓕᖅᓯᐅᑎᓂᑦ ᐅᓂᒃᑲᖅ